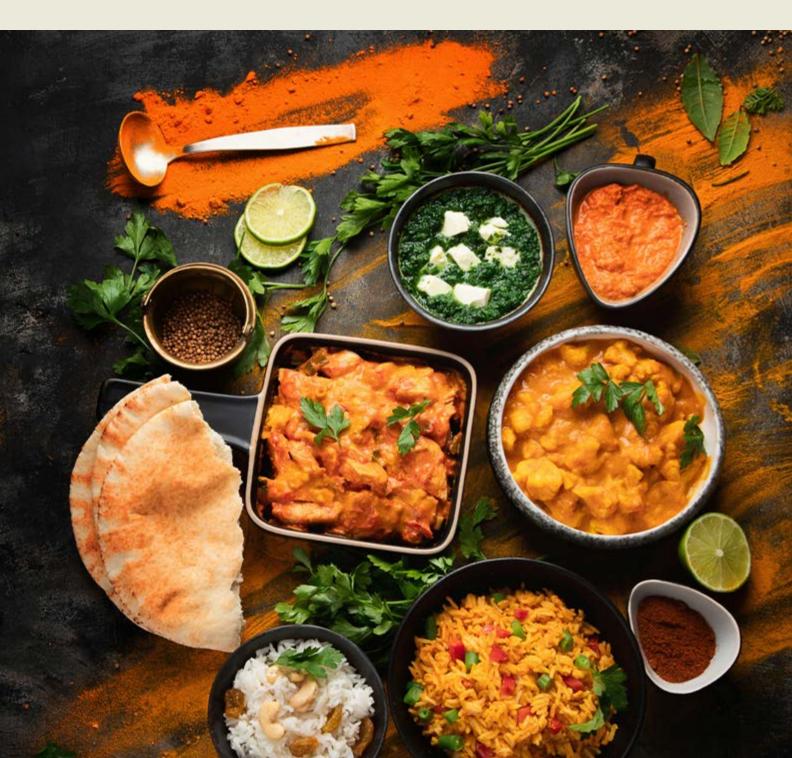


# We aspire to be the leading Indian foods company in the world.

ANNUAL REPORT 2021-22





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# The big picture

India is the world's second largest country by population with a history that extends across hundreds of centuries.

This rich history is reflected in India's cuisine comprising ethnic and multi-country influences.

ADF is positioned as an ethnic Indian food company that addresses the needs of the Indian diaspora worldwide

The Company is investing in a range of initiatives to emerge as the leading company in this exciting space.

CORPORATE SNAPSHOT

ADF is among the most exciting, fast-growing companies in the ethnic foods space.

ADF owns distinctive brands that address specific consumer needs, generating most of its revenues through exports.

ADF has invested in warehouses, distribution firms and distribution alliances as a part of its holistic business strategy.

#### Mission

To feed the world.

To be your partners in the kitchen globally, creating products that marry taste and ease.

#### Vision

To make our food products the choice of every home.

#### **Values**

**Responsible sourcing:** We source the best ingredients at fair prices from the local vendors and farmers.

**Technology for good:** We invest in technology that creates products that are good for you and for the planet.

**Business with heart:** Taste and ease are at the heart of what we do – and so is integrity.

#### Our manufacturing facilities

#### Nadiad

- Total built up factory area of over 16,500 sq. m
- Products manufactured comprise:
- Frozen foods (snacks, breads and vegetables)
- Meal accompaniments (pickles, chutneys, pastes and sauces)
- Ready-to-eat curries, rice and canned vegetables

#### Nashik

- Total built-up factory area of over 11,000 sq. m
- Totally automated spices processing unit from Buhler (Germany)
- Products manufactured comprise:
- Meal accompaniments (pickles, chutneys, pastes and sauces)
- Ready-to-eat curries, rice and canned vegetables

#### Sura

- Total built-up factory area of 2,800 sq m
- Products manufactured comprise frozen food (breads and snacks)

#### Our background

ADF was founded in 1932 when the promoters of the Company entered the business by vending specialty dried fruits from a small retail outlet called American Dry Fruits Store in Mumbai. Over the next nine decades, the business evolved to become a leading food manufacturing company with a presence in more than 55 countries across the globe.

#### Manufacturing facilities

ADF has an annual food processing capacity of ~28,000 MT across plants in Nadiad (Gujarat), Nashik (Maharashtra) and Surat (Gujarat).

#### **Footprint**

ADF provides authentic Indian tastes to the Indian diaspora and mainstream resident consumers in more than 55 countries. The Company is focused on growing exports in North America, Europe, UK, Middle East, and APAC. Over 99% of the Company's revenues in FY 22 were derived from export sales.

#### Product mix

The Company's portfolio comprises 400+ products ranging from frozen snacks, breads and vegetables to ready-to-eat foods, meal accompaniments, condiment pastes, cooking sauces, spices and milk drinks.

#### Brands

The Company's products are marketed through eight brands viz. Ashoka, Camel, Truly Indian, Aeroplane, Nate's, PJS Organics, ADF Soul, and Khansaama. These brands cater to distinct audiences and, over time, have built strong consumer loyalty within their categories.

#### People

As on March 31, 2022, the Company's permanent workforce was 332 people. The workforce possessed a range of competencies covering business management & development, production, quality control, Research & Development, finance, marketing, sales & distribution, legal and human resource management, amongst others.

# Certifications and accreditations

- USDA organic accreditation for the Nashik plant, ensuring stringent production norms and sound farming practices
- UKAS accreditation which ensures high standards for managing occupational health and safety
- BRC accreditation ensuring food safety and quality standard best practices
- ISO 22000:2008 certification
- Sedex certification, which demonstrates a compliance with labour standards, health & safety, environment and business ethics

#### Awards & recognitions

**Great Taste Award:** 'Soul' brand won the prestigious 'Great Taste Award' in the Ready to Eat category for Punjabi Choley in the UK in 2017-18

SOFI Awards 2017: 'Truly Indian' brand won two silver awards in the SOFI awards of 2017 held by Specialty Foods Association, US

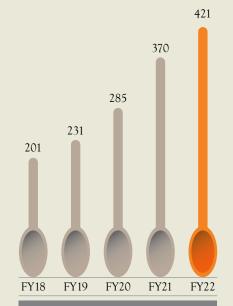
Best FMCG company (SME sector): Awarded 'Best FMCG Company' in Agribusiness sector (SME sector) at the DHL- CNBC International Awards for 2008-09.

Best Overall Exporter of the Year: Awarded 'Best Overall Exporter of the Year' (SME Sector) at the DHL- CNBC International Awards in 2008-09





# How we have performed over the years



### Revenue from operations (Rs. in crore)

#### Definition

Proceeds generated from the sale of products (net of taxes).

#### Why is this measured?

It is an index that showcases the Company's competitiveness in servicing customers with products; can also be used as an index to compare size with other companies.

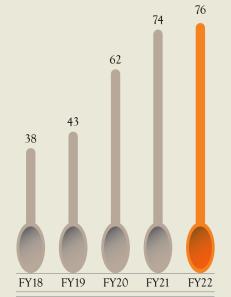
#### What does it mean?

This indicates the capacity of the Company to carve out market presence cum share, a foundation on which to amortize focused costs.

#### Value impact

Sales increased by 14% to Rs. 421 crore in FY 2021-22 due to a better product mix, price increase and volume growth.

\*The Company's revenue has outperformed and almost doubled in just three years.



### (Rs. in crore)

#### Definition

Earnings before interest, depreciation, extraordinary items and tax.

#### Why is this measured?

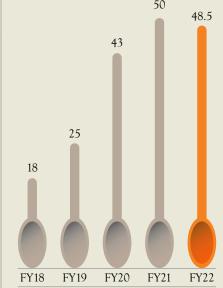
It is an index that showcases the Company's ability to generate a surplus following the expensing of operating costs.

#### What does it mean?

Helps create a robust growth engine.

#### Value impac

The Company generated an attractive surplus despite sectorial challenges.



### Net profit (Rs. in crore)

#### Definition

Profit earned during the year after deducting all expenses and provisions.

#### Why is this measured?

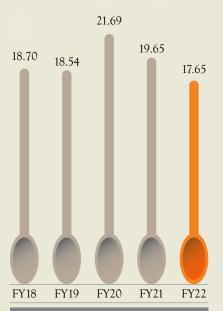
This measure highlights the strength of the business model in enhancing shareholder value.

#### What does it mean?

Ensures that adequate surplus is available for reinvestment.

#### Value impact

The Company reported a 2% reduction in net profit in FY 2021-22 mainly due to higher freight and inflation in raw materials cost.



# EBIDTA margin

#### Definition

EBITDA margin is a profitability ratio used to measure a company's pricing strategy and operating efficiency.

#### Why is this measured?

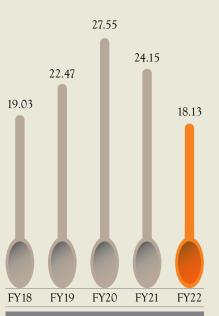
The EBIDTA margin provides a perspective of how much a company earns (before deduction of interest, depreciation and taxes) on each rupee of sales.

#### What does it mean?

This demonstrates adequate buffer in the business expressed as a percentage, which, when multiplied by scale, enhances surpluses.

#### Value impact

The Company reported a lower EBIDTA margin during FY 2021-22 due to higher freight and raw materials inflation.



### ROCE

#### Definitio

It is a financial ratio that measures a company's profitability and the efficiency with which its capital is employed in the business.

#### Why is this measured?

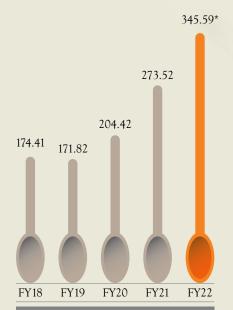
ROCE is a useful metric for comparing profitability across companies based on the amount of capital they use – especially in capital-intensive sectors.

#### What does it mean?

Enhanced ROCE can potentially drive valuations and perception.

#### Value impact

The Company reported a 6.02bps decline in ROCE in FY 2021-22 mainly because of reduced margins and additional capital of Rs. 34.15 crore (9,43,500 equity shares @ Issue Price of Rs. 362 per share) raised towards the end of FY 2021-22 arising out of conversion of warrants allotted on a preferential basis.



### Net worth

#### Definition

This is derived through the accretion of shareholder-owned funds.

#### Why is this measured?

Net worth indicates the financial soundness of the Company - the higher the better.

#### What does it mean?

This indicates the extent of shareholder funds invested within the Company to grow the business.

#### Value impact

The Company's net worth strengthened attractively during the year under review.

\*Includes non-controlling interest



# Managing Director's business overview



66

During the year under review, your company reported revenues of Rs. 421.20 crore and a profit after tax of Rs. 48.52 crore on a consolidated basis. This is but a fraction of the existing market...

#### Overview

I am proud to report to our shareholders the Company's creditable performance despite a challenging FY 2021-22. We continued to maintain our high growth trajectory, catering to new market segments, adding new product categories and foraying into the direct distribution business in select global markets.

Not only has our company grown over the last few years, but the specialty foods niche as a whole has also grown, achieving the required critical mass to evoke adequate investor interest. We aspire to create sustained value for our stakeholders by delivering quality food products to our customers.

#### What makes us different

ADF is a differentiated foods company.

First, we are an ethnic foods company, not to be confused with packaged food companies that trade or package staples like rice or wheat; our product sophistication and niche of product application makes us unique. The realisations we generate are considerably higher than general food companies of the same volume equivalent.

Next, our recipes are carefully crafted by skilled chefs from different parts of the country. This enables us to provide our consumers with the most authentic version of their favourite foods.

#### Our optimism

At ADF, we see the beginning of a multi-decade opportunity.

The 'globalisation' of India that commenced with the economic liberalisation of 1991 has acquired critical mass. India is the world's sixth largest economy; it is among the two fastest growing major economies; Indians around the world are reaching greater heights. This creates positive externalities for our market, as it encourages other ethnicities to experience our culture, cuisine and the like.

Just like chicken tikka masala evolved from a niche Indian cuisine to the national dish of Britain, we could be seeing a similar transformation within mainstream cuisines across the America, Europe and the Far East.

#### Leaving a thought

During the year under review, your company reported revenues of Rs. 421.20 crore and a profit after tax of Rs. 48.52 crore on a consolidated basis. This is but a fraction of the existing market and its potential is vast and likely to be achieved across the years to come.

We are optimistic that the vast operating headroom and the platform that the Company is creating shall empower it to double revenues every three years across the next six years.

#### Bimal Thakkar

Chairman & Managing Director

#### OUR OPERATIONAL REVIEW



Mr. Bimal Thakkar, Chairman & Managing Director, analyses the performance of the Company during the year under review and looks ahead

Company's resilience"

a showcase of the

# Q: Was the management pleased with the performance of the Company during the last financial year?

A: Given the challenges that the Company encountered, the performance reported during the last financial year was a showcase of the Company's resilience. The challenges comprised the outbreak of the second and third pandemic waves in India, which could have potentially affected production and export; a decline in the availability of shipping containers increased logistic costs that affected the supply chain. Further, there was a sharp increase in the cost of food ingredients throughout the last year. These challenges affected the performance of our company. Due to our team's persistence, however, nearly 85% international shipments were delivered on time and in full. The Company also strengthened its product mix, moderated costs and passed on some cost increases. As a result, revenues increased 14% on a consolidated basis over FY 2020-21

# Q: Shareholders would be keen to understand the reasons that went into this resilient performance.

A: Over the past three years, we have professionalized the business and harmonized our path to growth. There has been a greater focus on distribution, product innovation and the launch of new products. As a result, the Company almost doubled revenues in just three years and we expect this momentum to continue.

# Q: Can you explain the role of distribution and how the Company has addressed it?

A: Since our products largely address the South Asian diaspora, there is a premium on the need to place our products across general trade stores accessed by consumers of South Asian origin across USA, UK, Germany and other countries. We recognised that the conventional approach of selling to a large wholesaler would not work; the reach of our products would be limited by the reach of the wholesaler. We selected distributors with a closer engagement with retailers across their footprint. In addition, we opened two warehouses (New Jersey and Atlanta) that would deliver products with speed, replenishing the ones sold, and establishing a better shelf presence. I am pleased to communicate that following the commissioning of these warehouses in September 2021, the sales we generated in the same regions trebled, validating our investment.

# Q: What did the Company do to invest in talent on the ground?

A: At ADF, we have taken a long-term view: we recognised the handicap of

working through representatives overseas. We appointed country managers instead, supported by small teams. This enhanced our engagement with distributors and retailers; we responded faster to marketplace feedback; we provided our trade partners with the confidence that we were always present – physically or electronically – to address their needs. This presence made it possible to strengthen the coordination between our warehouses and trade partners, enhancing the latter's confidence to go out and market our offerings better.

# Q: How does the Company intend to strengthen its business?

A: We believe that a large scope exists in leveraging enhanced value from our distribution network. This network represents a pipeline of distributors and retailers largely addressing the needs of the South Asian diaspora through the general trade. More brands can be marketed through this network in addition to our own

Since 2019-20, the Company began to market products belonging to other companies as well through this network. Currently we are engaged in agency distribution for two leading FMCG companies i.e. Unilever (UL) and Patanjali; we market products complementary to ours (tea, coffee, soups and atta for Unilever and consumer goods and Ayurveda products for Patanjali). This complement of products (ADF brands and agency distribution) strengthens the value of our proposition for trade partners, making it possible for us to account for a larger share of their wallets. We intend to extend this agency distribution model to a wider product range and more countries. We foresee that the agency distribution business- as a proportion of revenues - could increase to 25% over the next three years, enhancing

our recall as a dependable partner. This could open the doors to more such alliances and strengthen our brand as a solutions provider within our niche. The benefit of this outsourcing model is that it is assetlight and limited to our working capital deployment, generating an attractive return on investment.

# Q: Was there any other initiative related to strengthening the Company's distribution presence in USA?

A: We believe that sustainable growth in USA can be best derived if we control the distribution network. I have already explained the initiative to commission two warehouses. This has ensured uninterrupted product supply. Moreover, the Company established a step-down subsidiary named Vibrant Foods New Jersey LLC, which acts as a distribution entity. This has enabled direct reach to retailers, better push of products and the optimisation of margins.

# Q: How else does the Company intend to grow its business?

A: During the year under review, the Company generated 99% of its revenues from the international market. In the past, we did not venture into selling in the Indian market. However, we will now address this market with our 'Soul' brand in a fresh look. This brand will market Indian and non-Indian products to discerning palates exclusively through e-commerce.

In addition to this initiative, the Company will continue to engage with more distributors in the international markets, increase the number of warehouses in US during the current financial year, and launch more products under the existing brands.





Our portfolio of brands								
	Ashoka	Truly Indian	Camel	Aeroplane				
Positioning	Flagship brand targeted at the Indian diaspora	Targeted at the non- Indian diaspora  Premium brand; targeted at the Arab diaspora		Economy brand				
Products	Frozen snacks, frozen breads, frozen vegetables, ready-to-eat, meal accompaniments, pastes, sauces, spices and milk drinks			Meal accompaniments, pastes and sauces				
Geographies	USA, Canada, UK and APAC	Germany and USA	Middle East	Middle East				
Retail channel	70 - 90% from ethnic stores across geographies; balance from mainstream / modern trade stores	100% from mainstream/ modern trade stores						
	ADF SOUL	PJS	Nate's	Khansaama				
Positioning	Targeting urban Indian customers	Organic, made with USDA certified organic ingredients	Non-GMO, all natural, vegan and vegetarian	Mughlai course-kebabs, curries, naans and pulao, along with pickles				
Products	Meal accompaniments, pastes, sauces			Easy-to-cook frozen meals				
Geographies  Sold and marketed primarily in Mumbai, India		USA	USA	At the planning stage				
Retail channel	Available in select retail stores and online channels	100% from mainstream/ modern trade stores	100% from mainstream/ modern trade stores	At the planning stage				





#### • Snacks: Punjabi samosas, batata vada Frozen products and kathi rolls • Vegetables: Green chilli, Mixed vegetables, cut methi and palak • Breads: Tandoors and parathas • Ready-to-eat normal: pav bhaji, dal Ready-to-eat and ready-to-cook makhni and matar paneer • Ready to eat vegan: bhindi masala and paneer (tofu) makhani Food • Pickles: Chilly, lemon, mango and accompaniments mixed • Chutneys: Coconut, coriander, mint, sandwich, pani puri, dates and tamarind • Sauces- Pasta sauce, pizza sauce Spices and Others • Spices: Madras curry powder and tamarind • Others: Almond flavoured milk beverages

• Mexican products: Frozen Mexican

• Plant-based protein (meat alternatives)

hand-rolled burritos

like meatless meatballs

Products portfolio (illustrative list)

Mexican products

#### OUR BRANDS OVERVIEW

#### Overview

ADF survived two challenging years and emerged stronger.

Even as there was some demand destruction during the last two years on account of the pandemic with consumers either deferring purchases or unable to buy on account of lockdown conditions, the Company's brands performed well.

This is how the credentials of the brands continued to be in evidence during the year under review.

One, ADF continued to lead brand recall for Indian ethnic foods in the markets of its presence.

**Two,** the Company continued to sell more, protecting a respect and sheen that had been built across the years.

Three, the Company deepened its footprint in international markets; it enhanced sales in USA and UK, among the most demanding markets in the world.

**Four,** the Company maintained its margins largely around the same level.

**Five,** the Company invested in distributionstrengthening initiatives. The Company's brand competitiveness is the outcome of years of consistent investment.

Recalls: ADF (corporate and product brands) stands for trust, authentic Indian food, net debt-free position and innovation. It is generic to the words 'ethnic Indian foods'.

3 A's: ADF products are stocked (availability) across many retail points across more than 55 countries (accessible) and provides a superior price-value proposition (affordable).

Leadership: ADF is respected for product authenticity, market visibility and leadership, an index of its brand potency. The sustained leadership accelerated product offtake across market cycles, transformed the Company's models into industry benchmarks and made them annuity revenue generators.

Range: ADF provides a wide consumer choice, making it a single-stop solution provider for consumers (Indian expatriate and mainstream resident nationals) – for snacking, meal, ingredient and complementary needs.

Launches: ADF Foods revitalized its brand through periodic launches, validating the effectiveness of its research function to design and launch innovative products.



#### New product launches in FY 2021-22







Frozen foods

Chutneys

Sauces



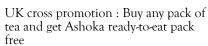


Frozen kulchas

Ambient range

#### Promotions and displays







In store displays



Tea sampling promotion

#### Recent promotional and advertising engagements - illustrative



Willow TV US & Canada -T20 World Cup Cricket 2021



Sony TV International : Kapil Sharma Show, Indian Idol, Super Dancer and Crime Patrol



Sab TV International- Tarak Mehta ka Ooltah Chashma



Times Now US-Super Prime Time

### The robust ADF business model

#### Structured to enhance sustainable value

#### Overview

At ADF, we have invested in a business model that addresses our need for sustainable growth. We believe that we are engaged in a business with limitless potential. We are presently addressing only a fraction of our potential. This vast potential is being addressed with a range of initiatives.

On a consolidated basis, the Company grew

revenues from Rs. 231 crore in FY 2018-19 to Rs. 421 crore in FY 2021-22; profit after tax strengthened from Rs. 25 crore in FY 2018-19 to Rs. 48.5 crore in FY 2021-22; EBITDA margin remained above 18% in any of the years.

Exports accounted for more than 99% in each of the three years ending FY 2021-22; US (largest market for the Company's

products) grew 10% compounded in the three years ended FY 2021-22.

At the close of the year under review, the Company had sizable cash on its books, attractive revenue visibility, stable margins, and an under-addressed market with multi-year growth potential.

#### Our business model

#### Big picture

#### Mission

• Popularise Indian cuisine the world over catering to Indian diaspora

#### Strategic clarity

- Double revenues every three years across the next six years
- Enhance revenues through organic and inorganic means

#### Power of intangibles

#### Brands-driven

- Consistent investment in brand creation and promotion
- All revenues derived from brands with distinctive characteristics and audiences

Catering the consumers across the

· Select brands customised for non-Indian

# Strong Balance Sheet (consolidated)

#### Liquidity

Rs. crore, cash on books as on March 31, 2022

42.02 Times, interest cover in FY 2021-22

#### Under-borrowed

11

Rs. crore, longterm debt on the books O.O4
Debt-equity ratio
as on March 31,
2022

#### Knowledge and experience Customer focus

#### Domain understanding

- Multi-generational understanding of Indian ethnic foods culture
- Rich understanding of preferences across region and states

#### Dominate a niche

- Specialised in speciality Indian ethnic foods
- Present across most product categories
- Aligned with government policies
- Focus on enhancing domestic valueaddition
- Approved under the PLI scheme

#### palates

globe

- Leverage researchDedicated to research
- Team comprising chefs and food scientists

#### Customer proximity

- Presence in more than 55 countries
- Presence across US, UK, rest of Europe and GCC

#### Exports-driven

99

%, revenues derived from export, FY 2021-22



# How we intend to enhance shareholder value

#### How we have enriched shareholders

340.38

Rs. crore, market capitalisation, March 31, 2020

1789.13

Rs. crore, market capitalisation, March 31, 2021

1631.69

Rs. crore, market capitalisation, March 31, 2022

#### Capital efficiency (consolidated)

24.15

% RoCE, FY 2020-21

18.13

% RoCE, FY 2021-22

19.65

% EBIDTA margin, FY 2020-21

17.65

% EBIDTA margin, FY 2021-22

#### Liquidity (consolidated)

82

Rs. crore, cash on books, FY 2020-21

17

Rs. crore, cash on books, FY 2021-22

63.59

times Interest cover, FY 2020-21

42.02 times Interest cover, FY 2021-22

#### Drivers of value creation

At ADF, we intend to enhance stakeholder value through a structured approach that covers various initiatives. The Company intends to scale investments in these initiatives; the outcomes are likely to generate a sustainable growth in revenues, surplus and margins.

#### Brand investments

- Invested Rs. 25 crore in FY 22
- Each brand distinctive, addressing a specific target audience
- Each brand backed by focused teams
- Some team members are located in international geographies

#### Brand extensions

- Brands now mature enough for brand extensions
- Brand extensions to widen and deepen the portfolio
- Brand extensions to enhance offtake without significant brand spending
- Brand extensions to de-risk the brand

#### Talent building

- Recruitment of food scientists for the research function
- Appointment of country heads in large international markets
- Acquisition of large stakes distributors with delegated responsibilities
- Creation of a multi-competence organisation

#### Market selection

- Focus on international markets
- More than 99% revenues derived from exports
- Three largest markets comprise US, UK and Western Europe
- Proposed entry into India through the e-commerce route

#### Distribution expansion

- Acquisition of additional warehouses to service with speed
- Acquisition of distribution with majority stake ownership
- Presence in US region with a large Indian expatriate population
- Focus on widening presence in the general trade (mainly dealing in Indian products)

#### Distribution leverage

- Focus on creating extensive distribution pipelines in large expat markets
- Focus on marketing complementary products through these pipelines
- Focus on alliances with large companies to market their products
- Focus on generating asset-light revenues with attractive RoCE

### Balance Sheet hygiene (consolidated)

- The Company had Rs. 11 crore long-term debt as on March 31, 2022
- The total gearing was 0.04 times as on March 31, 2022
- The Company had Rs. 117 crore of cash on its books as on March 31, 2022
- The Company generated a positive cash flow of Rs. 14 crore in FY 22
- The Company is net debt free.

#### Mainstream customers

- The Company has long addressed Indian expat customers
- The Company intends to address mainstream non-Indian customers
- The Company intends to customise products around non-Indian palates
- This is expected to open a sizable opportunity in the existing markets



# Our community responsibility



#### Overview

- We acknowledge that our business is a part of the community where it operates
- Our Company must generate long-term growth and prosperity for the marginalised.

#### **CSR** activities

- Total spending during FY 2021-22 was Rs. 89.45 lakh
- Activities covered comprised Covid relief measures, medical aid, education support programmes, food for the needy, financial aid for the poor, women's empowerment, environment protection and animal welfare

# Our human capital



#### Overview

ADF is an equal opportunity employer with no bias for gender, race, religion, linguistic or geographic preference. The Company attempts to deliver a safe, challenging and rewarding environment for employees.

#### Key inputs

• Attractive compensation with the objective to enhance retention

- Safe working conditions for employees irrespective of gender, race, religion, linguistic or geographic extraction
- Growth opportunities through continuous training and skill enhancement

#### Outlook

- To better business performance through an active workforce
- To acquire and retain the best talent



# Our Health, Safety and Environment (HSE) commitment



#### Overview

At ADF, we believe that adherence to health, safety and environment responsibility is vital to our business continuity. We are committed to provide clean, safe and a healthy workplace across our plants and offices. We act in accordance with all statutory requirements of health, safety and environment standards as outlined by the Central and State governments.

#### HSE initiatives, FY 22

#### Effluent treatment plant (ETP)

- The consolidated ETP capacity is adequate to treat the complete waste water generated
- The Pollution Control Boards of Maharashtra and Gujarat have approved the Company's effluent standards

#### Renewable energy installation

- A solar unit generating 550 kw of power is operational at the Nashik unit for two years, meeting a large part of its requirement.
- The unit was installed by an agency as per the norms of MSEB and local State authorities.

#### Emission /effluent gases of boiler

• The Company invested in an environment-friendly briquette (biomass) boiler. The emission / effluent gases from the chimney are well within the Pollution Control Board norms.

The Company's manufacturing plants are benchmarked in line with the demanding Food Safety Standards of BRC/USFDA/ social audits.

#### **COMPANY INFORMATION**

BOARD OF DIRECTORS Mr. Bimal R. Thakkar Chairman, Managing Director & CEO

Mr. Jay M. Mehta Director
Mr. Viren A. Merchant Director
Mr. Ravinder Kumar Jain Director
Mr. Chandir G. Gidwani Director
Ms. Deepa Misra Harris Director

SENIOR MANAGEMENT Mr. Devang Gandhi Chief Operati

Mr. Devang Gandhi Chief Operating Officer
Mr. Shardul Doshi Chief Financial Officer
Mr. Balbir Singh Vice President - Manufacturing

Mr. Maneck Katpitia Vice President - International Operations &

Supply Chain

COMPANY SECRETARY & Ms. Shalaka Ovalekar

COMPLIANCE OFFICER

COUNTRY MANAGERS Mr. Upinder Thakur UK

Mr. Bharat Sareen UK
Mr. Apurva Patel USA
Mr. John Campbell USA
Mr. Masud Sethi Canada

Mr. Pravin Nankani GCC, Levant Countries, Asia Pacific &

Afric

STATUTORY AUDITORS M/s. Kalyaniwalla & Mistry LLP

Chartered Accountants

INTERNAL AUDITORS M/s. RMJ & Associates LLP, Mumbai

SOLICITORS M/s. D S K Legal

BANKERS State Bank of India

HDFC Bank Ltd.

ICICI Bank Ltd.

**REGISTERED OFFICE** 83/86, G.I.D.C Industrial Estate,

Nadiad - 387 001, Gujarat, India Tel.: 0268-2551381 / 2

Fax: 0268-2565068

E-mail: nadiadfactory@adf-foods.com

L15400GJ1990PLC014265

CORPORATE IDENTITY

NUMBER [CIN]

CORPORATE OFFICE

**N**]

Marathon Innova, B2 - G01, Ground Floor, G. K. Road, Lower Parel, Mumbai - 400 013.

Tel.: 022-6141 5555, Fax: 022-6141 5577

E-mail: info@adf-foods.com Website: www.adf-foods.com

REGISTRAR AND SHARE LINK INTIME INDIA PRIVATE LIMITED

TRANSFER AGENTS C-101, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (W),

Mumbai - 400 083, India

Tel: 022-49186270, Fax: 022-49186060

E-mail: rnt.helpdesk@linkintime.co.in Website: www.linkintime.co.in

32nd Annual General Meeting Friday, August 12, 2022 at 10.00 a.m.

Through Video Conferencing (VC) or Other Audio Visual Means (OAVM).



#### NOTICE OF THE 32<sup>ND</sup> ANNUAL GENERAL MEETING

NOTICE is hereby given that the **Thirty Second Annual General Meeting** of the Members of **ADF FOODS LIMITED** will be held through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM") on Friday, August 12, 2022 at 10:00 a.m. to transact the following business:

#### **ORDINARY BUSINESS**

- (1) (a) To receive, consider and adopt the Standalone Audited Financial Statements of the Company for the Financial Year ended March 31, 2022, together with the Reports of the Board of Directors and the Auditors thereon.
  - (b) To receive, consider and adopt the Consolidated Audited Financial Statements of the Company for the Financial Year ended March 31, 2022, together with the Report of the Auditors thereon.
- (2) To declare a Final Dividend of Rs. 4/- per equity share of Rs. 10/- each for the Financial Year ended March 31, 2022.
- (3) To appoint a Director in place of Mr. Viren Merchant (DIN: 00033464), who retires by rotation and being eligible offers himself for re-appointment.

#### SPECIAL BUSINESS

(4) To consider and, if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 177, 188(1)(f) and other applicable provisions, if any, of the Companies Act, 2013 and rules made thereunder, including any amendment(s) or modification(s) thereto or enactment or re-enactments thereof for time being in force and pursuant to the approval of the Audit Committee and the Board of Directors in their Meetings held on May 20, 2022, the approval of the Shareholders be and is hereby accorded for appointment of Mr. Sumer Thakkar, a relative of a Director, Mr. Bimal Thakkar (DIN: 00087404) to hold an office or place of profit in the Company with a designation of 'Senior Manager - Business & Strategy Development', for a period of three years with effect from October 1, 2022 till September 30, 2025 on the following terms and conditions including remuneration:

I. Fixed Pay:

Rs. 2,50,000 (Rupees Two Lakh Fifty Thousand only) per month (from October 1, 2022 till March 31, 2023);

II. Variable pay:

Commission @ 1% of net sales of domestic and international business to which Mr. Sumer Thakkar is directly responsible. The same shall be subject to the limit of Rs. 25 Lakhs from October 1, 2022 till March 31, 2023.

#### III. Other benefits:

- Reimbursement of the expenses including but not limited to the following expenses actually and properly incurred by him for the business of the Company including travel, hotel and other related expenses for himself incurred in India and abroad;
- ii) Provision of a car with driver for use on Company's business;
- iii) Telephone at residence for official purpose;
- iv) Expenses incurred in respect of books and periodicals at actual against submission of supporting/s;
- v) Subscription or reimbursement of club fees on actual basis;
- vi) Mediclaim, Travel and Accidental Insurance with annual premium not exceeding Rs. 2,00,000/- each.

The appointment may be terminated by either side by giving one months' notice or one months' salary in lieu of notice period.

**RESOLVED FURTHER THAT** for the subsequent financial years, the annual revision in the fixed pay (subject to maximum increase of 15% p.a.), variable pay and designation of Mr. Sumer Thakkar will be decided by the Board of Directors.

RESOLVED FURTHER THAT any Director and/ or the Company Secretary of the Company be and are hereby authorized severally to execute any statement, declaration, undertaking and do all such acts, deeds and things as are necessary to give effect to the aforesaid Resolution and for matter connected therewith or incidental thereto in the best interest of the Company."

(5) To consider and, if thought fit, to pass with or without modification/s, the following resolution as Special Resolution:

"RESOLVED THAT pursuant to the applicable provisions of the Foreign Exchange Management Act, 1999 ("FEMA"), Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2017, Foreign Exchange Management (Nondebt Instruments) Rules, 2019 and all other applicable acts, rules, regulations, provisions and guidelines issued by the Reserve Bank of India ("RBI") and/ or any other relevant authority, including any statutory modifications or re-enactments thereof for the time being in force, and subject to all applicable intimations, approvals, permissions and sanctions of the RBI and/or other concerned authorities, as the case may be, and subject to such conditions as may be prescribed by any of the said concerned authorities while granting such approvals, permissions and sanctions and the like, which may be agreed to by the Board of Directors of the Company, consent of the Members be and is hereby accorded to permit Non Resident Indians ("NRIs") to purchase or acquire and hold on their own account, and to make investment in the equity shares of the Company on repatriable basis, subject to the condition that the aggregate of such holdings by NRIs shall not exceed 24% of the paid up equity share capital of the Company or such other limit as may be stipulated by the extant guidelines or Regulations of Government of India and/or the Reserve Bank of India and/or any other relevant authority from time to time.

RESOLVED FURTHER THAT within the aforesaid aggregate limit of 24% of the paid up equity share capital of the Company or such other limit as may be stipulated by the extant guidelines or regulations of Government of India and/or the Reserve Bank of India and/or any other relevant authority from time to time, individual holdings of 5 percent or more, if any, would be subject to the specific approval of the Reserve Bank of India and/or any other relevant authority.

RESOLVED FURTHER THAT Managing Director & CEO and the Company Secretary be and are hereby severally authorized to do all such acts, deeds and things as may be necessary or expedient to give effect to this Resolution including execution of all such documents, deeds, intimations and writings as may be required for the aforesaid purpose including incorporation of amendments/ suggestions/ observations, if any, made by the Government of India and/or the Reserve Bank of India and/or any other relevant authority, to the extent applicable".

(6) Continuation of Related Party Contract with Vibrant Foods New Jersey LLC, Step Down Subsidiary of the Company:

To consider and, if thought fit, to pass with or without modification/s, the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 188(1)(a) to (d) and all other applicable provisions of the Companies Act, 2013 and Regulation 23 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment thereof, for the time being in force), the consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter called 'the Board' which term shall be deemed to include any committee which the Board may constitute for this purpose) for continuation of contract beyond April 1, 2022 with the Related Party as set out below and in which Mr. Bimal R. Thakkar, Chairman, Managing Director & CEO is deemed to be interested, to sell, purchase and/or supply of any goods or materials and to avail or render any service of any nature, as the Board in its discretion deem proper, as per the terms and conditions set out in the Explanatory Statement annexed to the Notice:

Name of Related Party	Name of the Director/ Key Managerial Personnel who is related, if any	Nature of relationship	Particulars of the contract or arrangement	Nature, material terms, monetary value (Rs. in crore) (per annum)	Any other information relevant or important for the Members to make a decision on the proposed transaction
Vibrant Foods New Jersey LLC	Mr. Bimal Thakkar	Step down Subsidiary	Sale, purchase or supply of any goods or materials and/or availing/rendering of any services	100.00	Duration of Contract is from January 1, 2022 to March 31, 2025.

**RESOLVED FURTHER THAT** the Board of Directors of the Company be and is hereby authorized to do all acts, deeds, matters and to sign all such documents and writings as may be necessary, expedient and incidental thereto including all the negotiations and settlements, to give effect to this Resolution and for matter connected therewith or incidental thereto in the best interest of the Company."

#### **NOTES**

- 1. In view of the continuing COVID-19 pandemic, the Ministry of Corporate Affairs ("MCA") has vide its Circular No. 2 dated May 5, 2022, Circular No. 2 dated January 13, 2021, Circular No. 19 dated December 8, 2021, Circular No. 21 dated December 14, 2021 read with Circular No. 20 dated May 5, 2020, Circular No. 14 dated April 8, 2020 and Circular No. 17 dated April 13, 2020 (hereinafter collectively referred to as "MCA Circulars") permitted the holding of the Annual General Meeting ("AGM") through VC or OAVM without the physical presence of the Members at a common venue. In compliance with the relevant provisions of the Companies Act, 2013 ("Act"), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and these aforesaid MCA Circulars, the AGM of the Company is being held through VC/OAVM. The venue of the Meeting shall be deemed to be the Registered Office of the Company i.e. 83/86, G.I.D.C. Industrial Estate, Nadiad 387 001.
- 2. A Member entitled to attend and vote at the Annual General Meeting ("AGM") is entitled to appoint one or more proxies to attend and vote instead of himself/ herself and such proxies need not be Members of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.
  - Institutional/ Corporate Shareholders (i.e. other than Individuals/HUF, NRI, etc.) are required to send a scanned copy (PDF/JPG Format) of its Board or governing body Resolution/Authorization etc., authorizing its representative to attend the AGM through VC/OAVM on its behalf and to vote through remote e-Voting. The said Resolution/Authorization shall be sent to the Scrutinizer by e-mail through their registered e-mail address to scrutinizer@adf-foods.com with a copy marked to the Company at csasst@adf-foods.com and to its RTA at instameet@linkintime.co.in
- Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- 4. At the Twenty-Ninth AGM held on September 25, 2019, the Members approved the appointment of M/s. Kalyaniwalla & Mistry LLP, Chartered Accountants, Mumbai (Registration No. 104607W/W100166) as Statutory Auditors of the Company to hold office for a period of five years from the conclusion of that AGM till the conclusion of the AGM to be held for the Financial Year 2023-24. The requirement to place the matter relating to appointment of Auditors for ratification by Members at every AGM has been done away by the Companies (Amendment) Act, 2017 with effect from May 7, 2018. Accordingly, no Resolution is being proposed for ratification of appointment of Statutory Auditors at the Thirty Second AGM.
- 5. An explanatory statement pursuant to Section 102(1) of the Companies Act, 2013 relating to special business to be transacted at the Meeting is annexed hereto.
- 6. The relevant details of Director seeking approval for re-appointment under Item No. 3 of the Notice, as required by Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereafter referred as the SEBI LODR Regulations, 2015) and Secretarial Standards 2 is also annexed.
- 7. The Register of Members and the Share Transfer Books of the Company will remain closed from Saturday, August 6, 2022 to Friday, August 12, 2022 (both days inclusive).
- 8. The dividend, if declared, shall be payable within 30 days from the date of declaration to those Members of the Company whose names appear:
  - a) as Beneficial Owners as at the close of the business hours on August 5, 2022 as per the list to be furnished by National Securities Depository Limited and Central Depository Services (India) Limited in respect of the shares held in electronic form; and
  - b) as Members in the Register of Members of the Company as on August 5, 2022 in respect of shares held in physical form.
- 9. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection by the Members. All documents referred to in the Notice will also be available for electronic inspection without any fee by the Members from the date of circulation of this Notice up to the date of AGM i.e. August 12, 2022. Members seeking to inspect such documents can send an email to csasst@adf-foods.com.
- 10. The Securities and Exchange Board of India (SEBI) and Reserve Bank of India (RBI) have advised all listed companies to mandatorily use the Electronic Clearing Services (ECS) mandate facility wherever possible for payment of dividend to the Members. In view of this stipulation, the Company has implemented the ECS facility. Members holding shares in physical form are requested to provide the Company with ECS details for crediting the dividend payment directly to their respective bank accounts. The Company shall be able to

co-ordinate with the bankers only on receipt of necessary information. The Members holding shares in electronic form may instruct their Depository Participants (DPs) accordingly.

11. Members are hereby informed that dividends for the Financial Years 2014-15, 2016-17, 2019-20 (two Interim Dividends) and 2020-21 remaining unpaid or unclaimed over a period of seven years from the date of transfer of such dividends to the respective Unpaid Dividend Account(s) of the Company have to be transferred by the Company to the Investor Education and Protection Fund (IEPF). During the year under review, dividends pertaining to the financial year 2013-14 (Final) amounting to Rs. 11,11,325/- which remained unpaid or unclaimed for a period of 7 consecutive years were transferred by the Company to the Investor Education and Protection Fund.

The following are the details of dividends declared by the Company and their respective due dates of transfer to IEPF, which remain unencashed /unclaimed.

Year	Type of Dividend	Dividend per share	Date of Declaration	Due date for transfer to IEPF
2014-15	Final	Rs.1.50	September 30, 2015	October 30, 2022
2016-17	Final	Rs.2.50	August 23, 2017	September 23, 2024
2019-20 (1st Interim)	Interim	Rs.1.50	November 11, 2019	December 17, 2026
2019-20 (2nd Interim)	Interim	Rs.1.50	February 7, 2020	March 14, 2027
2020-21	Final	Rs.3.00	September 24, 2021	October 30, 2028

The Members are requested to encash their Dividend Warrants for these years, if not already done.

In accordance with the IEPF Rules, the Company will send letters to the Members whose dividend from the year 2014-15 is outstanding as per the Company's records requesting them to claim the same before being transferred to the IEPF Authority. The Company will upload the details of such incremental Members and their shares due for transfer to the IEPF Authority on its website www.adf-foods.com under the heading "IEPF Transfer List" to enable such Members to verify the details of their unencashed dividends and the shares liable to be transferred to the IEPF Authority.

Members are requested to note that no claim shall lie against the Company in respect of any shares/dividend so transferred to the IEPF Authority.

As per Section 124(5) of the Companies Act, 2013, the Company has transferred the shares of those shareholders whose dividend remained to be encashed /claimed for seven consecutive years or more. The details of such shareholders have been uploaded on the Company's website under the heading "IEPF Transfer List".

- 12. Members holding shares in the same set of names under different ledger folios are requested to apply for consolidation of such folios along with relevant share certificates to the Company's Registrar & Transfer Agents.
- 13. Members holding shares in physical form are requested to notify/ send the following to the Company's Registrar and Share Transfer Agents to facilitate better service:
  - any change in their address/ mandate/ bank details
  - particulars of their bank account in case the same have not been sent earlier, and
  - share certificate(s) held in multiple accounts in identical names or joint accounts in the same order of names for consolidation of such shareholdings into one account.
- 14. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company/ Registrar and Share Transfer Agents.
- 15. As per Regulation 40 of the SEBI Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from April 1, 2019. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, Members holding shares in physical form are requested to consider converting their holdings to dematerialized form.
- 16. Members who would like to ask any questions on the Financial Statements are requested to send their questions through email on co\_secretary@adf-foods.com at least 10 days before the Annual General Meeting to enable the Company to answer their queries satisfactorily.

- 17. Members holding shares in demat form and who have not registered their E-mail addresses so far are requested to register their E-mail address with the Depository Participants ('DP') for receiving all communication including Annual Report, Notices, Circulars, etc. from the Company electronically.
- 18. Members holding shares in physical form and who have not registered their E-mail address with the Company/ its RTA/ Depositories and/ or not updated the Bank Account mandate for receipt of dividend are requested to visit the website of our RTA, Link Intime India Private Ltd., www.linkintime.co.in under Investor Services > E-mail/Bank Detail Registration fill in the details, upload the required documents and submit.
  - Further, for all future correspondence, Members holding physical shares and who have not got their e-mail address registered or wish to update a fresh e-mail address may do so by submitting a self-attested scanned copy of their PAN Card and AADHAAR Card, scanned copy of the Share Certificate/s (front and back) alongwith their Name and Folio No., to the Company at the e-mail address -csasst@adf-foods.com. To update the bank account details with the Company/ RTA, a request letter signed by the shareholder (including joint shareholder, if any) along with self-attested copy of his/her/their PAN Card(s) and AADHAAR Card(s) and cancelled cheque bearing name of the first shareholder/a copy of Bank Passbook/ statement attested by bank shall be submitted with the Company/ RTA.
- 19. Pursuant to the provisions of Section 101 and Section 136 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014 and in terms of Regulation 36 of the SEBI LODR Regulations, 2015, as amended, electronic copy of the Notice and Annual Report 2021-22 is being sent to the Members whose e-mail IDs are registered with the Company/ Depository Participant(s) (in case of shares held in demat form) or with Link Intime India Private Limited (in case of shares held in physical form).
  - As per the MCA General Circular 20/2020 dated May 5, 2020, the Annual Report will be sent through electronic mode to only those Members whose e-mail IDs are registered with the Registrar and Share Transfer Agent of the Company/ Depository Participant.
  - Members may also note that the Notice of the 32<sup>nd</sup> Annual General Meeting and the Annual Report 2021-22 will be available on the Company's website www.adf-foods.com; websites of the Stock Exchanges i.e. National Stock Exchange of India Limited and BSE Limited at www.nseindia.com and www.bseindia.com respectively.
- 20. Nomination facility for shares is available for Members. For Members holding shares in physical form, the prescribed form can be obtained from the Company's Registrar and Share Transfer Agents, M/s. Link Intime (India) Private Limited having address at C-101, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (W), Mumbai 400 083. For Members holding shares in electronic form, you are requested to approach your Depository Participant (DP) for the same.
- 21. To support the 'Green Initiative' Members who have not registered their e-mail addresses are requested to register their e-mail ids with M/s. Link Intime (India) Private Limited for receiving the Annual Report and other communications through electronic mode pursuant to Section 101 and Section 136 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014, as amended.
- 22. The Company has sent individual letters to all the Members holding shares of the Company in physical form for furnishing their PAN, KYC details and Nomination pursuant to SEBI Circular No. SEBI/ HO/ MIRSD/ MIRSD\_RTAMB/ P/ CIR/2021/655 dated November 3, 2021. Members are requested to furnish the relevant forms i.e. KYC Form, ISR 1,2, 3, etc. alongwith necessary supportings to the Company's Registrar and Share Transfer Agents (RTA), M/s. Link Intime (India) Private Limited. The RTA will be able to process the service request or complaint of the Member(s)/ claimant(s) only if the KYC and other aforesaid details are updated with them.
  - Attention of Members holding shares in physical form is invited to the provisions of the aforesaid SEBI Circular relating to Freezing of Folios without PAN, KYC details and Nomination. The folios wherein any one of the cited document/ details are not available on or after April 01, 2023, shall be frozen by the RTA.
- 23. Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2022/8 dated January 25, 2022 has mandated the Listed Companies to issue securities in demat form only while processing service requests viz. Issue of duplicate securities certificate; claim from Unclaimed Suspense Account; Renewal/ Exchange of securities certificate; Endorsement; Sub-division/ Splitting of securities certificate; Consolidation of securities certificates/ folios; Transmission and Transposition. Accordingly, Shareholders are requested to make service requests by submitting a duly filled and signed Form ISR 4, the format of which is available on the Company's RTA website at https://web.linkintime.co.in/client-downloads.html
  - Members holding equity shares of the Company in physical form are requested to kindly get their equity shares converted into demat/electronic form to get inherent benefits of dematerialisation and also considering that physical transfer of equity shares/ issuance of equity shares in physical form have been disallowed by SEBI.
- 24. Since the AGM will be held through VC/OAVM, the Route map of the Venue of the AGM is not annexed to this Notice.

#### 25. Voting through electronic means:

In compliance with the provisions of Section 108 of the Act and the Rules framed thereunder, the Members are provided with the facility to cast their vote electronically, through the e-voting services provided by Link Intime India Private Limited (LIIPL), on all resolutions set forth in this Notice.

#### The instructions for e-voting are as under:

I. In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended by the Companies (Management and Administration) Amendment Rules, 2015 (Amended Rules 2015) and Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is pleased to provide Members the facility to exercise their right to vote at the 32<sup>nd</sup> Annual General Meeting (AGM) by electronic means and the business may be transacted through e-voting Services. The facility of casting the votes by the Members using an electronic voting system from a place other than venue of the AGM ("remote e-voting") will be provided by Link Intime India Private Limited (LIIPL).

The facility for e-Voting shall also be made available at the AGM and the Members attending the Meeting who have not cast their vote by remote e-Voting shall be able to exercise their right at the Meeting through e-Voting.

- II. The Member(s) who have cast their vote by remote e-Voting prior to the Annual General Meeting, may also attend/ participate in the Annual General Meeting through VC/OAVM but shall not be entitled to cast their vote again.
- III. The remote e-voting period commences on Monday, August 8, 2022 (9.00 a.m.) and ends on Thursday, August 11, 2022 (5.00 p.m.). During this period, Members of the Company holding shares either in physical form or in dematerialized form, as on the cut-off date of Friday, August 5, 2022, may cast their vote by remote e-voting. Remote e-voting shall not be allowed beyond the said date and time. The remote e-voting module shall be disabled by LIIPL for voting thereafter. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently.

A person who is a Member as on the cut-off date shall only be entitled for availing the Remote e-voting facility or e-voting at the Meeting. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only.

IV. The process and manner for remote e-voting is as under:

As per the SEBI circular dated December 9, 2020, individual shareholders holding securities in demat mode can register directly with the depository or will have the option of accessing various ESP portals directly from their demat accounts.

#### Login method for Individual shareholders holding securities in demat mode is given below:

- 1. Individual Shareholders holding securities in demat mode with NSDL:
  - 1. Existing IDeAS user can visit the e-Services website of NSDL viz. https://eservices.nsdl.com either on a personal computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be re-directed to "InstaVote" website for casting your vote during the remote e-Voting period.
  - 2. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com/Select "Register Online for IDeAS Portal" or click at: https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
  - 3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a personal computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
- 2. Individual Shareholders holding securities in demat mode with CDSL:
  - Existing users who have opted for Easi / Easiest, can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi



- 2. After successful login of Easi/Easiest the user will be able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. LINKINTIME. Click on LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
- 3. If the user is not registered for Easi/Easiest, option to register is available at: https://web.cdslindia.com/myeasi/Registration/EasiRegistration.
- 4. Alternatively, the user can directly access e-Voting page by providing demat account number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. LINKINTIME. Click on LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
- 3. Individual Shareholders (holding securities in demat mode) login through their depository participants:

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.

Login method for Individual shareholders holding securities in physical form/ Non-Individual Shareholders holding securities in demat mode is given below:

Individual Shareholders of the company, holding shares in physical form/Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register for e-Voting facility of Link Intime as under:

- 1. Open the internet browser and launch the URL: https://instavote.linkintime.co.in
- 2. Click on "Sign Up" under 'SHARE HOLDER' tab and register with your following details: -
  - A. User ID: Shareholders holding shares in physical form shall provide Event No + Folio Number registered with the Company. Shareholders holding shares in NSDL demat account shall provide 8 Character DP ID followed by 8 Digit Client ID; Shareholders holding shares in CDSL demat account shall provide 16 Digit Beneficiary ID.
  - B. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.
  - C. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP / Company in DD/MM/YYYY format)
  - D. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
    - Shareholders holding shares in physical form but have not recorded 'C' and 'D', shall provide their Folio number in 'D' above
    - Shareholders holding shares in NSDL form, shall provide 'D' above
    - Set the password of your choice (The password should contain minimum 8 characters, at least one special Character (@!#\$&\*), at least one numeral, at least one alphabet and at least one capital letter).
    - Click "confirm" (Your password is now generated).
- 3. Click on 'Login' under 'SHARE HOLDER' tab.
- 4. Enter your User ID, Password and Image Verification (CAPTCHA) Code and click on 'Submit'.

#### Cast your vote electronically:

- 1. After successful login, you will be able to see the notification for e-voting. Select 'View' icon.
- 2. E-voting page will appear.
- 3. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).
- 4. After selecting the desired option i.e. Favour / Against, click on 'Submit'. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

#### Guidelines for Institutional shareholders:

Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on the e-voting system of LIIPL at https://instavote.linkintime.co.in and register themselves as 'Custodian / Mutual Fund / Corporate Body'. They are also required to upload a scanned certified true copy of the board resolution /authority letter/power of attorney etc. together with attested specimen signature of the duly authorised representative(s) in PDF format in the 'Custodian / Mutual Fund / Corporate Body' login for the Scrutinizer to verify the same.

#### Helpdesk for Individual Shareholders holding securities in physical mode/ Institutional shareholders:

Shareholders facing any technical issue in login may contact Link Intime INSTAVOTE helpdesk by sending a request at enotices@linkintime.co.in or contact on: - Tel: 022 - 4918 6000.

#### Helpdesk for Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 022- 23058542-43.

#### Individual Shareholders holding securities in Physical mode has forgotten the password:

If an Individual Shareholder holding securities in Physical mode has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the "Forgot Password" option available on the e-Voting website of Link Intime: https://instavote.linkintime.co.in

- Click on 'Login' under 'SHARE HOLDER' tab and further Click 'forgot password?'
- o Enter User ID, select Mode and Enter Image Verification code (CAPTCHA). Click on "SUBMIT".

In case shareholders is having valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing the information about the particulars of the Security Question and Answer, PAN, DOB/DOI, Bank Account Number (last four digits) etc. as mentioned above. The password should contain minimum 8 characters, at least one special character (@!#\$&\*), at least one numeral, at least one alphabet and at least one capital letter.

<u>User ID for Shareholders holding shares in Physical Form (i.e. Share Certificate)</u>: Your User ID is Event No + Folio Number registered with the Company.

#### Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Shareholders who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned depository/depository participant's website.

- It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- > For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- > During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular "Event".

#### 26. Process and manner for attending the Annual General Meeting through InstaMeet:

Open the internet browser and launch the URL: https://instameet.linkintime.co.in

- Select the "Company" and 'Event Date' and register with your following details: -
  - A. Demat Account No. or Folio No: Enter your 16 digit Demat Account No. or Folio No
    - Shareholders/ members holding shares in CDSL demat account shall provide 16 Digit Beneficiary ID
    - Shareholders/ members holding shares in NSDL demat account shall provide 8 Character DP ID followed by 8 Digit Client ID
    - Shareholders/ members holding shares in physical form shall provide Folio Number registered with the Company



- **B.** PAN: Enter your 10-digit Permanent Account Number (PAN) (Members who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.
- C. Mobile No.: Enter your mobile number.
- D. Email ID: Enter your email id, as recorded with your DP/Company.
  - > Click "Go to Meeting" (You are now registered for InstaMeet and your attendance is marked for the meeting).

Please refer the instructions (Annexure) for the software requirements and kindly ensure to install the same on the device which would be used to attend the meeting. Please read the instructions carefully and participate in the meeting. You may also call upon the InstaMeet Support Desk for any support on the dedicated number provided to you in the instruction/ InstaMEET website.

#### Instructions for Shareholders/ Members to Speak during the Annual General Meeting through InstaMeet:

- Shareholders who would like to speak during the meeting must register their request 3 days in advance with the company on the csasst@adf-foods.com.
- 2. Shareholders will get confirmation on first cum first serve basis depending upon the provision made by the client.
- 3. Shareholders will receive "speaking serial number" once they mark attendance for the meeting.
- 4. Other shareholder may ask questions to the panellist, via active chat-board during the meeting.
- Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.

Shareholders are requested to speak only when moderator of the meeting/management will announce the name and serial number for speaking.

#### Instructions for Shareholders/ Members to Vote during the Annual General Meeting through InstaMeet:

Once the electronic voting is activated by the scrutinizer/ moderator during the meeting, shareholders/ members who have not exercised their vote through the remote e-voting can cast the vote as under:

- 1. On the Shareholders VC page, click on the link for e-Voting "Cast your vote"
- 2. Enter your 16 digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMEET and click on 'Submit'.
- 3. After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.
- 4. Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.
- 5. After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote.
- 6. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note: Shareholders/ Members, who will be present in the Annual General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting. Shareholders/ Members who have voted through Remote e-Voting prior to the Annual General Meeting will be eligible to attend/ participate in the Annual General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

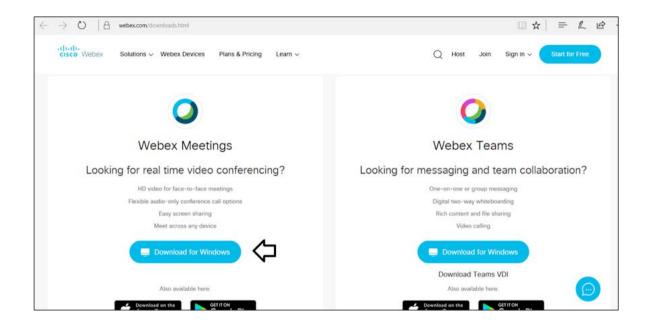
In case shareholders/ members have any queries regarding login/ e-voting, they may send an email to instameet@linkintime.co.in or contact on: - Tel: 022-49186175.

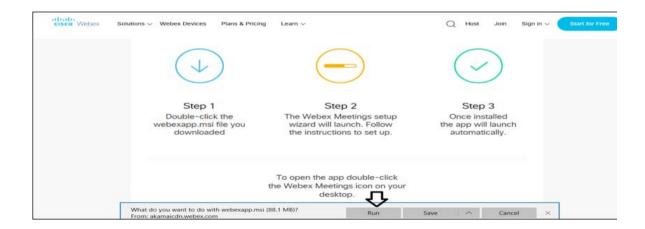
#### Annexure

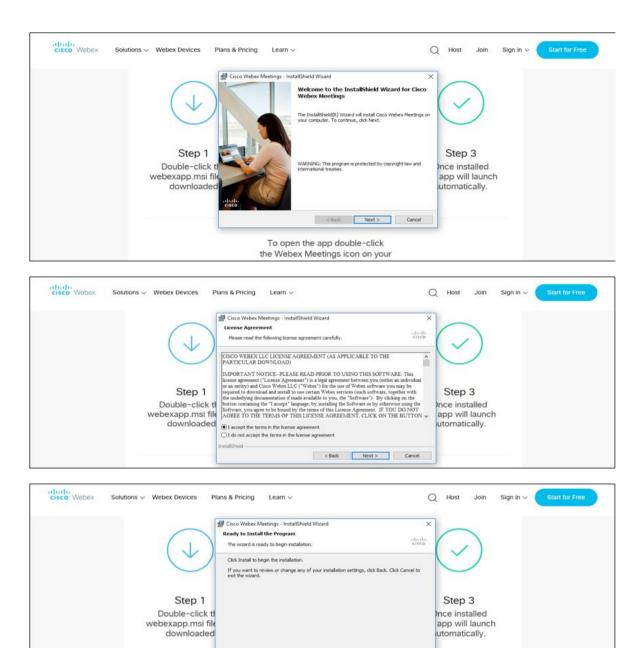
#### Guidelines to attend the AGM proceedings of Link Intime India Pvt. Ltd.: InstaMEET

For a smooth experience of viewing the AGM proceedings of Link Intime India Pvt. Ltd. InstaMEET, shareholders/ members who are registered as speakers for the event are requested to download and install the Webex application in advance by following the instructions as under:

a) Please download and install the Webex application by clicking on the link https://www.webex.com/downloads.html/







b) If you do not want to download and install the Webex application, you may join the meeting by following the process mentioned as under:

< Back Install Cancel

Step 1	Enter your First Name, Last Name and Email ID and click on Join Now.
1 (A)	If you have already installed the Webex application on your device, join the meeting by clicking on Join Now
1 (B)	If Webex application is not installed, a new page will appear giving you an option to either Add Webex to chrome or Run a temporary application.
	Click on Run a temporary application, an exe file will be downloaded. Click on this exe file to run the application and join the meeting by clicking on Join Now



#### 27. Dividend related information

- Shareholders may note that the Income Tax Act, 1961, as amended by the Finance Act, 2020, mandates that dividends paid or
  distributed by a Company after April 1, 2020 shall be taxable in the hands of the Shareholders. The Company shall therefore be
  required to deduct Tax at Source (TDS) at the time of making the payment of final dividend. In order to enable us to determine the
  appropriate TDS rate as applicable, Members are requested to submit the documents in accordance with the provisions of the Income
  Tax Act, 1961.
  - a) For Resident Shareholders, TDS shall be made under Section 194 of the Income Tax Act, 1961 at 10% on the amount of Dividend declared and paid by the Company during financial year 2022-23 provided PAN is registered by the Shareholder. If PAN is not registered, TDS would be deducted at 20% as per Section 206AA of the Income Tax Act, 1961.
    - However, no tax shall be deducted on the Dividend payable to a resident individual if the total dividend to be received by them during financial year 2022-23 does not exceed Rs. 5,000. Please note that this includes the future dividends if any which may be declared by the Board in the financial year 2022-23.
    - Separately, in cases where the shareholder provides Form 15G (applicable to any person other than a Company or a Firm or HUF)/Form 15H (applicable to an Individual above the age of 60 years), provided that the eligibility conditions are being met, no TDS shall be deducted.
  - b) For Non-resident Shareholders, taxes are required to be withheld in accordance with the provisions of Section 195 of the Income Tax Act, 1961 at the rates in force. As per the relevant provisions of the Income Tax Act, 1961, the withholding tax shall be at the rate of 20% (plus applicable surcharge and cess) on the amount of dividend payable to them. However, as per Section 90 of the Income Tax Act, 1961, the non-resident shareholder has the option to be governed by the provisions of the Double Tax Avoidance Agreement (DTAA) between India and the country of tax residence of the shareholder, if they are more beneficial to them. For this purpose, i.e. to avail the Tax Treaty benefits, the non-resident shareholder will have to provide the following:
    - Self-attested copy of Tax Residency Certificate (TRC) obtained from the tax authorities of the country of which the shareholder is resident.
    - Self-declaration in Form 10F if all the details required in this form are not mentioned in the TRC.
    - Self-attested copy of the Permanent Account Number (PAN Card) allotted by the Indian Income Tax authorities.
    - Self-declaration certifying the following points:
      - Member is and will continue to remain a tax resident of the country of its residence during the financial year 2022-23;
      - ii. Member is eligible to claim the beneficial DTAA rate for the purposes of tax withholding on dividend declared by the Company;
      - iii. Member has no reason to believe that its claim for the benefits of the DTAA is impaired in any manner;
      - iv. Member is the ultimate beneficial owner of its shareholding in the Company and dividend receivable from the Company; and
      - v. Member does not have a taxable presence or a permanent establishment in India during the financial year 2022-23.



- Please note that the Company is not obligated to apply the beneficial DTAA rates at the time of tax deduction/withholding on dividend amounts. Application of beneficial DTAA Rate shall depend upon the completeness and satisfactory review by the Company, of the documents submitted by non-resident shareholder.
- 3. Accordingly, in order to enable us to determine the appropriate TDS/ withholding tax rate applicable, we request you to provide these details and documents as mentioned above before Monday, August 8, 2022.
- 4. Kindly note that the aforementioned documents are required to be submitted at www.linkintime.co.in under Investor Services > Tax Exemption Registration on or before Monday, August 8, 2022 in order to enable the Company to determine and deduct appropriate TDS/ withholding tax rate. Alternatively, the shareholders can also send the aforementioned documents on the following e-mail id: adffoodsdivtax@linkintime.co.in No communication on the tax determination/ deduction shall be entertained post Monday, August 8, 2022. It may be further noted that in case the tax on said dividend is deducted at a higher rate in absence of receipt of the aforementioned details/ documents from you, there would still be an option available with you to file the return of income and claim an appropriate refund, if eligible.
- 5. We shall arrange to e-mail the soft copy of TDS certificate to you at your registered e-mail ID in accordance with the provisions of the Income Tax Act, 1961 after filing of the quarterly TDS Returns of the Company, post payment of the said Dividend.

#### 28. Other Instructions

Mr. Sanjay S. Risbud, Practicing Company Secretary has been appointed as Scrutinizer for the purpose of e-Voting and voting at the AGM. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, first count the votes cast during the AGM, thereafter unblock the votes cast through remote e-Voting and make, not later than two working days of conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same.

The results declared along with the Scrutinizer's Report shall be placed on the website of the Company and Link Intime India Pvt. Ltd. immediately after declaration of results by the Chairman or person authorized by him in writing. The results would be communicated to BSE Limited/ National Stock Exchange of India Limited and will be placed on their website thereafter. The result will also be displayed on the Notice Board of the Company at its Registered Office and the Corporate Office.

Mumbai, May 20, 2022

By order of the Board
For ADF FOODS LIMITED

Regd. Office:

83/86, G.I.D.C. Industrial Estate, Nadiad 387 001, Gujarat Tel.: 0268-2551381/2, Fax: 0268-2565068;

E-mail: info@adf-foods.com; website: www.adf-foods.com CIN: L15400GJ1990PLC014265 Shalaka Ovalekar Company Secretary ACS No.: 15274

#### EXPLANATORY STATEMENT PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013

Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Section 102(1) of the Companies Act, 2013, the following Explanatory Statement sets out all material facts relating to Item Nos. 4-6 of the Notice.

Item No. 4: Approval for appointment of Mr. Sumer B. Thakkar as 'Senior Manager - Business & Strategy Development' with effect from October 1, 2022 till September 30, 2025.

Mr. Sumer Thakkar is a relative of a Director in terms of applicable provisions of the Companies Act, 2013 and is holding office or place of profit in the Company.

He has been appointed as Manager - Business and Strategy Development in the Company w.e.f. August 14, 2020 by the Board of Directors of the Company vide its Resolution dated August 14, 2020. Currently, he is drawing a monthly remuneration of Rs.1,75,000/- (Rupees One Lakh Seventy Five Thousand only) along with certain other benefits. His current employment contract expires on 30<sup>th</sup> September, 2022. As his existing remuneration is within the limits prescribed under the Companies Act, 2013, his appointment has not been subject to the Member's approval.

On the recommendation of the Audit Committee, the Board of Directors in its Meeting held on May 20, 2022 approved the renewal of the employment contract of Mr. Sumer Thakkar for a period of three years w.e.f. October 1, 2022 till September 30, 2025. The Board of Directors has approved revision in the remuneration to commensurate his good performance and additional responsibilities assumed by him and also promoted him as 'Senior Manager-Business & Strategy Development'. The revision in the remuneration w.e.f 1st October 2022 till 31st March 2023 is as under -

- 1) Fixed pay Rs. 250,000/- (Rupees Two Lakh Fifty Thousand only) per month(from October 1, 2022 till March 31, 2023).
- 2) Variable pay Commission @ 1% of net sales of domestic and international business to which Mr. Sumer Thakkar is directly responsible. The same shall be subject to the limit of Rs. 25 Lakhs from October 1, 2022 till March 31, 2023.
- Other benefits as set out in the Resolution.

The revision in the remuneration, variable pay and designation for the remaining tenure of the employment contract of Mr. Sumer B. Thakkar shall be fixed by the Board of Directors of the Company (subject to maximum increase of 15% p.a in the fixed pay).

In terms of Section 188(1)(f) of the Companies Act, 2013 read with Rule 15(3)(b) of the Companies (Meetings of Board and its Powers) Rules 2014, prior approval of the Members is required to be obtained if the monthly remuneration of a person holding office or place of profit in the Company exceeds two and a half lakh rupees.

As the proposed remuneration exceeds the aforesaid prescribed limits of Rs. 2,50,000/- per month, approval of the Members is required.

The information as required in accordance with Rule 15 of the Companies (Meetings of Board and its Powers) Rules, 2014, read with SEBI circular dt. 22<sup>nd</sup> November, 2021 and 30<sup>th</sup> March, 2022 as amended, as well as pursuant to Section 102 of the Companies Act, 2013 is as under:

Name of the Related Party	:	Mr. Sumer B. Thakkar
Name of the Directors and Key Managerial personnel who is related		Mr. Bimal R. Thakkar, Chairman, Managing Director and C.E.O.
Nature of relationship	:	Mr. Sumer B. Thakkar is son of Mr. Bimal Thakkar.
Nature, material terms, monetary value and particulars of the contract or arrangement		The terms of appointment and remuneration of Mr. Sumer B. Thakkar shall be as per details provided in Resolution no. 4.
		The revised remuneration as stated in Resolution no. 4 will be effective from October 1, 2022 till March 31, 2023.
		Designation will be Senior Manager- Business & Strategy Development.
		The revision in remuneration and designation for the remaining tenure of the contract shall be fixed by the Board of Directors of the Company.
		Mr. Sumer B. Thakkar holds 5,78,900 (2.63%) equity shares in the Company.
Any other information relevant or important for the Members to take a decision on the proposed Resolution	:	Qualification: Double Major in Finance and Management from NYU Stern School of Business, New York.



The Particulars of the Related Party contract pursuant to Regulation 23 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 in accordance with SEBI Circular dated  $22^{nd}$  November, 2021 and  $30^{th}$  March, 2022 are as under:

Α	Type, material terms and particulars of the proposed transaction	Employment contract The terms of appointment and remuneration of Mr. Sumer B. Thakkar shall
		be as per details provided in Resolution no. 4.  The revised remuneration as stated in Resolution no. 4 will be effective from
		October 1, 2022 till March 31, 2023.
		Designation will be Senior Manager- Business & Strategy Development.
		The revision in remuneration and designation for the remaining tenure of the contract shall be fixed by the Board of Directors of the Company.
		Mr. Sumer B. Thakkar holds 5,78,900 (2.63%) equity shares in the Company.
В	Name of the Related Party and its relationship with the listed entity or its subsidiary including nature of its concern or interest (financial/otherwise)	Mr. Sumer B. Thakkar Person in place of profit Financial interest
С	Tenure of the proposed transaction	1st October, 2022 to 30th September, 2025.
D	Value of the proposed transaction	I. Fixed Pay:
		Rs. 2,50,000 (Rupees Two Lakh Fifty Thousand only) per month (from October 1, 2022 till March 31, 2023);
		II. Variable pay:
		Commission @ 1% of net sales of domestic and international business to which Mr. Sumer Thakkar is directly responsible. The same shall be subject to the limit of Rs. 25 Lakhs from October 1, 2022 till March 31, 2023.
		The revision in remuneration and designation for the remaining tenure of the contract shall be fixed by the Board of Directors of the Company.
Е	The percentage of the Company's annual consolidated turnover, for the	0.71% of the consolidated turnover of the Company.
	immediately preceding financial year, that is represented by the value of the proposed transaction (and for a RPT involving a subsidiary, such percentage calculated on the basis of the subsidiary's annual turnover on a standalone basis shall be additionally provided);	(The proposed fixed pay for FY 2022-23 is taken into consideration for the percentage calculation)
F	If the transaction relates to any loans, inter-corporate deposits, advances or investments made or given by the listed entity or its subsidiary:	Not applicable
	i) details of the source of funds in connection with the proposed transaction;	
	ii) where any financial indebtedness is incurred to make or give loans, inter-corporate deposits, advances or investments,	
	<ul><li>nature of indebtedness;</li><li>cost of funds; and</li><li>tenure;</li></ul>	
	iii) applicable terms, including covenants, tenure, interest rate and repayment schedule, whether secured or unsecured; if secured, the nature of security; and	
	iv) the purpose for which the funds will be utilized by the ultimate beneficiary of such funds pursuant to the RPT	
G	Justification as to why the RPT is in the interest of the listed entity;	Mr. Sumer Thakkar is Double Major in Finance and Management from NYU Stern School of Business, New York. He is actively involved in the company's business since August, 2020. Considering his good performance and additional responsibilities assumed by him over the period, it will be in the interest of the Company to continue to avail his services.
Н	A copy of the valuation or other external party report, if any such report has been relied upon	NA
I	Percentage of the counter-party's annual consolidated turnover that is represented by the value of the proposed RPT on a voluntary basis;	
J	Any other information relevant or important for the Members to make a decision on the proposed transaction	

The details of remuneration payable to Mr. Sumer B. Thakkar is given in the Resolution No. 4.

The Audit Committee and the Board of Directors have approved this item in their Meetings held on May 20, 2022 and recommended the above Resolution for the approval of Members of the Company as an Ordinary Resolution.

The draft copy of the Agreement setting broad terms and conditions will be available for electronic inspection without any fee by the Members from the date of circulation of this Notice until the last date of voting. Members seeking to inspect such documents can send an email to csasst@adf-foods.com.

Except, Mr. Bimal R. Thakkar (being relative of Mr. Sumer B. Thakkar) and his relatives to the extent of their shareholding interest in the Company, none of the other Directors, Key Managerial Personnel and their relatives are concerned or interested, financially or otherwise, in the Resolution.

The Board recommends passing of the above Resolution as set out at Item No. 4 of the accompanying Notice as an Ordinary Resolution for approval by the Members.

#### Item No. 5: Increase in the limits of investment by NRIs to 24% of the paid-up share capital of the Company.

As per the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2017, in case of NRI holdings, on repatriable basis, the individual holdings is restricted to 5% of the total paid up share capital of the Company and the aggregate limit restricted to 10% of the total paid up share capital of the Company. The aggregate NRI holdings can be allowed up to 24% of the total paid up share capital of the Company through a Resolution by the Board of the Company followed by a Special Resolution to that effect passed in the General Meeting.

In accordance of the same, to effect the increase in aggregate NRI holdings beyond 10%, the Board of Directors of the Company considers it appropriate that necessary approval of the shareholders by way of Special Resolution be obtained for Non Resident Indians (NRIs) to hold shares exceeding 10% of the paid up equity share capital of the Company up to 24% on repatriable basis or such other limit as prescribed by the Government of India / Reserve Bank of India / any other relevant authority, from time to time.

The Board recommends the Special Resolution for approval by the Members.

None of the Directors or the Key Managerial Personnel of the Company or their relatives is, directly or indirectly, concerned or interested in the Resolution set out at Item No. 5.

### Item No. 6: Approval for Continuation of Related Party Contract with Vibrant Foods New Jersey LLC, Step Down Subsidiary of the Company:

Pursuant to provisions of Section 188 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014, no contract or arrangement with the Related Party, in the case of a company having a paid-up share capital of not less than such amount, or transactions not exceeding such sums, as may be prescribed, shall be entered into except with the prior approval of the company by a resolution.

Further, as per the provisions of Regulation 23 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 [SEBI (LODR)], a transaction with a related party shall be considered material if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year, exceeds Rupees One Thousand Crores or ten percent of the annual consolidated turnover of the listed entity as per the last audited financial statements of the listed entity, whichever is lower. All material related party transactions shall require approval of the shareholders through resolution.

As per SEBI Circular No. SEBI/HO/CFD/CMD1/CIR/P/2022/40 dated March 30, 2022 all existing material related party contracts or arrangements entered into prior to the date of notification of SEBI (Listing Obligations and Disclosure Requirements) (Sixth Amendment) Regulations, 2021 and which may continue beyond such date shall be placed for approval of the shareholders in the first General Meeting held after April 1, 2022.

Accordingly, it is proposed to enter into Related Party Transaction for Sale, purchase or supply of any goods or materials and/ or availing/rendering of any services with Vibrant Foods New Jersey LLC.

The Particulars of the Related Party contract pursuant to para 3 of Explanation (1) to Rule 15 of the Companies (Meeting of Board and its Powers) Rules, 2014 and the information as required in accordance with SEBI Circular dated  $22^{nd}$  November, 2021 and  $30^{th}$  March, 2022 as amended is as under:

Sr. No.			ticulars			
1.	Name of Related Party Vibrai		nt Foods New Jersey LLC			
2.	Name of the Director/ Key Managerial Personnel who is related, if any	Mr. B	imal Thakkar			
3.	Nature of relationship	Step o	lown Subsidiary			
4.			purchase or supply of any goods or materials and/ or availing/ring of any services			
		The monetary value of the proposed transaction is upto Rs.100.00 Crore per annum				
		Durat	tion of Contract is from 1st January, 2022 to 31st March, 2025.			
5.	Any other information relevant or important for members to take a decision on the proposed resolution	_	proposed transaction is on arms length basis and is in the ordinary e of business			
	Particulars of the Related Party contract pursuant to Regulation in accordance with SEBI Circular dated 22 <sup>nd</sup> November, 202		SEBI (Listing Obligations & Disclosure Requirements ) Regulations, $60^{th}$ March, 2022 is as under:			
A	Type, material terms and particulars of the proposed transaction	ction	Sale, purchase or supply of any goods or materials and/ or availing/rendering of any services			
В	Name of the Related Party and its relationship with the		Vibrant Foods New Jersey LLC			
	entity or its subsidiary including nature of its concern or in (financial/otherwise)	nterest	Step down Subsidiary			
	(initialicial/ otherwise)		Financial interest			
С	Tenure of the proposed transaction		1 <sup>st</sup> January, 2022 to 31 <sup>st</sup> March, 2025.			
D	Value of the proposed transaction	lue of the proposed transaction				
Е	The percentage of the Company's annual consolidated tur for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the company's annual consolidated turn for the immediately preceding financial year, that is represented to the consolidated turn for the company's annual consolidated turn for the		Expected percentage is 23.74% of the consolidated turnover of the Company.			
	by the value of the proposed transaction (and for a RPT inv a subsidiary, such percentage calculated on the basis of subsidiary's annual turnover on a standalone basis sh additionally provided);	of the	Transactions with Vibrant Foods New Jersey LLC became operational with effect from January 1, 2022. Whereas, value of proposed transactions (i.e. Rs. 100 Crores) has been determined on annual basis. Hence, the same is not comparable.			
F	advances or investments made or given by the listed entity or its subsidiary:  i) details of the source of funds in connection with the proposed transaction;  ii) where any financial indebtedness is incurred to make or give loans, inter-corporate deposits, advances or investments,  • nature of indebtedness;  • cost of funds; and		Not applicable			
	<ul> <li>tenure;</li> <li>applicable terms, including covenants, tenure, interest and repayment schedule, whether secured or unsecured, the nature of security; and</li> </ul>					
	iv) the purpose for which the funds will be utilized by the ul beneficiary of such funds pursuant to the RPT					

G	Justification as to why the RPT is in the interest of the listed entity;	The Company's Subsidiary Vibrant Foods New Jersey LLC has an expertise in distribution of the products to retail chains in some of the markets in the US. Hence, routing the Company's distribution business in these markets through Vibrant Foods New Jersey LLC will enable direct reach to the retailers, better push of its products for market penetration and optimization of margins.
Н	A copy of the valuation or other external party report, if any such report has been relied upon	NA
I	Percentage of the counter-party's annual consolidated turnover that is represented by the value of the proposed RPT on a voluntary basis;	
J	Any other information relevant or important for the Members to make a decision on the proposed transaction	The proposed transaction is on arms length basis and is in the ordinary course of business

Further, the monetary value of the above stated transaction is likely to exceed 10% of the Annual Consolidated Turnover of the Company as per the last audited financial statements of the Company for Financial Year 2020-21. Accordingly, the transaction shall be categorized as 'Material Related Party Transactions' in accordance with the provisions of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Hence, the continuation of the said transactions has been placed for the approval of the Members.

Further, pursuant to second proviso of Section 188(1) of the Act, no Member shall vote on such resolution, to approve any contract or arrangement which may be entered by the Company, if such Member is a related party. Also, pursuant to Regulation 23(4) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, no related party shall vote to approve such resolution, whether the entity is a related party to the said contract or not.

The Audit Committee and the Board of Directors have approved this item in their Meetings held on May 20, 2022 and recommend the above Resolution for the approval of Members of the Company as an Ordinary Resolution.

The draft copy of the Agreement setting broad terms and conditions will be available for electronic inspection without any fee by the Members from the date of circulation of this Notice until the last date of voting. Members seeking to inspect such documents can send an email to csasst@adf-foods.com.

Mr. Bimal R. Thakkar and his relatives, are deemed to be interested in the above Resolution to the extent of their shareholding interest, if any, in the Company.

Save and except the above, none of the other Directors/ Key Managerial Personnel of the Company/ their relatives are, in any way, concerned or interested, financially or otherwise, in the aforesaid Resolution as set out at item no. 6 of the accompanying notice.

The Board recommends passing of the above Resolution as set out at item no. 6 of the accompanying notice as an Ordinary Resolution for approval by the Members.



#### ANNEXURE TO ITEM NO. 3 OF THE NOTICE OF THE AGM

Pursuant to Secretarial Standard - 2 issued by the Institute of Company Secretaries of India and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the required details of the Director proposed to be appointed and the terms of proposed remuneration of the Director is given herein below:

Particulars	Mr. Viren Merchant
Director Identification Number	00033464
Age	56 years
Date of Birth	October 15, 1965
Date of Appointment on Board	November 3, 2005
Qualifications	Bachelor of Science
Experience/Expertise	Mr. Viren A. Merchant has decades of experience and expertise in Business Management. He has worked as the Vice Chairman & C.E.O. of ZYG Pharma Pvt. Ltd., a leading manufacturer of Dermatological Creams, Ointments, Lotions and solutions manufactured in Technical Collaboration with Schering Plough Corporation, U.S.A. He has also worked as the Vice-Chairman & C.E.O. of Encore Healthcare Pvt. Ltd., a leading manufacturer of tablets, capsules and syrups.
Terms and Conditions of appointment or re-appointment along with remuneration	Not Applicable
The last drawn remuneration	Rs. 6,50,000/- (for FY 2021-22).
Shareholding in the Company	50,000 Equity Shares (0.23%) (under individual foilo)
Relationship with Other Directors, Manager and other Key Managerial Personnel of the Company	Mr. Viren Merchant is not related to any other Director, Manager and Key Managerial Personnel of the Company.
The Number of Meetings of the Board attended during the year	5
Other Directorships	<ul><li>Encore Healthcare Private Limited</li><li>Encore Healthcare International Private Limited</li></ul>
Memberships/Chairmanship of Committees of other companies	NIL

### DIRECTORS' REPORT

#### Dear Shareholders,

ADF Foods Limited

Your Directors have pleasure in presenting the Thirty Second Annual Report together with the Audited Financial Statements for the Financial Year ended March 31, 2022.

#### A. FINANCIAL RESULTS:

The performance of the Company for the financial year ended March 31, 2022 is summarized below:

Rs. in Lakhs

Particulars	Standa	alone	Consolidated	
	2021-22	2020-21	2021-22	2020-21
Revenue from operations	30,201.26	23,664.10	42,120.24	36,982.25
Other Income	910.93	424.85	948.92	550.63
Total Income	31,112.19	24,088.95	43,069.16	37,532.88
Total Expenditure				
Cost of materials consumed	12,021.21	10,733.14	12,021.21	10,733.14
Purchase of Stock-in-trade	632.89	740.43	8,876.82	12,488.52
Changes in inventories of finished goods, work-in-progress and stock-in-trade	(116.49)	(165.80)	67.96	(1,709.26)
Employee benefits expense	1,791.18	1,476.72	2,355.45	1,764.35
Financial cost	77.71	115.83	180.93	115.99
Depreciation and amortization	550.29	588.77	908.16	588.99
Other expenses	10,542.30	5,680.38	12,145.07	6,879.78
Total Expenses	25,499.09	19,169.47	36,555.60	30,861.51
Profit before exceptional and extraordinary items and tax	5,613.10	4,919.48	6,513.56	6,671.37
Exceptional Items	-	-		-
Profit before tax	5,613.10	4,919.48	6,513.56	6,671.37
Current tax	1,420.48	1,225.51	1,567.03	1,284.42
Deferred tax	43.15	25.41	94.27	380.04
Prior year's tax adjustment	-	-	-	_
Total tax expenses	1,463.63	1,250.92	1,661.30	1,664.46
Net Profit (+) / Loss (-)	4,149.47	3,668.56	4,852.26	5,006.91
Net other Comprehensive income for the year	55.67	189.53	159.62	183.24
Total comprehensive income for the year	4,205.14	3,858.09	5,011.88	5,190.15
EPS (Basic)	20.68	18.32	23.97	25.01
EPS (Diluted)	20.13	17.56	23.33	23.96

Previous year's figures have been re-grouped wherever necessary.

#### FINANCIAL PERFORMANCE

The Standalone total income for the financial year ended March 31, 2022 stood at Rs. 31,112.19 Lakhs as against the corresponding figures of previous financial year which stood at Rs. 24,088.95 Lakhs representing growth of 29%. The Consolidated total income for the financial year ended March 31, 2022 stood at Rs. 43,069.16 Lakhs as against the corresponding figures of previous financial year which stood at Rs. 37,532.88 Lakhs representing growth of 15%.

The Standalone Profit Before Tax (PBT) for the financial year ended March 31, 2022 stood at Rs. 5,613.10 Lakhs as against the corresponding figures of previous financial year which stood at Rs. 4,919.48 Lakhs representing growth of 14%. The Consolidated Profit Before Tax (PBT) for the financial year ended March 31, 2022 stood at Rs. 6,513.56 Lakhs as against the corresponding figures of previous financial year which stood at Rs. 6,671.37 Lakhs.

#### B. BUSINESS DEVELOPMENT:

During the year under review, the Company launched new product variants across categories. This includes frozen kulchas, frozen snacks, ready to eat curries and chutneys under the Ashoka brand.

Further, the Company commenced operations from leased warehouse in the New Jersey, USA which serves as a distribution Center for the Company, to ensure uninterrupted product supply. Additionally the Company took on lease a second warehouse in Georgia, USA with an area of 33,000 Sq. Ft. Both the warehouses together provide a combined leasehold area of 1 Lac square feet.

The Company's Wholly Owned Subsidiary, ADF Foods UK Limited, entered into an exclusive distribution agreement with Patanjali Ayurved Limited (Patanjali). This agreement entails the distribution of Patanjali consumer goods in the geographic regions of Western Europe and United Kingdom.

Moreover, the Company established a step-down subsidiary named Vibrant Foods New Jersey LLC, which acts as a distribution entity. This has enabled direct reach to retailers, better push of products, and optimization of margins.

The Company received approval from the Government of India under Category III of the Production Linked Incentive Scheme for Food Processing Industries. The financial incentive would cover international branding and marketing expenditure for a fixed sum of budgeted outlay (50% of marketing expenditure or 3% of sales, whichever is lower), subject to a maximum incentive of Rs 61.35 Crores during the scheme tenure from FY2022 to FY2026. This will help in augmenting export sales through increased branding expenditure.

# C. MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT:

There are no material changes and commitments, affecting the financial position of the Company which have occurred between the end of the Financial year of the Company to which the Financial Statements relate and the date of this Report.

#### D. SHARE CAPITAL:

During the Financial Year 2020-21, the Company had allotted 19,50,000 warrants convertible into equivalent number of equity shares to certain Promoters and Non-Promoters on preferential basis at an Issue Price of Rs. 362 per warrant. During the Financial Year 2021-22, 9,43,500 warrants were converted into equivalent number of equity shares. Thereafter, on 29th April, 2022, the remaining 10,06,500 warrants were converted into equivalent number of equity shares. The Paid up Equity Share Capital of the Company as on date is Rs. 21.97 Crore.

Proceeds of Preferential Issue made vide Members Resolution dated October 5, 2020 amounting to Rs. 17.64 Crores (25% of the Issue Price of Rs. 362/- share) have been utilized for the purposes that have been mentioned in the Notice of Extra Ordinary General Meeting dated September 4, 2020 issued to the shareholders for their approval of the Preferential Issue.

#### E. DIVIDEND:

The Board of Directors has recommended a Final Dividend @ Rs. 4/- per share (i.e. 40%) on equity shares of face value of Rs. 10/- each for the Financial Year ended March 31, 2022, subject to the approval of the shareholders in the ensuing Annual General Meeting.

In view of the changes made under the Income Tax Act, 1961, by the Finance Act, 2020, dividends paid or distributed by the Company shall be taxable in the hands of the Shareholders. The Company shall, accordingly, make the payment of the final dividend after deduction of tax at source, wherever applicable.

#### F. TRANSFER TO RESERVES:

During the year under review, your Company has not transferred any amount to General Reserves. Further, the Company does not propose to transfer any amount to general reserve on declaration of the final dividend.

#### G. SUBSIDIARY COMPANIES:

Your Company has three Subsidiaries viz. ADF Foods UK Ltd., Power Brands (Foods) Pvt. Ltd., ADF Foods (India) Ltd., and three step down Subsidiaries viz. ADF Holdings (USA) Ltd., ADF Foods (USA) Ltd. and Vibrant Foods New Jersey LLC as on March 31, 2022. Power Brands (Foods) Pvt. Ltd. is undergoing Voluntary Liquidation vide Special Resolution passed by the Members on November 5, 2012. Hence, the annual financial statements as on March 31, 2022 of the said Subsidiary are not required to be prepared. During the year, the Board of Directors reviewed the affairs of the Subsidiaries in accordance with Section 129(3) of the Companies Act, 2013. The Company has prepared consolidated financial statements of the Company which forms part of the Annual Report. The salient features of the financial statements of the Subsidiaries are set out in the prescribed form AOC-1 which is attached to the financial statements. The statement also provides the details of performance and financial position of the Company's Subsidiaries.

On May 17, 2022, the Company formed an Indian Subsidiary named Telluric Foods Limited for the purpose of carrying out e-commerce and/ or any other new age business in food sector.

The financial statements of each of the Subsidiaries as on March 31, 2022 may be accessed on the Company's website www.adf-foods.com.

#### H. BOARD OF DIRECTORS AND COMMITTEES:

#### o Directors

During the year, no changes took place in the Board composition of the Company.

#### o Relationship between Directors Inter-se

The details of *interse* relationship between Directors are given in the Corporate Governance Report.

#### o Meetings of Board of Directors

Six meetings of the Board of Directors of the Company were held during the year. The detail of the Board Meetings are provided in the Report on Corporate Governance of the Company, which forms part of this Annual Report.

#### o Committees of the Board

The Company has duly constituted the Committees of the Board as required under the Companies Act, 2013 read with applicable Rules made thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

The Board of Directors of the Company has formed an Audit Committee which consists of Mr. Chandir G. Gidwani, Independent Director as Chairman, Mr. Ravinder Kumar Jain, Independent Director and Mr. Viren A. Merchant, Non-Executive Non-Independent Director, as Members of the Audit Committee.

All the recommendations of the Audit Committee were accepted by the Board during the financial year under review.

The other Committees of the Board are:

- i) Nomination and Remuneration Committee
- ii) Shareholders' Grievance/ Stakeholders' Relationship Committee
- iii) Corporate Social Responsibility Committee
- iv) Risk Management Committee

The details with respect to the constitution/ reconstitution, powers, roles, terms of reference, meetings held and attendance of the Members at such meetings of the relevant Committees and such other related details are provided in the Report on Corporate Governance of the Company, which forms part of this Annual Report.

#### o Directors' Responsibility Statement

To the best of their knowledge and belief and according to the information and explanations obtained by them, your Directors make the following statements in terms of Section 134(5) of the Companies Act, 2013:

- a) that in the preparation of the annual financial statements for the financial year ended March 31, 2022, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
- b) that such accounting policies as mentioned in Note 2 of the Notes to the Standalone Financial Statements and in Note 2 of the Notes to the Consolidated Financial Statements have been selected and applied consistently and judgment and estimates have been made that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company for the financial year and of the Profit and Loss of the Company for the financial year ended March 31, 2022;



- that proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the
  provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and
  other irregularities;
- d) that the annual financial statements have been prepared on a going concern basis;
- e) that proper internal financial controls were in place and that the financial controls were adequate and were operating effectively;
- f) that systems to ensure compliance with the provisions of all applicable laws were in place and were adequate and operating effectively.

#### o Independent Directors' Declaration

The Independent Directors have submitted a declaration that each of them meet the criteria of independence as provided in Sub-Section (6) of Section 149 of the Companies Act, 2013 and Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

#### o Meeting of Independent Directors

A meeting of the Independent Directors was held on March 7, 2022 in order to take into consideration the performance of the Board as a whole, the Chairman and the Non-Independent Directors and timeliness of flow of information between the Company management and the Board that would be necessary for the Board to effectively and reasonably perform its duties, was reviewed in the said meeting. All the Independent Directors were present in the meeting.

#### o Performance Evaluation of the Board

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried out an annual performance evaluation of its own performance, of Chairman, its Committees and the Directors individually and also fulfillment by Independent Directors of criteria of independence as per SEBI (LODR) Regulations, 2015 and their independence from the Management of the Company.

The manner in which the evaluation has been carried out has been explained in the Corporate Governance Report.

#### o Familiarization Program for Independent Directors

The Independent Directors of the Company are eminent personalities having wide experience in the field of business, finance, industry and law. Their presence on the Board has been advantageous and fruitful in taking business decisions. Independent Directors are appointed as per the Governance guidelines of the Company, with management expertise and wide range of experience. The Directors appointed by the Board are given induction and orientation with respect to the Company's vision, strategic direction, core values, including ethics, corporate governance practices, financial matters and business operations by having one-to-one meeting with the Managing Director and through a Corporate Presentation. The new Board Members are also acquainted to access the necessary documents/ brochures, Annual Reports and Policies available on the Company's website www.adf-foods.com to enable them to familiarize with the Company's procedures and practices. Periodic presentations are made by the Senior Management, Statutory and Internal Auditors at the Board/Committee meetings on business and performance updates of the Company, working capital management, fund flows, business risks and its mitigation strategy, effectiveness of Internal Financial Controls, Subsidiary Companies information, updates on major litigations, impact of regulatory changes on strategy, etc. Updates on relevant statutory changes encompassing important laws are regularly intimated to the Independent Directors.

Familiarization Programme of the Company as specified under Regulation 46 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is displayed on the Company's website www.adf-foods.com and is available under the weblink: https://adf-foods.com/wp-content/uploads/2022/04/Familiarization-Programme-2021-22.pdf

#### o Policy on Directors' Appointment and Remuneration

In accordance with the provisions of Section 134(3)(e) of the Companies Act, 2013 ("the Act") read with Section 178(3) of the Act and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has formulated a Policy on Directors' appointment and remuneration including criteria for determining qualifications, positive attributes, independence of a Director and other matters, which is covered in the Corporate Governance Report which forms part of this Report.

#### I. CASH FLOW STATEMENT:

The Cash Flow Statement pursuant to Regulation 34(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is annexed to this Report.

# J. CONSOLIDATED ACCOUNTS:

The Consolidated Accounts of the Company are prepared in compliance with Regulation 34(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in accordance with the Companies (Indian Accounting Standards) Rules, 2015 (IND AS) as prescribed under Section 133 of the Companies Act, 2013. The Consolidated Accounts of the Company and its Subsidiaries are annexed to this Report.

#### K. GOVERNANCE:

#### o Report on Corporate Governance

In compliance with the requirements of Regulation 34(3) and Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate report on Corporate Governance along with Auditors' certificate on its compliance has been provided elsewhere in this Annual Report which forms part of this Report.

Report on Management Discussion and Analysis is provided in separate section at Annexure A and forms part of this Annual Report. Various information required to be disclosed under the Act and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is set out in the Annexure B and forms part of this Report.

#### o Vigil Mechanism/Whistle Blower Policy

The Company has adopted a Vigil Mechanism/'Whistle Blower Policy' pursuant to Section 177 of the Companies Act, 2013 read with Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with an objective to conduct its affairs in a fair and transparent manner and by adopting the highest standards of professionalism, honesty, integrity and ethical behavior.

With the adoption of this Policy, the Company has put in place a mechanism wherein the Employees are free to report to the Management any actual or possible violation of the Principles or any other unlawful or unethical or improper practice or act, or activity of the Company including leakage of Unpublished Price Sensitive Information. Under the Whistle Blower Policy, the confidentiality of those reporting violation(s) is protected and they are not subject to any discriminatory practices. No personnel has been denied access to the Management and the Audit Committee. The mechanism is reviewed by the Audit Committee of the Company in accordance with the SEBI (LODR) Regulations, 2015. The Company did not receive any such complaints during the year, hence no complaints were pending as on March 31, 2022.

Whistle Blower Policy of the Company is displayed on the Company's website www.adf-foods.com and is available under the web link: https://adf-foods.com/wp-content/uploads/2019/04/Whistle-Blower-Policy-2.pdf

#### o Nomination and Remuneration Policy

The Nomination and Remuneration Policy is attached as Annexure II to the Board's Report forming part of the Annual Report and is also available on the website of the Company www.adf-foods.com.

#### o Risk Management Framework

The Company has adopted Business Risk Management System (BRMS) for mitigating various risks associated and identified across all levels within the organization. This model is based on ISO 31000. BRMS enables the management to review the business risks on periodical basis and to bring the high risk areas to the immediate attention of the Board. In the opinion of the Board, there are no business risks that may threaten the existence of the Company.

# o Internal Financial Controls

Your Company has in place adequate internal financial controls commensurate with the size, scale and complexity of its operations. Review of the internal financial controls environment of the Company was undertaken during the year under review which covered verification of entity level controls, process level control and IT controls, review of key business processes and analysis of risk control matrices, etc. During the period under review, effectiveness of internal financial controls was evaluated. Reasonable Financial Controls are operative for all the business activities of the Company and no material weakness in the design or operation of any control was observed.

# o Other Policies under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

In accordance with the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has framed a Policy for determination of Materiality for disclosure of events or information.

The same has been hosted on the website of the Company at the link:

https://adf-foods.com/wp-content/uploads/2016/01/Material-Events-21.12.2017.pdf



The details of the other policies of the Company can be obtained using the following web-links:

Sr. No.	Policy	Link
1	Code of Conduct	https://adf-foods.com/wp-content/uploads/2016/12/ADF-Code-of-Conduct.pdf
2	Nomination and Remuneration Policy	https://adf-foods.com/wp-content/uploads/2021/05/Nomination-and-Remuneration-Policy.pdf
3	Insider Trading Code	https://adf-foods.com/wp-content/uploads/2019/04/Insider-Trading-Code-2.pdf
4	Code of Practices & Procedures for Fair Disclosure of UPSI	https://adf-foods.com/wp-content/uploads/2020/07/Code-of-Practices-Procedures-for-Fair-Disclosure-of-UPSI.pdf
5	Policy for Procedure of inquiry in case of leak of UPSI	https://adf-foods.com/wp-content/uploads/2019/04/Policy-for-Procedure-of-inquiry-in-case-of-leak-of-UPSI.pdf
6	Policy for Determination of Legitimate Purposes	https://adf-foods.com/wp-content/uploads/2019/04/Policy-for-Determination-of-Legitimate-Purposes.pdf
7	Whistle Blower Policy	https://adf-foods.com/wp-content/uploads/2019/04/Whistle-Blower-Policy-2.pdf
8	Related Party Transactions Policy	https://adf-foods.com/wp-content/uploads/2022/04/Related-Party-Transactions-Policy.pdf
9	Material Subsidiary Policy	https://adf-foods.com/wp-content/uploads/2019/04/Policy-for- Determining-Material-Subsidiary.pdf
10	CSR Policy	https://adf-foods.com/wp-content/uploads/2021/07/CSR-Policy-1.pdf
11	Familiarization Program	https://adf-foods.com/wp-content/uploads/2022/04/Familiarization-Programme-2021-22.pdf
12	Board Diversity Policy	https://adf-foods.com/wp-content/uploads/2016/01/ADF-Board-Diversity-Policy.pdf
13	Sexual Harassment policy	https://adf-foods.com/wp-content/uploads/2016/01/ADF-Sexual-Harassment-policy.pdf
14	Preservation of Documents	https://adf-foods.com/wp-content/uploads/2016/01/Preservation-of-Documents.pdf
15	Archival Policy	https://adf-foods.com/wp-content/uploads/2016/05/ADF-Archival-Policy.pdf
16	Dividend Distribution Policy	https://adf-foods.com/wp-content/uploads/2021/07/Dividend-Distribution-Policy-1.pdf

#### o Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Company has a policy on Prevention of Sexual Harassment of Women at Workplace pursuant to the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company did not receive any such complaints during the financial year 2021-22.

The Prevention of Sexual Harassment Policy of the Company is displayed on the Company's website www.adf-foods.com and is available under the web-link: https://adf-foods.com/wp-content/uploads/2016/01/ADF-Sexual-Harassment-policy.pdf

The Company has duly complied with the provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

During the FY 2021-22, no complaints were received and pending to be resolved pertaining to the sexual harassment.

# L. PARTICULARS OF EMPLOYEES:

#### o Key Managerial Personnel (KMP)

Mr. Bimal R. Thakkar, Chairman, Managing Director & CEO, Mr. Devang Gandhi, Chief Operating Officer, Mr. Shardul Doshi, Chief Financial Officer and Ms. Shalaka Ovalekar, Company Secretary & Compliance Officer are the KMPs of the Company as on date of this Report.

#### o Employees

There were no employees drawing remuneration exceeding the monetary ceiling of Rs. 1.02 Crores per annum or Rs. 8.50 Lakhs per month during the financial year 2021-22, if employed for a part of the year, as prescribed under the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 except Mr. Bimal R. Thakkar, Chairman, Managing Director & CEO of the Company whose remuneration is commission based and drawn from the Company's Subsidiary.

The information required under Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is given at Annexure I that forms part of the Board's Report.

#### o Human Resource and Employee Relations

The Company has always perceived its Manpower as its biggest strength. The emphasis was on grooming in-house talent enabling them to take higher responsibilities. The Employee relations continue to be cordial at all the divisions of the Company. Your Directors place on record their deep appreciation for exemplary contribution of the employees at all levels. Their dedicated efforts and enthusiasm have been integral to your Company's steady performance.

# M. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186 OF THE ACT:

The Loans, Guarantees and Investments covered under Section 186 of the Companies Act, 2013 form part of the Notes to the Financial Statements provided in this Annual Report.

# N. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:

All related party transactions that were entered into during the financial year were on an arm's length basis and were in the ordinary course of business. There are no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other Designated Persons, Subsidiary Companies and other related parties which may have a potential conflict with the interest of the Company at large. All Related Party Transactions are placed before the Audit Committee and also the Board for approval. Prior Omnibus approval of the Audit Committee is obtained on yearly basis for the transactions which are of a foreseen and repetitive nature. A statement giving details of all related party transactions is placed before the Audit Committee and the Board of Directors for their approval/ noting on a quarterly basis. The policy on Related Party Transactions as approved by the Board is uploaded on the Company's website.

Pursuant to clause (h) of Sub-Section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014, the disclosure of particulars of contracts/ arrangements entered into by the Company with related parties as specified in Sub-Section (1) of Section 188 of the Companies Act, 2013 are disclosed in Form AOC-2 which is attached as Annexure V to this Report.

Pursuant to requirements of Regulation 16(1)(c) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, Company has formulated a 'Policy on determining Material Subsidiaries'. The Policy is posted on website of the Company viz. www.adf-foods.com.

The web link of the said Policy is: https://adf-foods.com/wp-content/uploads/2019/04/Policy-for-Determining-Material-Subsidiary.pdf

# O. PUBLIC DEPOSITS:

Your Company has not accepted any deposit within the meaning of Section 73 and 76 of the Companies Act, 2013 and the Rules made thereunder during the financial year 2021-22.

# P. TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND:

Pursuant to the provisions of Section 125(5) of the Companies Act, 2013, dividends pertaining to the financial year 2013-14 (Final) amounting to Rs. 11,11,325/- which remained unpaid or unclaimed for a period of 7 years were transferred by the Company to the Investor Education and Protection Fund during the financial year under review.

#### Transfer of Equity Shares to the Demat account of IEPF Authority -

Pursuant to the provision of Section 124(6) of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ('Rules'), as amended from time to time, it is mandatory for the Company to



transfer all the shares in the name of Investor Education and Protection Fund (IEPF) in respect of which dividend has not been claimed for seven consecutive years or more.

In compliance with the said Rules, during the financial year 2021-22, there were 335 shareholders holding 39,849 equity shares of Rs. 10/- each whose shares were transferred to IEPF.

The list of the aforesaid shareholders whose shares were transferred to IEPF is available at the below mentioned web-link: https://adf-foods.com/wp-content/uploads/2022/04/Details-of-Shares-Transferred-to-IEPF-2021.pdf

# O. CORPORATE SOCIAL RESPONSIBILITY (CSR) INITIATIVES:

The Company has a Corporate Social Responsibility (CSR) Policy and set up CSR Committee and the same is currently comprising of four Members viz. Mr. Viren Merchant, Non-Executive Non-Independent Director, Mr. Bimal R. Thakkar, Chairman, Managing Director and CEO, Mr. Jay M. Mehta, Non-Executive Non-Independent Director and Ms. Deepa Misra Harris, Non-Executive Independent Director.

During the Financial Year 2021-22, the Company was required to spend an amount of Rs. 88,31,734.91 on the CSR activities pursuant to Section 135 of the Companies Act, 2013.

During the year, the Company had spent an amount of Rs. 89,45,250/- towards various meaningful CSR activities in the areas such as education for underprivileged and disabled, Covid relief measures, food and medical expenses of poor people, women empowerment, animal protection, environment protection through tree plantation etc.

The CSR Policy of the Company and the relevant report as per the Companies (Corporate Social Responsibility Policy) Rules, 2014 have been disclosed in Annexure-IV to this Report.

#### R. BUSINESS RESPONSIBILITY REPORT:

A Business Responsibility Report as per Regulation 34 of the Listing Regulations, detailing the various initiatives taken by the Company on the environmental, social and governance front forms part of this Annual Report as Annexure C.

#### S. ANNUAL RETURN:

Pursuant to Section 92(3) read with Section 134(3)(a) of the Act, the Annual Return as on March 31, 2022 is available on the Company's website on: https://adf-foods.com/wp-content/uploads/2022/06/Annual-Return-2021-22.pdf

#### T. AUDITORS AND THEIR REPORT:

#### Statutory Auditors

M/s. Kalyaniwalla & Mistry LLP, Chartered Accountants, Mumbai (Registration No. 104607W/W100166) are the Statutory Auditors of the Company. At the Twenty-Ninth AGM held on September 25, 2019, the Members had approved their re-appointment as Statutory Auditors of the Company for a period of five years from the conclusion of the said AGM till the conclusion of the AGM to be held for the Financial Year 2023-24.

The requirement of seeking ratification by the Members for continuance of their appointment has been withdrawn consequent to changes made by the Companies (Amendment) Act, 2018 with effect from May 7, 2018. Hence, the Resolution seeking ratification of the Members for their appointment is not being placed at the ensuing Annual General Meeting.

The Board Members and the Audit Committee at their Meetings held on May 20, 2022 had reviewed the performance and effectiveness of the audit process of Statutory Auditors including their independence. The Board Members and the Audit Committee expressed their satisfaction towards the same and approved for their continuity as Statutory Auditors of the Company.

The Auditors' Report for 2021-22, does not contain any qualification, reservation or adverse remarks and therefore there are no further explanations to be provided for in this Report.

# o Details with respect to fraud reported by Auditors

During the year under review, no fraud was reported by Auditors.

# o Secretarial Audit

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company had appointed Keyul M. Dedhia & Associates, Company Secretary in Practice (C.P. No. 8618), to undertake the Secretarial Audit of the Company for the Financial Year 2021-22. The Secretarial Audit Report is annexed herewith as Annexure III.

There are no material observation or instances of non-compliance in respect of the same subject to the following observations:

The Company has received information for creation of pledge dated March 30, 2022 and dated March 31, 2022, on April 1, 2022 and the same was submitted by the Company to Stock Exchanges on April 13, 2022 with delay of 8 [eight] days under the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.

The Company's explanation to the same is as under:

The Company had filed the said pledge disclosure under Regulation 31(1) of the SEBI (Substantial Acquisition of Shares and Takeover) Regulations, 2011 within the prescribed time limit. Under the SEBI (Prohibition of Insider Trading) Regulations, 2015, the due date for filing the disclosure received under Regulation 7 was April 05, 2022. However, the same was filed with a delay of 8 days inadvertently under the said Regulations.

Keyul M. Dedhia & Associates have been re-appointed as the Secretarial Auditor of the Company for the F.Y. 2022-23.

#### Internal Audit

The Company had appointed RMJ & Associates LLP, Chartered Accountants, Mumbai (Registration No. AAM 0182) to conduct Internal Audit of Nasik, Nadiad and Mumbai Divisions of the Company for the Financial Year 2021-22.

RMJ & Associates LLP, have been re-appointed as the Internal Auditors of the Company for all divisions across the organization for the F.Y. 2022-23.

The Audit Committee of the Board of Directors, Statutory Auditors and the Management are periodically apprised of the Internal Audit findings and corrective actions taken.

#### o Cost Records and Audit

Maintenance of cost records and requirement of cost audit as prescribed under the provisions of Section 148(1) of the Companies Act. 2013 are not applicable for the business activities carried out by the Company.

# U. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS:

During the financial year under review, no significant and material orders were passed by the Indian Regulators or Courts or Tribunals that would impact the going concern status of the Company and its future operations.

### V. LISTING OF SHARES:

The Company's equity shares are listed on BSE Limited and the National Stock Exchange of India Limited. The Company has duly paid the necessary listing fees with the concerned Stock Exchange(s) for the financial year under review.

# W. TECHNOLOGY AND QUALITY:

Your Company is committed to deliver highest quality of products by continuous improvement in terms of product quality and achieving customer satisfaction and delight.

Your Company has already obtained various Quality and Product Safety certifications such as the internationally recognized ISO 22000 certificate and GFSI-BRCGS (British Retail Consortium Brand Reputation Compliance Global Standard) Food Safety certification for its plants located at Nadiad, Gujarat and Nasik, Maharashtra.

# X. ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE:

Information required under Section 134(3)(m) of the Companies Act, 2013 read with the Rule 8 of the Companies (Accounts) Rules, 2014 is appended hereto and forms part of this Report at Annexure VI.

# Y. CODE OF CONDUCT FOR DIRECTORS AND SENIOR MANAGEMENT:

The Directors and Members of Senior Management have affirmed compliance with the Code of Conduct for Directors and Senior Management. A declaration to this effect has been signed by Mr. Bimal R. Thakkar, Chairman, Managing Director & CEO and forms part of the Annual Report.

# Z. THE DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016) DURING THE YEAR ALONGWITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR:

No application has been made under the Insolvency and Bankruptcy Code; hence the requirement to disclose the details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year alongwith their status as at the end of the financial year is not applicable.



# AA.THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF:

The requirement to disclose the details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof, is not applicable.

# **BB. DISCLOSURE REQUIREMENTS:**

The various policies and codes adopted by the Company are stated in detail in the Corporate Governance Report of the Company, which forms part of the Annual Report.

The Company during the financial year complied with the applicable provisions of the Secretarial Standards issued by the Institute of the Companies Secretaries of India.

# CC. ACKNOWLEDGEMENTS:

Your Directors wish to express their sincere appreciation of the excellent support and co-operation extended by the Company's shareholders, customers, bankers, suppliers and all other stakeholders.

For and on Behalf of the Board of Directors

Bimal R. Thakkar Chairman, Managing Director & CEO DIN: 00087404

Mumbai, May 20, 2022

Regd. Office:
83/86, G.I.D.C. Industrial Estate, Nadiad - 387 001, Gujarat
Tel.: 0268-2551381/2, Fax: 0268-2565068;
E-mail: info@adf-foods.com; Website: www.adf-foods.com

CIN: L15400GJ1990PLC014265

#### ANNEXURE I

#### PARTICULARS OF REMUNERATION

The information required under Section 197 of the Act and the Rules made thereunder, in respect of employees of the Company, is as follows:

(i) The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year:

Name of Executive Director	Ratio to Median Remuneration
Mr. Bimal R. Thakkar	NA

(ii) The percentage increase in remuneration of each Director, Chief Executive Officer (CEO), Chief Financial Officer (CFO), Company Secretary or Manager, if any, in the financial year:

Name of Person	% increase in Remuneration
Mr. Bimal R. Thakkar - Chairman, Managing Director & CEO	20%
Mr. Shardul Doshi - CFO	15%
Ms. Shalaka Ovalekar - Company Secretary	15%
Mr. Devang Gandhi	15%

Note - The fixed remuneration components have been taken into consideration for determining the % increase in the remuneration over previous year.

Mr. Bimal Thakkar does not earn fixed remuneration. His remuneration is variable and commission based. He earns a commission upto 5% of the Consolidated Net Profit Before Tax of the Company for a financial year.

The ratio of remuneration of Mr. Bimal Thakkar to median remuneration is not determined as the median remuneration being fixed in nature cannot be compared to the commission based variable remuneration of Mr. Bimal Thakkar.

- (iii) The percentage increase in the median remuneration of employees in the financial year: 10%
- (iv) The number of permanent employees on the payroll of Company: 332
- (v) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The average increase in the fixed salaries of employees other than managerial personnel in Financial Year 2021-22 was 12%.

Due to change in the remuneration structure of the Managing Director and his remuneration being variable in nature the same can't be compared with fixed salaries of other employees.

(vi) Affirmation that the remuneration is as per the remuneration policy of the Company:

The Company's remuneration policy is driven by the success and performance of the individual employees and the Company. Through its compensation package, the Company endeavors to attract, retain, develop and motivate a high performance staff. The performance of the individuals is measured through the annual appraisal process. The Company affirms remuneration is as per the remuneration policy of the Company.

#### 2. PECUNIARY RELATIONSHIP OR TRANSACTIONS OF NON-EXECUTIVE DIRECTORS

During the year, the Non-Executive Directors of the Company had no pecuniary relationship or transactions with the Company except receipt of sitting fees for attending Board and Committee meetings.



# ANNEXURE II

#### NOMINATION & REMUNERATION POLICY:

#### Introduction:

The Company considers human resources as its prime invaluable asset. ADF believes in harmonizing the aspirations of human resources to be consistent with the goals of the Company and in terms of the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time.

This policy on Nomination and Remuneration of Directors, Key Managerial Personnel and Senior Management has been formulated by the Committee on August 9, 2014 and approved by the Board of Directors in their Meeting held on August 11, 2014. The said Policy was amended by the Board of Directors in their Meeting held on May 22, 2019.

#### Objective and purpose of the Policy:

The objective and purpose of this policy is:

- To lay down criteria and terms and conditions with regard to identifying persons who are qualified to become Directors (Executive
  and Non-Executive) and persons who may be appointed in Senior Management and Key Managerial positions and to determine their
  remuneration.
- To determine remuneration based on the Company's size and financial position and trends and practices on remuneration prevailing in peer companies, in the industry.
- To carry out evaluation of the performance of Directors.
- To provide them reward linked directly to their effort, performance, dedication and achievement relating to the Company's operations.
- To retain, motivate and promote talent and to ensure long term sustainability of talented managerial persons and create competitive
  advantage.

#### **Effective Date:**

This policy shall be effective from April 1, 2014.

# Constitution of the Nomination and Remuneration Committee:

The Board has changed the nomenclature of Remuneration Committee constituted on May 8, 2002 by renaming it as Nomination and Remuneration Committee on May 28, 2014.

The Nomination and Remuneration Committee comprises of following Directors:

- i) Mr. Chandir Gidwani, Chairman [Non-Executive Independent Director]
- ii) Mr. Ravinder Kumar Jain, Member [Non-Executive Independent Director]
- iii) Mr. Jay Mehta, Member [Non-Executive Non-Independent Director]

The Board has the power to reconstitute the Committee consistent with the Company's policy and applicable statutory requirement.

#### Definitions

- Board means Board of Directors of the Company.
- Directors mean Directors of the Company.
- Committee means Nomination and Remuneration Committee of the Company as constituted or reconstituted by the Board.
- Company or ADF means ADF Foods Limited.
- Independent Director means a Director referred to in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- Key Managerial Personnel (KMP) means:
  - (i) Chief Executive Officer or the Managing Director or the Manager;
  - (ii) the Company Secretary;
  - (iii) the Whole Time Director;
  - (iv) the Chief Financial Officer;

- (v) such other officer, not more than one level below the directors who is in whole-time employment, designated as key managerial personnel by the Board; and
- (vi) such other officer as may be prescribed.
- Senior Management Personnel means personnel of the Company who are members of its core management team excluding Board of
  Directors comprising all members of management one level below the Executive Directors, including the functional heads.

Unless the context otherwise requires, words and expressions used in this Policy and not defined herein but defined in the Companies Act, 2013, as may be amended from time to time, shall have the meaning respectively assigned to them therein.

#### **Applicability**

The Policy is applicable to:

- Directors (Executive and Non-Executive)
- Key Managerial Personnel
- Senior Management Personnel

#### General

This Policy is divided in three parts:

- Part A covers the matters to be dealt with and recommended by the Committee to the Board,
- Part B covers the appointment and nomination, and
- Part C covers remuneration and perquisites etc.
- The key features of this Company's policy shall be included in the Board's Report.

# PART - A

# MATTERS TO BE DEALT WITH, PERUSED AND RECOMMENDED TO THE BOARD BY THE NOMINATION AND REMUNERATION COMMITTEE

The Committee shall:

- formulate the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board of Directors a policy relating to, the remuneration of the Directors, Key Managerial Personnel and other employees;
- For every appointment of an Independent Director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director. The person recommended to the Board for appointment as an Independent Director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
  - use the services of an external agencies, if required;
  - consider candidates from a wide range of backgrounds, having due regard to diversity; and
  - consider the time commitments of the candidates.
- formulate criteria for evaluation of performance of Independent Directors and the Board of Directors;
- devise a policy on diversity of Board of Directors;
- identify persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down in this Policy, and recommending to the Board of Directors their appointment and removal and shall specify the manner for effective evaluation of performance of Board, its Committees and individual Directors to be carried out either by the Board, by the Nomination and Remuneration Committee or by an independent external agency and review its implementation and compliance.
- Recommend to the Board, appointment and removal of Director, KMP and Senior Management Personnel.
- decide whether to extend or continue the term of appointment of the Independent Directors, on the basis of the report of performance evaluation of Independent Directors.
- · recommend to the Board, all remuneration, in whatever form, payable to senior management and KMPs.



#### PART - B

#### POLICY FOR APPOINTMENT AND REMOVAL OF DIRECTOR, KMP AND SENIOR MANAGEMENT

#### Appointment criteria and qualifications:

- 1. The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, KMP or at Senior Management level and recommend to the Board his/her appointment.
- A person should possess adequate qualification, expertise and experience for the position he/ she is considered for appointment. The
  Committee has discretion to decide whether qualification, expertise and experience possessed by a person is sufficient/ satisfactory for
  the concerned position.
- 3. The Company shall not appoint or continue the employment of any person as Whole Time Director who has attained the age of seventy years provided that the term of the person holding this position may be extended beyond the age of seventy years with the approval of shareholders by passing a Special Resolution based on the Explanatory Statement annexed to the notice for such motion indicating the justification for extension of appointment beyond seventy years.

#### Term/ Tenure:

1. Managing Director/ Whole Time Director:

The Company shall appoint or re-appoint any person as its Executive Chairman, Managing Director or Executive Director for a term not exceeding five years at a time. No re-appointment shall be made earlier than one year before the expiry of term.

2. Independent Director:

An Independent Director shall hold office for a term up to five consecutive years on the Board of the Company and will be eligible for re-appointment on passing of a Special Resolution by the Company and disclosure of such appointment in the Board's report.

No Independent Director shall hold office for more than two consecutive terms, but such Independent Director shall be eligible for appointment after expiry of three years of ceasing to become an Independent Director. Provided that an Independent Director shall not, during the said period of three years, be appointed in or be associated with the Company in any other capacity, either directly or indirectly.

# **Evaluation:**

The Committee shall carry out evaluation of performance of every Director on annual basis.

#### Removal:

Due to reasons for any disqualification mentioned in the Companies Act, 2013, rules made thereunder or under any other applicable Act, rules and regulations, the Committee may recommend, to the Board with reasons recorded in writing, removal of a Director, KMP or Senior Management Personnel subject to the provisions and compliance of the said Act, rules and regulations.

#### Retirement:

The Director, KMP and Senior Management Personnel shall retire as per the applicable provisions of the Companies Act, 2013 and the prevailing policy of the Company. The Board will have the discretion to retain the Director, KMP, Senior Management Personnel in the same position/remuneration or otherwise even after attaining the retirement age, for the benefit of the Company.

#### PART - C

# POLICY RELATING TO THE REMUNERATION FOR THE WHOLE TIME DIRECTOR, KMP AND SENIOR MANAGEMENT PERSONNEL

#### General:

- 1. The remuneration/ compensation/ commission, etc. to the Whole Time Director, KMP and Senior Management Personnel will be determined by the Committee and recommended to the Board for approval. The remuneration/ compensation/ commission, etc. shall be subject to the prior/ post approval of the shareholders of the Company and Central Government, wherever required.
- 2. The remuneration and commission to be paid to the Whole Time Director shall be in accordance with the percentage/ slabs/ conditions laid down in the Companies Act, 2013, read with the rules made thereunder and the approval of the Board of Directors.
- 3. Increments to the existing remuneration/ compensation structure of the Directors, KMP's and Senior Management Personnel may be recommended by the Committee to the Board which should be within the slabs approved by the Shareholders in the case of Whole Time Director. Increments will be effective as per the terms of the employment agreements.

- 4. Where any insurance is taken by the Company on behalf of its Whole Time Director, Chief Executive Officer, Chief Financial Officer, the Company Secretary and any other employees for indemnifying them against any liability, the premium paid on such insurance shall not be treated as part of the remuneration payable to any such personnel. Provided that if such person is proved to be guilty, the premium paid on such insurance shall be treated as part of the remuneration.
- 5. The approval of Shareholders by Special Resolution shall be obtained every year, in which the annual remuneration payable to a single Non-Executive Director exceeds fifty per cent of the total annual remuneration payable to all Non-Executive Directors, giving details of the remuneration thereof.
- 6. The fees or compensation payable to Executive Directors who are Promoters or Members of the Promoter Group, shall be subject to the approval of the Shareholders by Special Resolution in General Meeting, if-
  - (i) the annual remuneration payable to such Executive Director exceeds Rupees 5 crore or 2.5 per cent of the net profits of the Company, whichever is higher; or
  - (ii) where there is more than one such Director, the aggregate annual remuneration to such Directors exceeds 5 per cent of the net profits of the Company.

Provided that the approval of the Shareholders under this provision shall be valid only till the expiry of the term of such Director.

#### Remuneration to Whole Time/ Executive/ Managing Director, KMP and Senior Management Personnel:

#### 1. Fixed pay:

The Whole-Time Director/ KMP and Senior Management Personnel shall be eligible for a monthly remuneration as may be approved by the Board on the recommendation of the Committee. The breakup of the pay scale and quantum of perquisites including, employer's contribution to P.F, pension scheme, medical expenses, club fees, etc. shall be decided and approved by the Board on the recommendation of the Committee and approved by the shareholders and Central Government, wherever required.

#### 2. Commission:

Commission may be paid within the monetary limit approved by shareholders, subject to the limit not exceeding the ceiling mentioned under Section 197 of the Companies Act, 2013. The same can be increased by way of a Special Resolution of the Members in accordance with the provisions of Schedule V of the Companies Act, 2013.

# 3. Minimum Remuneration:

If, in any financial year, the Company has no profits or its profits are inadequate, the Company shall pay remuneration to its Whole Time Director in accordance with the provisions of Schedule V of the Companies Act, 2013 and if it is not able to comply with such provisions, with the previous approval of the Central Government.

# 4. Provisions for excess remuneration:

If any Whole Time Director draws or receives, directly or indirectly, by way of remuneration any such sums in excess of the limit prescribed under the Companies Act, 2013 or without approval required under provisions of the Companies Act, 2013, he/ she shall refund such sums to the Company, within two years or such lesser period as may be allowed by the Company, and until such sum is refunded, hold it in trust for the Company. The Company shall not waive the recovery of any sum refundable to it unless approved by the Company by Special Resolution within two years from the date the sum becomes refundable.

# • Remuneration to Non-Executive/ Independent Director:

#### 1. Sitting Fees:

The Non-Executive/ Independent Director may receive remuneration by way of fees for attending meetings of Board or Committee thereof. Provided that the amount of such fees shall not exceed Rupees One Lakh per meeting of the Board or Committee or such amount as may be prescribed by the Central Government from time to time.

#### 2. Commission

Commission may be paid within the monetary limit approved by shareholders, subject to the limit not exceeding 1% of the profits of the Company computed as per the applicable provisions of the Companies Act, 2013.

# 3. Stock Options:

An Independent Director shall not be entitled to any stock option of the Company.



# **ANNEXURE III**

#### FORM NO. MR-3

# SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED MARCH 31, 2022

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
ADF Foods Limited
Corporate Identity Number: L15400GJ1990PLC014265
83/86, GIDC Industrial Area, Nadiad, Gujarat - 387 001.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by ADF Foods Limited (hereinafter called "the Company"). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our limited verification of the Company's Books, Papers, Minute Books, Forms and Returns filed with applicable regulatory authority(ies) and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the financial year ended on March 31, 2022 ('Audit Period'), complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to reporting made hereinafter:

We herewith report that maintenance of proper and updated Books, Papers, Minutes Books, filing of Forms and Returns with applicable regulatory authorities and maintaining other records is responsibility of management and of the Company. Our responsibility is to verify the content of the documents produced before us, make objective evaluation of the content in respect of compliance and report thereon. We have examined on test check basis, the Books, Papers, Minute Books, Forms and Returns filed and other records maintained by the Company and produced before us for the financial year ended March 31, 2022, as per the provisions of:

- (i) The Companies Act, 2013, ('the Act') and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder with respect to Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings, to the extent the same was applicable to the Company;
- (y) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (to the extent applicable);
  - (d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014/ The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (Not applicable to the Company during the Audit period);
  - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008/ The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (Not applicable to the Company during the Audit period);
  - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009/ The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable to the Company during the Audit period);

- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (Not applicable to the Company during the Audit period) and
- (i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (vi) We relied on the representation made by the Company and its Officers in respect of systems and mechanism formed / followed by the Company for the compliance of the following laws applicable specifically to the Company:
  - 1. Food Safety and Standards Act, 2006.
  - 2. Food Safety and Standards Rules, 2011.
  - 3. The Food Safety and Standards (Packaging and Labeling) Regulations, 2011.

We have also examined compliance with the applicable clauses of:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India under the provisions of Companies Act, 2013; and
- (ii) The Listing Agreements entered into by the Company with Stock Exchange(s).

Based on the aforesaid information provided by the Company, we report that during the financial year under report, the Company has complied with the provisions of the above mentioned Act/s, Rules, Regulations, Guidelines, Standards, etc. and we have not found material observation or instances of non-compliance in respect of the same subject to the following observations:

1. The Company has received information for creation of pledge dated March 30, 2022 and dated March 31, 2022, on April 1, 2022 and the same was submitted by the Company to Stock Exchanges on April 13, 2022 with delay of 8 [eight] days under the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.

#### We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice was given to all Directors about scheduled Board Meetings, Agenda and detailed notes on agenda were sent at least seven days in advance, and a reasonable system exists for Board Members for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Based on the representation made by the Company and its Officer, we herewith report that majority decision is carried through and proper system is in place which facilitates / ensure to capture and record, the dissenting member's views, if any, as part of the Minutes.

Based on the representation made by the Company and its Officers explaining to us in respect of internal systems and mechanisms established by the Company which ensures compliances of Acts, Laws and Regulations applicable to the Company, we report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

### We further report that, during the audit period:

- a. The Board of Directors in its meeting held on March 16, 2022, has passed a resolution for conversion of 943,500 out of 1,950,000 convertible warrants into 943,500 Equity Shares of Rs. 10/- at price of Rs. 362/- per Equity Share.
- b. The Board of Directors in its meeting held on April 29, 2022, has passed a resolution for conversion of 1,006,500 balance convertible warrants into 1,006,500 Equity Shares of Rs. 10/- at price of Rs. 362/- per Equity Share.

#### For Keyul M. Dedhia & Associates

**Company Secretaries** 

Unique ICSI Code Number: S2009MH120800

Keyul M. Dedhia Proprietor

FCS No: 7756 COP No: 8618 UDIN: F007756D000358359

Peer Review Certificate No.: 876/2020

May 20, 2022, Mumbai

Note: This report is to be read with our letter of even date which is annexed as 'ANNEXURE A' and forms an integral part of this report.



# ANNEXURE A

To,
The Members,
ADF Foods Limited
Corporate Identity Number: L15400GJ1990PLC014265
83/86, GIDC Industrial Area, Nadiad, Gujarat - 387 001.

# Sub: Our report of even date is to be read along with this letter.

- 1. Maintenance of Secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test-check basis (by verifying records as was made available to us) to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we follow, provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company and we have relied on Statutory Auditors' independent assessment on the same.
- 4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, Rules, Regulations, standards is the responsibility of management. Our examination was limited to the verification of process followed by Company to ensure adequate Compliance on test-check basis.
- 6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Keyul M. Dedhia & Associates

**Company Secretaries** 

Unique ICSI Code Number: S2009MH120800

Keyul M. Dedhia Proprietor

FCS No: 7756 COP No: 8618 UDIN: F007756D000358359

Peer Review Certificate No.: 876/2020

May 20, 2022, Mumbai

#### **ANNEXURE IV**

# ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES

1. Brief outline of the CSR policy of the Company:

The Company has always recognized that its business is a part of the community where it operates. The Company has undertaken various CSR initiatives so far including construction of toilets under Clean India Mission, sponsoring education of urban and rural underprivileged students, women empowerment, medical aid for needy people, support to physically challenged people, contribution to environment protection by creating awareness for avoiding usage of plastic, animal welfare, funding COVID relief measures, etc. The Company will continue to contribute in these areas and will simultaneously explore the opportunities to contribute towards other social causes through its CSR program.

2. Composition of CSR Committee:

Sr. No.	Name of the Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Viren A. Merchant	Chairman (Non-Executive Non-Independent Director)	1	1
2.	Mr. Bimal R. Thakkar	Member (Chairman, Managing Director & CEO)	1	1
3.	Mr. Jay M. Mehta	Member (Non-Executive Non-Independent Director)	1	Nil
4.	Ms. Deepa Misra Harris	Member (Non-Executive Independent Director)	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:

https://adf-foods.com/wp-content/uploads/2022/05/Composition-of-Committees-of-the-Board.pdf

https://adf-foods.com/wp-content/uploads/2021/07/CSR-Policy-1.pdf

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of Sub-Rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report):

Not Applicable

5. Details of the amount available for set off in pursuance of Sub-Rule (3) of Rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any.

Sr. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs.)	Amount required to be set off for the financial year, if any (in Rs.)
1.	2021-22	Nil	Rs. 1,319.56
	TOTAL	Nil	Rs. 1,319.56

6. Average net profit of the Company as per Section 135(5)

: Rs. 44,16,52,723.34

7. (a) Two percent of average net profit of the Company as per Section 135(5).

: Rs. 88,33,054.47

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years.

D 4 240 5

: NIL

(c) Amount required to be set off for the financial year, if any.

: Rs. 1,319.56

(d) Total CSR obligation for the financial year (7a+7b-7c).

: Rs. 88,31,734.91



# 8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial		Amount Unspent (in Rs.)						
Year (in Rs.)	Total Amount tran CSR Account as pe	_	Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5)					
	Amount	Date of Transfer	Name of Fund	Amount	Date of Transfer			
Rs. 89,45,250.00	NIL							

# (b) Details of CSR amount spent against **ongoing projects** for the financial year:

(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)	(9)	(10)		(11)
Sr.No	Name of the Project	Item from the list of activities in Schedule VII to the Act	area (Yes/ No)	Locati projec State	on of the t	Project duration	Amount allocated for the project (in Rs.)	Amount spent in the current Financial Year (in Rs.)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of Implementa tion - Direct (Yes/No)	Through	entation

NIL

# (c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5	5)	(6)	(7)	(8)	
Sr.No	Name of the Project	Item from the list of activities	Local area	Location of th	e project	Amount	Mode of Implementa	Mode of Implementation Through Implementing Agency	
		in Schedule VII to the Act	(Yes/ No)	State	District	for the project (in Rs.)	tion - Direct (Yes/No)	Name	CSR Registration Number
1.	Aid to the centres imparting education for visually challenged and deaf students	Promoting education for disabled	Yes	Maharashtra	Mumbai	1,86,000	No	South Indian Education Society	CSR00002399
2.	Sponsoring school fees of poor students	Education	Yes	Maharashtra	Mumbai Nashik	15,07,000	No	Adapt - Rs. 4,50,000 CSA - Rs. 4,50,000 Prem Dan - Rs. 2,19,500 Samanvay Samajik Sanstha- Rs. 3,87,500	CSR00001228 CSR00002803 CSR00006713 CSR00007607
3.	Sponsoring food expenses of residential care centre for disabled and poor people	Eradication of hunger	Yes	Maharashtra	Mumbai	22,80,000	No	Centrum Foundation- Rs. 5,00,000 Shrimati Malti Dahanukar Trust - Rs. 3,80,000 Cheshire Home - Rs. 5,00,000 Prem Dan - Rs. 4,00,000 Cuddles - Rs. 5,00,000	CSR00001436  CSR00013822  CSR0000625  CSR00006713  CSR00001473

(1)	(2)	(3)	(4)	(5	)	(6)	(7)	(8)	
Sr.No	Name of the Project	Item from the list of activities	Local area	Location of the	e project	Amount spent	Mode of Implementa	Mode of Implementation	
		in Schedule VII to the Act	(Yes/ No)	State	District	for the project (in Rs.)	tion - Direct (Yes/No)	Name	CSR Registration Number
4.	Sponsoring girl child, repairing school building and distribution of women hygiene product	Women Empowerment	Yes	Gujarat	Porbandar	9,00,000	No	RRSSNK Mehta Arya Kanya Vidyalaya Trust	CSR00007072
5.	IDA (In Defense of Animals)	Animal Welfare	Yes	Maharashtra	Mumbai	1,00,000	No	IDA	CSR00004469
6.	Donation for medical purpose	Health	Yes	Gujarat	Kheda	13,61,000	No	Nirant Vividh Seva Trust - Rs. 2,11,000 Dharmsinh Desai Foundation - Rs. 9,25,000 Maha Gujarat Medical Society - Rs. 2,25,000	CSR00004337 CSR00007252 CSR00008358
7.	Financial aid to underprivileged people	Eradication of poverty	Yes	Maharashtra Gujarat	Nashik Kheda	13,85,650	No	Samanvay Samajik Sanstha- Rs. 2,00,000 Nirant Vividh Seva Trust - Rs. 11,85,650	CSR00007607 CSR00004337
8.	Protection of environment	Environmental Protection	Yes	Tamil Nadu	-	63,000	No	Isha Outreach	CSR00001844
9.	Covid Relief measures	Covid Relief	Yes	Gujarat Maharashtra	Kheda Nashik	7,37,600	No	Seva Sahayog Foundation – Rs. 5,88,000 Nirant Vividh Seva Trust – Rs. 1,49,600	CSR00000756 CSR00004337
	TOTAL					85,20,250			

(d) Amount spent in Administrative Overheads

(e) Amount spent on Impact Assessment, if applicable

Total amount spent for the Financial Year (8b+8c+8d+8e)

(g) Excess amount for set off, if any

	* *	
Sr. No.	Particular	Amount (in Rs.)
(i)	Two percent of average net profit of the Company as per Section 135(5)	Rs. 88,33,054.47 However, CSR obligation for FY 2021-22 was Rs. 88,31,734.91 as excess CSR amount of Rs. 1,319.56 spent during the FY 2020-21 has been set off.
(ii)	Total amount spent for the Financial Year	Rs. 89,45,250.00
(iii)	Excess amount spent for the financial year [(ii)-(i)]	Rs. 1,13,515.09 (Rs. 89,45,250.00 - Rs. 88,31,734.91).
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)] (i.e. FY 2022-2023)	Rs. 1,13,515.09

: Rs. 4,25,000

: Not Applicable

Rs. 89,45,250.00

9. (a) Details of Unspent CSR amount for the preceding three financial years:

Sr. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under Section 135 (6)	Amount spent in the reporting Financial Year (in Rs.)	specified u	Amount transferred to any fund specified under Schedule VII as per Section 135(6), if any		Amount remaining to be spent in succeeding financial
		(in Rs.)		Name of the Fund	Amount (in Rs.)	Date of transfer	years (in Rs.)
1.	2020-21	NIL	NIL		N.A.	*	NIL
2.	2019-20	NIL	4,79,597 (This amount has been spent in FY 2020-21).				
3.	2018-19	NIL	NIL				

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)		
Sr. No.	Project ID	Name of the Project	Financial Year in which the project was	Project duration	allocated for the project	the project in the reporting Financial	Cumulative amount spent at the end of reporting Financial	Status of the project – Completed/		
	commenced (in Rs.) Year (in Rs.) Year (in Rs.) Ongoing									

- 10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or control of capital asset, furnish the details relating to the asset so created or capital asset, furnish the details relating to the asset so created or capital asset, furnish the details relating to the asset so created or capital asset, furnish the details relating to the asset so created or capital asset as a capital as a capital asset as a capital as a capital asset as a capital as a ca
  - (a) Date of creation or acquisition of the capital asset(s).
  - (b) Amount of CSR spent for creation or acquisition of capital asset.
  - (c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.
  - (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset).
- 11. Specify the reason(s), if the Company has failed to spend two per cent of the average net profit as per : N.A. Section 135(5).

Bimal R. Thakkar Managing Director & CEO Viren A. Merchant Director & Chairman of CSR Committee

# CORPORATE SOCIAL RESPONSIBILITY (CSR) POLICY

#### Introduction:

This policy has been framed in accordance with the provisions of Section 135 of the Companies Act, 2013 ('the Act') on Corporate Social Responsibility along with the Companies (CSR) Rules, 2014 ('the Rules') have become applicable w.e.f. April 1, 2014. The said Act and the Rules in this regard have been substantially amended with effect from January 22, 2021, necessitating changes to be made in the CSR Policy.

The CSR activities/projects shall be undertaken or donations shall be made by the Company to assist weaker and underprivileged sections of the society.

# Applicability:

In every financial year, in which the Company has a Net worth of INR 500 Crores or more; or Turnover of INR 1,000 Crores or more; or Net Profit of INR 5 Crores or more it is required to spend 2% of the average net profits (Profit Before Tax) of the last three financial years on CSR activities.

#### **CSR Committee:**

CSR Committee will be a Board Level Committee known as Corporate Social Responsibility Committee. The constitution of CSR Committee is in accordance with the applicable provisions of the Act and comprises of the Managing Director, two Non-Executive Non-Independent Directors and one Independent Director.

The CSR Committee compromises of following Directors:

- 1. Mr. Viren A. Merchant, Chairman [Non-Executive Non-Independent Director];
- 2. Ms. Deepa Misra Harris, Member [Non-Executive Independent Director];
- 3. Mr. Bimal R. Thakkar, Member [Chairman & Managing Director]; and
- 4. Mr. Jay Mehta, Member [Non-Executive Non-Independent Director].

The composition of the CSR Committee may be changed by the Board of Directors of the Company.

The Committee shall formulate CSR Policy, recommend the amount of expenses to be incurred in each CSR activity/project/program and monitor CSR policy on annual basis.

#### Role of CSR Committee

The CSR Committee shall play the following role in fulfilling the Company's CSR objectives:

- Review and recommend the CSR Policy to the Board of Directors;
- Recommend the amount of annual expenditure to be incurred on the CSR activities;
- Review the Annual Action Plan for each financial year and recommend the same to the Board;
- · Review and recommend to the Board, certain CSR projects/ programs as ongoing projects in accordance with the CSR Rules;
- Annually report to the Board, the status of the CSR activities and contributions made by the Company.

The CSR Committee shall do all such acts, deeds, matters and things to ensure compliance with applicable provisions relating to CSR and the CSR policy as amended, from time to time.

# CSR Activities as per Schedule VII and CSR Rules:

- 1. Eradicating hunger, poverty and malnutrition, promoting health care including preventive health care and sanitation including contribution to the Swach Bharat Kosh set-up by the Central Government for the promotion of sanitation and making available safe drinking water.
- 2. Promoting education, including special education and employment enhancing vocation skills especially among children, women, elderly and the differently abled and livelihood enhancement projects.
- 3. Promoting gender equality, empowering women, setting up homes and hostels for women and orphans; setting up old age homes, day care centers and such other facilities for senior citizens and measures for reducing inequalities faced by socially and economically backward groups.



- 4. Ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare, agroforestry, conservation of natural resources and maintaining quality of soil, air and water including contribution to the Clean Ganga Fund set-up by the Central Government for rejuvenation of river Ganga.
- 5. Protection of national heritage, art and culture including restoration of buildings and sites of historical importance and works of art; setting up public libraries; promotion and development of traditional art and handicrafts;
- 6. Measures for the benefit of armed forces veterans, war widows and their dependents, Central Armed Police Forces (CAPF) and Central Para Military Forces (CPMF) veterans, and their dependents including widows;
- 7. Training to promote rural sports, nationally recognised sports, Paralympic sports and Olympic sports;
- 8. Contribution to the Prime Minister's National Relief Fund or Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund (PM CARES Fund) or any other fund set up by the Central Government for socio-economic development and relief and welfare of the Schedule Castes, Tribes, other backward classes, minorities and women;
- (a) Contribution to incubators or research and development projects in the field of science, technology, engineering and medicine, funded by the Central Government or State Government or Public Sector Undertaking or any agency of the Central Government or State Government; and
  - (b) Contributions to public funded Universities; Indian Institute of Technology (IITs); National Laboratories and autonomous bodies established under Department of Atomic Energy (DAE); Department of Biotechnology (DBT); Department of Science and Technology (DST); Department of Pharmaceuticals; Ministry of Ayurveda, Yoga and Naturopathy, Unani, Siddha and Homoeopathy (AYUSH); Ministry of Electronics and Information Technology and other bodies, namely Defense Research and Development Organisation (DRDO); Indian Council of Agricultural Research (ICAR); Indian Council of Medical Research (ICMR) and Council of Scientific and Industrial Research (CSIR), engaged in conducting research in science, technology, engineering and medicine aimed at promoting Sustainable Development Goals (SDGs).
- 10. Rural development projects;
- 11. Slum area development
  - Explanation. For the purposes of this item, the term 'slum area' shall mean any area declared as such by the Central Government or any State Government or any other competent authority under any law for the time being in force.
- 12. Disaster management, including relief, rehabilitation and reconstruction activities.

# Guidelines for CSR activities/projects/programs:

The Company may directly undertake the CSR activities as permitted under Schedule VII and approved by the CSR Committee or execute and implement CSR activities through any other implementing agency registered in India, having a valid CSR Registration Number granted by the Ministry of Corporate Affairs (MCA) and having track record of service, performance, governance and accountability.

# Provided that -

- 1. A Company may also collaborate with other companies for undertaking projects or programs or CSR activities in such a manner that the CSR Committee is in a position to report separately on such projects or programs in accordance with the CSR Rules;
- 2. The CSR projects shall be only taken up in India;
- 3. The CSR projects or programs or activities shall not only benefit the employees of the Company;
- 4. Company shall not contribute to any Political Party under CSR activities.

#### CSR Expenditure & Budget:

- CSR expenditure will include all amounts incurred/contributed by the Company towards its CSR Programs. CSR expenditure shall also include all direct and indirect expenditure incurred towards the CSR Programs as may be admissible under the regulatory framework.
- In line with the requirements of the Act, Administrative overheads i.e. all expenses towards 'General Management and Administration' of CSR activities of the Company shall be capped at a maximum of 5%. Further, these would not include expenses incurred by the Company towards designing, implementation, monitoring and evaluation.
- The overall amount to be committed towards CSR will be approved by the Board of Directors as a part of its Annual Action Plan. Within the Budget, the allocation towards specific CSR initiatives/projects will be approved by the CSR Committee of the Board. All projects undertaken by the Company shall be approved /ratified by the CSR Committee.

- During any financial year, the Annual Action Plan of the Company may be modified to include any unbudgeted expenditure, either on account of new project(s) or due to increase in the outlay for approved project(s) subject to prior approval of the Managing Director.
- The surplus, if any, arising out of the CSR projects shall be ploughed back either to the same project from which such surplus arose or be spent in accordance with the Annual Action Plan.
- Any amount remaining unspent at the end of the financial year, if any, except in case of an ongoing project, shall be transferred to a Fund to be specified in Schedule VII for this purpose, within a period of six months of the expiry of the relevant financial year.
- In case the Company undertakes any ongoing project, any amount remaining unspent and earmarked for the ongoing project, shall be transferred within a period of thirty days from the end of the financial year to a special account to be opened for that financial year in any scheduled bank to be called the 'Unspent Corporate Social Responsibility Account', and such amount shall be spent within a period of three financial years from the date of such transfer, failing which, the unspent amount shall be transferred to the Fund specified in Schedule VII for this purpose, within a period of thirty days from the date of completion of the third financial year.
- In case of excess CSR Spend in any year, such excess amount may be set-off against the requirement to spend under Section 135(5) of the Act up to immediate succeeding 3 financial years, subject to the condition that:
  - a) the excess amount available for set off shall not include surplus arising from CSR Activities; and
  - b) the Board shall pass a Resolution to that effect.

# Guidelines for monetary contributions:

The Company may decide to grant donations to a registered trust/ a registered society/ a company established by the company or its holding or subsidiary or associate company under Section 8 of the Act/by such institutions as mentioned in the Act:

Provided that -

If such trust, society or company is not established by the company or its holding or subsidiary or its associate company, it shall have an established track record of three years in undertaking similar programs or projects.

#### Annual Action Plan:

The CSR Committee shall on an annual basis, recommend an Annual Action Plan to the Board for its approval. The Annual Action Plan shall include:

- (a) the list of CSR projects or programmes that are approved to be undertaken in areas or subjects specified in Schedule VII of the Act;
- (b) the manner of execution of such projects or programmes;
- (c) the modalities of utilization of funds and implementation schedules for the projects or programmes;
- (d) monitoring and reporting mechanism for the projects or programmes; and
- (e) details of need and impact assessment, if any, for the projects undertaken by the Company.

Further, the Board may during the year, at the recommendation of the CSR Committee alter such plans.

# Monitoring and Impact Assessment:

- The CSR initiatives/ projects of the Company will be monitored and reviewed by the Managing Director. The impact assessment will be done on the basis of the program reports to be submitted by the CSR implementing agencies.
- The CSR initiatives/ projects of the Company shall also be reported every year in the Annual Report of the Company.
- The CFO of the Company shall certify to the Board on an annual basis that the funds disbursed by the Company towards CSR activities
  have been utilized towards the same effect.

#### Accounting and Reporting:

CSR expenditure shall include all expenditure including contribution to corpus for projects or programs relating to CSR activities approved by the Board on the recommendation of the CSR Committee. The report will be presented to the Committee at the end of each financial year.

Any surplus arising out of CSR projects/ programs/ activities shall not form part of the business profit.

The Board's Report shall include CSR report in the prescribed format on an annual basis.

The contents of CSR policy shall be disclosed in the Board's Report and the same shall be displayed on the Company's website.



#### ANNEXURE V

# FORM NO. AOC-2

(Pursuant to Clause (h) of Sub-Section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in Sub-Section (1) of Section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto:

- 1. Details of contracts or arrangements or transactions not at arm's length basis: The Company has not entered into any contract or arrangement or transaction with its related parties which is not at arm's length during financial year 2021-22.
- 2. Details of contracts or arrangement or transactions at arm's length basis:

Name of Related Party	Nature of Relationship	Nature of Contracts / salient features	Duration of Contract	Board's approval date	Member's approval date	Monetary value during the FY 2021-22 (Rs.)
ADF Foods (India) Limited	Wholly Owned Subsidiary	Sale, purchase or supply of any goods or materials and/or availing or rendering of any services and/ or leasing of property Maximum Limit Rs. 100 crore per annum.	Duration of Contract is from April 1, 2020 to March 31, 2023.	August 10, 2019	September 25, 2019	57,90,229
ADF Foods (India) Limited	Wholly Owned Subsidiary	Subscription to Share Capital	NA	July 29, 2021	NA	25,00,000
ADF Foods (USA) Limited	Step down Subsidiary	Sale, purchase or supply of any goods or materials and/or availing or rendering of any services and/ or leasing of property Maximum Limit Rs. 100 crore per annum.	Duration of Contract is from April 1, 2020 to March 31, 2023.	August 10, 2019	September 25, 2019	2,57,81,661
Shivaan B. Thakkar	Person in place of profit	Employment contract.  Basic: Rs. 1,20,100/- p.m.;  HRA: 40% of basic;  LTA: for himself and his family subject to a ceiling of ½ months basic salary in a year.  Reimbursement of medical expenses; incurred by him and his family subject to a ceiling of ½ months basic salary in a year;  Ex-gratia at the time of Diwali subject to one month's basic salary;  Other benefits such as PF and Gratuity;  Provision of a car with driver for use on Company's business.	Duration of Contract is February 15, 2019 to September 30, 2022.	February 12, 2019	NA	23,25,732

Name of Related Party	Nature of Relationship	Nature of Contracts / salient features	Duration of Contract	Board's approval date	Member's approval date	Monetary value during the FY 2021-22 (Rs.)
Sumer B. Thakkar	Person in place of profit	Employment contract.  Monthly Basic Salary: Rs. 1,01,000/- p.m.; House Rent Allowance: 40% of Basic; Leave Travel Allowance for himself and his family in accordance with the rules of the Company subject to a ceiling of ½ months basic salary in a year; Reimbursement of Medical expenses incurred by him and his family subject to a ceiling of ½ months basic salary in a year; Leave encashment as per the Company's policy.  Exgratia to be given at the time of Diwali after completion of the financial year subject to a ceiling of one month's basic salary;  Contribution to the Company's Provident Fund in accordance with the rules of the Funds;  Gratuity payable in accordance with the Company's scheme; Provision of a car with driver for use on Company's business;  Reimbursement of expenses actually and properly incurred by him for the business of the Company and will not be	Duration of Contract is from August 14, 2020 to September 30, 2022.	August 14, 2020	NA	19,34,855
ADF Holdings (USA) Limited	Step Down Subsidiary	considered as perquisite.  Sale, purchase or supply of any goods or materials and/or availing or rendering of any services and/ or leasing of property  Maximum Limit Rs. 100 crore per annum.	Duration of Contract is from April 1, 2020 to March 31, 2023.	August 10, 2019	September 25, 2019	4,68,34,159
ADF Foods UK Limited	Wholly Owned Subsidiary	Sale, purchase or supply of any goods or materials and/or availing or rendering of any services and/ or leasing of property Maximum Limit Rs. 100 crore per annum.	Duration of Contract is from April 1, 2020 to March 31, 2023.	August 10, 2019	September 25, 2019	1,71,50,858
ADF Foods UK Limited	Wholly Owned Subsidiary	Share Application	NA	November 9, 2020	NA	16,60,95,000
Vibrant Foods New Jersey LLC	Step Down Subsidiary	Sale, purchase or supply of any goods or materials and/ or availing/ rendering of consultancy and other business related services and/ or leasing of property  Maximum Limit Rs. 100 crore per annum.	Duration of Contract is from January 1, 2022 to March 31, 2025.	October 29, 2021	December 12, 2021	8,55,31,387

For and on Behalf of the Board of Directors

Bimal R. Thakkar Chairman, Managing Director & CEO DIN: 00087404

Mumbai, May 20, 2022

Regd. Office:

83/86, GIDC Industrial Estate, Nadiad 387001, Gujarat

Tel.: 0268-2551381/2 Fax: 0268-2565068;

E-mail: info@adf-foods.com; website: www.adf-foods.com

CIN: L15400GJ1990PLC014265



# ANNEXURE VI

# ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE

Information on Conservation of Energy, Technology Absorption and Foreign Exchange Earning and Outgo as prescribed under Rule 8(3) of the Companies (Accounts) Rules, 2014 and forming part of the Directors' Report for the year ended March 31, 2022.

# A. Conservation of Energy

The Company has been continuously attempting to create a conscious awareness against excessive consumption and wastage at all levels. The Company is taking all possible steps to conserve energy. Maximum efforts for this purpose will continue.

FORM A

Form for disclosure of particulars with respect to Conservation of Energy

(A)	Power and Fuel Consumption:	2021-22	2020-21		
1	Electricity				
Α	Purchased Units (KWH)	48,40,354	41,02,360		
	Total Amount (Rs.)	4,01,21,983	3,36,99,105		
	Average Rate/Unit (Rs.)	8.29	8.21		
В	Own Generation	2021-22	2020-21		
i	Through Diesel Generator	N.A.	N.A.		
	Units (KWH)	,			
	Units/ Lt. of Diesel				
	Cost/Unit (Rs.)				
ii	Through Steam Turbine/Generator	N.A.	N.A.		
2	Agro Waste & Fire Wood:	2021-22	2020-21		
	Quantity (kgs)	19,43,580	22,62,145		
	Total Amount (Rs.)	1,16,33,121	1,20,38,125		
	Average Rate/KL (Rs.)	5.99	5.32		
3	Fuel Furnace Oil + Light Diesel	2021-22	2020-21		
	Quantity (K.L.)	2,69,271	3,03,713		
	Total Amount (Rs.)	1,57,94,701	1,13,56,426		
	Average Rate/KL (Rs.)	58.66	37.39		
4	Others/Internal Generation	N.A.	N.A.		
(B)	Consumption per unit of production:				
	Products (with details)	Unit, Electricity, Furnace Oil, Agro Waste, Coal (specify quantity)			
		Since the Company manufactures several items viz. Pickles, Chutneys, Frozen Foods, Retort Ready to Eat, Pastes and other food stuffs, having regard to other books maintained by the Company, it is impracticable to apportion the utilities.			

# B. Technology Absorption, Research and Development (R&D):

- 1. Specific areas in which R&D carried out by the Company
  - Development of new recipes.
  - Development of new products.
  - Improvement in quality.
  - Better packaging.
  - Standardization in packaging.
- 2. Benefits derived as a result of the above R&D.

Benefits comprise of improved customer satisfaction, introduction of new brands, introduction of new products, meeting world class quality norms, enhancement of exports, reduced costs on packing.

The Company will continue its efforts to develop new products, new recipes, reduce costs, improve technology and produce quality products.

(Amount in Rs.)

4.	Expenditure on R&D	2021-22	2020-21
	(a) Capital	22,169	1,11,972
	(b) Recurring	41,78,433	35,67,247
	(c) Total	42,00,602	36,79,219
	(d) Total R&D expenditure as a percentage of total turnover	0.14%	0.20%

# Technology Absorption, Adaptation and Innovation

- Efforts, in brief, made towards technology absorption, adaptation and innovation. The Company upgraded its technology at Nadiad to world class standard. At Nasik, the Company has improved state of the art machinery for manufacture of spices and masalas.
- 2. Benefits derived as a result of the above efforts.

Satisfaction of customer needs, improvement in product quality, new product development.

# C. Foreign Exchange Earnings and Outgo:

- 1. The Company has maintained its focus on development of exports both in the ethnic and mainstream markets. The Company's products under the brand name "ASHOKA" & "AEROPLANE" are very popular in the U.S.A., U.K., Canada and Australia, while "CAMEL" is popular in the Middle East. The Company will continue to make exports a thrust area.
- 2. Total Foreign Exchange used and earned:

(Rs. in Lakhs)

Particulars	2021-22	2020-21
Total Foreign Exchange Earned	23,608.02	21,419.65
Total Foreign Exchange Used	1,373,31	2,130,58

For and on Behalf of the Board of Directors

Bimal R. Thakkar Chairman, Managing Director & CEO DIN: 00087404

Mumbai, May 20, 2022



#### ANNEXURE A

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### Global economic overview

The global economy grew an estimated 5.9% in 2021 compared to a de-growth of 3.3% in 2020. This improvement was largely due to increased vaccination rollout the world over and a revival in economic activity based on catch-up consumption.

The global economy was affected by prohibitive shipping freight rates, a shortage of shipping containers and semiconductor chips in 2021, affecting global economic recovery. Inflation was at its highest since 2011, especially in the advanced economies, catalysed by a run up in commodity prices. Some emerging and developing economies were positioned to withdraw policy support to contain inflation even as the economic recovery was still incomplete.

The prominent feature of the global economic activity during the year under review was a sharp revival in commodity prices to record levels following the drop at the time of pandemic outbreak. The commodities that reported a sharp increase in prices comprised steel, coal, oil, copper, foodgrains, fertilisers and gold.

The global economy is projected to grow at a modest 2.6% in 2022 following the Russia-Ukraine crisis. A higher interest rate environment could affect emerging markets and developing economies with large foreign currency borrowings and external financing needs in 2022.

Regional growth (%)	2021	2020
World output	5.9	(3.3)
Advanced economies	5.0	(4.9)
Emerging and developing economies	6.3	(2.4)

(Source: IMF, World Bank, UNCTAD)

#### Performance of major economies

<u>United States</u>: The country reported GDP growth of 5.7% in 2021 compared to a de-growth of 3.4% in 2020, following the government's investment of trillions of dollars in COVID relief.

China: The country's GDP grew 8.1% in 2021 compared to 2.3% in 2020 despite it being the novel coronavirus epicentre.

United Kingdom: The country's GDP grew 7.5% in 2021 compared to a 9.9% de-growth in 2020.

Japan: The country reported growth of 1.7% in 2021 following a contraction in the previous year.

Germany: The country reported a GDP growth of 2.9% in 2021 compared to a decline of 4.9% in 2020.

(Source: World Bank, IMF, Business Standard, Times of India)

#### Indian economic overview

The Indian economy reported an attractive recovery in 2021-22, its GDP rebounding from a de-growth of 7.3 per cent in 2020-21 to a growth of 8.7 per cent in 2021-22. By the close of 2021-22, India was among the six largest global economies, its economic growth rate was the fastest among major economies (save China), its market size at around 1.40 billion the second most populous in the world and its rural underconsumed population arguably the largest in the world.

# Y-o-Y growth of the Indian economy

	FY19	FY20	FY21	FY22
Real GDP growth (%)	6.1	4.2	(7.3)	8.7

# Growth of the Indian economy, 2021-22

	Q1, FY22	Q2, FY22	Q3, FY22	Q4, FY22
GDP growth (%)	20.1	8.4	5.4	4.1

The country's manufacturing sector grew an estimated 12.5 per cent, the agriculture sector 3.9 per cent, mining and quarrying by 14.3%, construction by 10.7% and electricity, gas and water supply by 8.5% in FY 2021-22.

There were positive features of the Indian economy during the year under review as under -

- Foreign Direct Investments (FDI) in India increased 15 per cent to US\$87 billion in 2021 from US\$74.01 billion in 2020, a validation of global investing confidence in India's growth story.
- India ranked 62 in the 2020 World Bank's Ease of Doing Business ranking.
- India's per capita income was estimated to have increased 16.28% from Rs. 1.29 lakh in 2020-21 to Rs. 1.50 lakh in 2021-22 following a relaxation in lockdowns and increased vaccine rollout.

#### Indian economic reforms and Budget 2022-23 relevant provisions

To boost the agricultural sector, an allocation of Rs. 2.37 lakh crore was made towards the procurement of wheat and paddy under MSP operations. An outlay of Rs. 1.97 lakh crore was announce for the Production Linked Incentive (PLI) schemes across 13 sectors.

# Industry developments

#### Global ethnic food market

The size of the global ethnic food market stood at USD 38,731.43 million in 2021, expected to reach USD 62,179.99 million by 2027, growing at a CAGR of 8.33% over 2022-2027. Asia Pacific is a leading producer of ethnic foods. A growing young population, coupled with the increasing trend of eating and experimenting inter-state and inter-country food cuisines are catalysing opportunities for ethnic food services across the Asia-Pacific.

A growing use of social media has encouraged people to share culinary experiences, widening food options and outlets based on reviews. Besides, food companies provide different food products with international variants, enhancing choice, spices and flavors.

Increased migration and a growing demand for Asian food across the world has catalysed the globalization of regional products and online offtake. Besides, a growing appetite for nutritious food has also grown the market for ethnic foods (Source: Mordor Intelligence, Fortune Business Insights).

# Global ready-to-eat food market

The global ready-to-eat food market is expected to grow at a CAGR of 4.89% between 2022 and 2027. Ready-to-eat food giants are being driven by young consumers, increased Asian female workforce, enhanced incomes, wider cuisine options, urbanization and need for leisure, increase in the willingness to spend coupled with the lack of time to cook at home. Moreover, the growing millennial and working women population is also fuelling the overall demand for ready to eat food market. The global ready- to-eat food market generated revenues of around US\$0.51 trillion in 2022 and is expected to grow 3.6% in 2023. The average volume per person in the ready-to-eat meals segment was placed at 10.3 kg in 2022. (Source: Modor Intelligence, Statista, Data Bridge)

# Industry drivers

Growing demand for healthier lifestyle and eating habits are driving the demand for nutritious and quality food.

- Nuclear families: Even as India's population continues to grow, the average household size continues to decline from 5.5 persons in 1999 to 4.4 persons in 2020. Nuclear households with children purchase 19% more fast-food meals and 38% less full-service restaurant meals than households without children. In addition, single parents, who do not have a partner to help out with childcare, prefer to purchase 24% more ready-to-eat foods than all other households. (Source: Sidmartin Bio)
- > Packaging standards: The global food packaging market is expected to grow from \$338.34 billion in 2021 to \$478.18 billion in 2028 at a CAGR of 5.1% during 2021-2028. Improvement in the packaging quality has extended the shelf life of products, enhancing convenience.
- > Food safety: Increasing health awareness among consumers and a rising adoption of vegetarian and vegan lifestyles, particularly in developed regions, have led to a growing demand for organic foods and non-GMO ingredients (grains, seeds and fruit).
- Ready to eat food: Globally, millennials account for roughly 23% of the world's population or 1.8 billion people. India's millennial population accounts for 34% or 440 million people, enhancing the popularity of convenience foods and ready-to-eat foods. Busier lifestyles, growing incomes, increased nuclear families and dearth of cooking skills are catalysing growth of the ready-to-eat meals segment.
- > Healthy diet: Consumers increasingly seeking plant-based foods are driving traction for clean and sustainable food products.
- ➤ Working women: According to the Union Budget 2022, women's workforce participation rate in India was nearly 20.3% ~ 18.2% in urban India. Women's employability was 51.44% for 2022, compared to 41.25% in 2021. This estimates an employable available talent

pool of women at 9.2 crores in urban India, creating a large market for processed or convenience foods. (Source: Business Standard)

- > Impact of Covid-19: Ready-to-eat food products reported demand growth during the COVID-19 pandemic with most people working from home.
- Packaged e-commerce foods sector: E-commerce accounts for less than 5% of total retail sales in India's packaged foods industry, which is likely to change. The Indian online grocery market stood at USD3.95 billion in FY2021 and expected to grow at a CAGR of around 33% to USD26.63 billion by FY2027, influenced by consumer preferences, increasing disposable incomes, new market entrants and attractive marketing strategies (Source: Statista, Livemint)

#### Government initiatives

The Indian government has encouraged private sector investments for promoting value-addition in agricultural and allied sectors. The Government of India aims to boost growth in the food processing sector through reforms like 100% foreign direct investment in the marketing of food products and various incentives at the central and state government level along with a strong focus on supply chain infrastructure. The Indian Finance Minister implemented a scheme of Rs.10,000 Cr. to help 200,000 Micro Food Enterprises (MFE) with a view of 'vocal for local with global outreach'. The government launched the One District One Product program to upgrade SMEs in select products through a credit-linked subsidy of 35% of the eligible project cost limited to a maximum Rs.10 lakhs. (Source: Times of India)

The Government of India launched a Production-Linked Incentive Scheme for the Food Processing Industry (PLISFPI) to strengthen food production commensurate with India's natural resource endowment. The government of India is expected to support the sector with PLI spending of Rs.10,900 crore for five years till 2026-27. This scheme will accelerate production capacity growth to generate processed food output of Rs. 33,494 crore and create employment for nearly 250,000 persons by 2026-27. (Source: Ministry of Food and Processing Industries)

# Company overview

ADF Foods is premier player in the prepared ethnic food segment with products stretching over a range of brackets from ready-to-eat to frozen foods and meal accompaniments. ADF Foods launched seven brands including Ashoka, Truly Indian, Camel, Aeroplane, ADF Soul, Nate's and PJ's Organics with a footprint across more than 55 countries. More than 95% of the company's revenues are derived from exports to North America, Europe, Asia Pacific and Gulf Cooperation Council (GCC) markets. The Company developed new products across categories to address consumer preferences. During the year under review, the Company launched new product variants across categories comprising frozen kulchas, frozen snacks, ready-to-eat curry and chutneys (Ashoka brand).

#### ADF's product portfolio

ASHORA THE ORIGINAL INDIAN TABTE	ìndian	چپل (MEL MEL)	AEROPLANE	Mate's	PJs	STOUL
Ready to eat food	Ready to eat food	Meal accompaniments	Meal accompaniments	Ready to eat food	Ready to eat Burritos	Meal accompaniments
Frozen Vegetables	Papad (poppadum)	Cooking pastes	Cooking pastes			Cooking pastes
Meal accompaniments	Meal accompaniments		Curry powders			Cooking sauces
Flavoured drink milk	Cooking pastes		Cooking sauces			Instant masala mixes
Cooking pastes	Cooking sauces					
Mango pulps and mango slices	Organic ready to eat and organic cooking sauces					

The Company's processed food business generated revenue of Rs. 335.27 crore in FY 2021-22.

ADF possesses manufacturing facilities in Nasik, Nadiad and Surat with a total manufacturing capacity of ~28,000 MTPA. Nasik and Nadiad plants have been authorized with Hazard Analysis and Critical Control Point, British Retail Consortium and ISO 22000:2005 certifications. The operations have also been marked by automation across both plants.

The Company's distribution channel comprises 180+ distributors.

Besides, our processed food business, the company possesses an 'agency distribution' arrangement with two FMCG companies. The Unilever business helped the company commence the distribution of Indian tea, coffee, soups and other food products across US and UK. This segment empowers the company to offer a broad-based portfolio to retailers, a platform for distributor relationships.

Apart from Unilever, the Company's Subsidiary ADF Foods (UK) Ltd. also entered into an exclusive distribution agreement with Patanjali Ayurved Limited (Patanjali). This agreement entails the distribution of Patanjali consumer goods in Western Europe and United Kingdom. The business commenced from FY 2022-23.

The agency distribution business generated a revenue of Rs. 85.93 Crores in FY 2021-22; revenue contribution of the segment grew by 12% over the previous financial year.

During FY 2021-22 the Company set up a step-down subsidiary named Vibrant Foods New Jersey LLC, which as a distribution entity helped reach retailers directly.

Further, the Company commenced operations from leased warehouse in the New Jersey, USA, which serves as a distribution centre for the Company to ensure uninterrupted product supply. The Company added a second distribution centre through a leased warehouse in Georgia, USA, with an area of 33,000 sq. ft. Both warehouses provide a combined warehousing space of 1 lac square feet.

The Company received an approval from the central government under category III of the PLI scheme for food processing industries. The financial incentive is expected to catalyse international branding and marketing (50% of marketing expenditure or 3% of sales, whichever is lower, subject to a maximum incentive of Rs. 61.35 Crores during the scheme tenure from FY 2022 to FY 2026). This is expected to catalyse export revenue.

# Financial highlights

On a standalone basis for the year ended March 31, 2022, total income for the Company grew by Rs. 70.23 Crores over the last year to Rs. 311.12 Crores. EBIDTA grew by 11% over the previous year to Rs. 62.41 Crores. During the fiscal year 2022, the Company's PAT was Rs. 41.49 Crores, up from Rs. 36.69 Crores in the previous year, a year-on-year growth of 13%. On a consolidated basis, the Company's total income for FY 2021-22 stood at Rs. 430.69 Crores, a year-on-year increase of 15%. EBIDTA increased marginally from Rs. 73.76 Crores in the previous FY to Rs. 76.03 Crores in FY 2021-22. PAT for the year ended March 31, 2022 stood at Rs. 48.53 Crores compared to Rs. 50.07 crores in the previous year.

Rs. in Crores

To, III Oli				1to. III Crores	
Particulars	Stand	alone	Consolidated		
		FY20-21			
Total income	311.12	240.89	430.69	375.33	
EBIDTA	62.41	56.24	76.03	73.76	
EBIDTA margin	20.06%	23.35%	17.65%	19.65%	
Interest	0.78	1.16	1.81	1.16	
PAT	41.49	36.69	48.53	50.07	
PAT margin	13.34%	15.23%	11.27%	13.34%	
Working capital	183.25	141.21	243.62	193.63	
ROE	11.88%	12.76%	14.04%	18.31%	
ROCE	15.92%	17.05%	18.13%	24.15%	
Basic EPS (Rs.)	20.68	18.32	23.97	25.01	
Diluted EPS (Rs.)	20.13	17.56	23.33	23.96	



#### Details of significant changes in key financial ratios:

Particulars	March 2022	March 2021
Debtors' turnover	73 days	78 days
Inventory turnover	3.81 times	3.90 times
Interest Coverage Ratio	73.23 times	43.47 times
Current Ratio	6.59 times	6.76 times
Debt-Equity Ratio		
Operating profit margin (%)	21.78 %	22.01%
Net profit margin (%)	14.48%	16.04%

**Debtors' turnover ratio:** The ratio has improved over the previous year on account of collection efficiency.

**Inventory turnover ratio:** The ratio has improved because of better inventory management.

Interest coverage ratio: During the year, cash flow from operations improved and interest cost declined on account of repayment. Hence, the ratio improved.

Current ratio: Current ratio improved on account of better working capital management.

Debt-equity ratio: Not applicable to the Company.

Operating profit margin: The ratio declined slightly on account of a change in the product mix.

Net profit margin: The ratio declined slightly due to a change in the product mix and increase in other costs.

Details of any change in Return on Net worth compared to the previous financial year along with a detailed explanation: The Return on Net Worth declined marginally. There was a significant cost escalation in freight, which was broadly set-off with a price hike.

# Risk and mitigation

The Company is engaged in de-risking its business through a steady Business Risk Management System, which examines risks. The industry risks are as follows:

> Foreign exchange rate fluctuation risk: The Company derives around 95% of its revenues from exports and an increase in the value of the Indian Rupee can affect global competitiveness.

Mitigation: The Company mitigates this risk by booking forward contracts, covering around 50% of projected sales. Besides, the Company focuses on value-addition, creating shock absorbers within from the impact of a stronger rupee.

Raw material inflation risk: Any rise in raw material costs could affect competitiveness and margins.

Mitigation: The Company monitors strategic and bulk purchases; its stable supply chain has helped ensure continuous raw material supply at pre-determined costs.

Competition risk: Growing competition (existing and new) and unorganised companies could affect market share.

Mitigation: ADF's longstanding investment in a strong brand portfolio sustained consumer traction and protected market share.

> Increased freight rates: During FY 2021-22, there was a steep increase in freight cost, affecting margins.

Mitigation: The Company is evaluating the opportunity of entering into annual freight contracts; the freight cost is partially transferred to the distributors.

# Internal control systems & adequacy

Recognising and tracking the internal control systems is a critical part in an organization. The company has a secured system of internal controls which works together with internal financial controls that are repeatedly administered by the management. The internal control system of ADF shows proficiency in operations; make the best use of resources and adhere with all applicable laws and regulations. Key controls are examined during the year and restorative and precautionary actions are taken for any fault. Internal audits are organized systematically by designated audit teams. The Audit Committee sanctions the risk based internal audit plan which also reviews worth and efficacy of the Company's internal financial controls.

#### Human resources

The Company provides employees with a conducive workplace, marked by knowledge accretion, respect for dignity, teamwork and career growth. The Company's permanent workforce strength was 332 as on March 31, 2022.

# Opportunities and outlook

Due to the Covid-19 pandemic, the Company enjoyed traction for ready-to-eat foods across North America and Europe.

The Company is building its business through the following initiatives:

Increasing capacities: The existing manufacturing plants of the Company, located at Nadiad, Surat and Nasik, have an aggregate production capacity of ~28,000 MTPA.

The Company's proposed greenfield project has the potential to enhance production capacity by  $\sim 10,000$  MTPA in Phase I. Further, the Company is undertaking brownfield and debottlenecking efforts at existing plants with a target of unlocking additional capacities of  $\sim 20\%$ .

Widening distribution: The Company's objective is to enlarge its distribution network in the major markets by engaging directly with retailers by servicing product needs from depots, warehouses and channel distribution, moderating intermediary costs. In the recent past, the Company was listed across supermarkets in Canada and USA, enjoying superior traction.

During FY 2021-22, the Company commenced operations from a leased warehouse in the New Jersey, USA, which serves as a distribution center for the Company, ensuring uninterrupted product supply. The Company took on lease a second warehouse in Georgia, with an area of 33,000 sq. ft. Both warehouses provide a combined leasehold area of 1 lac square feet.

During FY 2021-22, the Company set up a step-down subsidiary named Vibrant Foods New Jersey LLC, which, as a distribution entity in the USA, will help reach retailers directly.

Strengthening agency distribution: The Company's goal is to enhance offerings in the distribution business. More products were added in the Company's existing agency distribution business with Unilever. The Company added the distribution business for Patanjali Ayurved Ltd. during FY 2021-22.

The Company targets more complementary alliances across geographies.

#### Cautionary statement

Statements in this Management Discussion and Analysis describing the Company's objectives, expectations or predictions may be forward looking within the meaning of applicable laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include raw material availability and prices, cyclical demand and pricing in the Company's principal markets, competitive actions, changes in Government regulations, tax regimes, economic developments in India and in countries in which the Company conducts business and other incidental factors.



# ANNEXURE B REPORT ON CORPORATE GOVERNANCE

# I. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The Company's philosophy on Corporate Governance enshrines the goal of achieving the highest levels of transparency, disclosure, monitoring and fairness in all spheres of its operations and in all its dealings with the shareholders, employees, the Government and other stakeholders. Your Company is committed to adoption and adherence to the best Corporate Governance practices at all times.

The Corporate Governance guidelines are in compliance with the requirements of Regulation 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with the stock exchanges.

The Company presents a summary of the practices it followed during the year 2021-22 in deference to its commitment to fairness, transparency and accountability.

# II. BOARD OF DIRECTORS

#### A. Composition:

The Board of Directors of your Company represents an optimum mix of professionalism, knowledge and experience. As on March 31, 2022, the total strength of the Board of Directors of the Company was 6 (Six) Directors comprising of one Executive Promoter Director, two Non-Executive Non-Independent Directors and three Non-Executive Independent Directors. The Non-Executive Directors are eminent professionals/ entrepreneurs with wide range of knowledge and experience in business, industry and finance. Their presence on the Board has been advantageous and fruitful in taking business decisions.

The composition of the Board, their *interse* relationship, their attendance at the meetings, their Directorship and Chairmanship/Memberships of Committees in other Companies as on March 31, 2022 are given below:

Name of the Director	Designation Executive/ Non Executive Independent/ Promoter	Relationship with each other	and atten	etings held ded by the ctors Attended	Attendance at the last Annual General Meeting	*[1] Directorships in other Companies	*[2] No. ( Committee Chairman Chairman	s in which
Mr. Bimal R. Thakkar	Promoter/ Chairman, Managing Director & CEO	No interse relationship with other Directors	6	6	Yes	3	1	2
Mr. Jay M. Mehta	Non-Executive Non- Independent Director	No interse relationship with other Directors	6	5	Yes	3	Nil	2
Mr. Viren A. Merchant	Non-Executive Non- Independent Director	No interse relationship with other Directors	6	5	Yes	1	Nil	Nil
Mr. Ravinder Kumar Jain	Non-Executive Independent Director	No inter-se relationship with other Directors	6	6	Yes	1	Nil	1
Mr. Chandir G. Gidwani	Non-Executive Independent Director	No interse relationship with other Directors	6	5	Yes	7	1	3
Ms. Deepa Misra Harris	Non-Executive Independent Director	No interse relationship with other Directors	6	6	Yes	5	1	4

The Board, on request of the Director(s) has granted Leave of Absence to the Director(s) being unable to attend the respective Board Meeting(s) and Committee Meeting(s).

- \*[1] Number of Directorships held by the Directors, as mentioned above do not include alternate Directorship and Directorship held in Foreign Companies, Section 8 Companies and Private Limited Companies incorporated in India.
- \*[2] Committee Chairmanship/ Membership of only Audit Committee and Shareholders' Grievance/ Stakeholders' Relationship Committee of Public Companies is reckoned. Membership includes Chairmanship of the Director.

None of the above Directors is a Member in more than 10 Committees or acts as Chairman of more than 5 Committees across all Companies in which he/ she is a Director.

The details of Directorship and Committee Membership of Directors in various Companies is given at Annexure I to this Report.

Independent Directors are not serving as Independent Director in more than seven listed companies.

The Whole Time Director of the Company doesn't serve as Independent Director in more than three listed companies.

The Company has received declarations of independence as prescribed under Section 149(7) of the Companies Act, 2013 and Regulation 16(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, from the Independent Directors. All requisite declarations have been placed before the Board.

The details of Directorship of Directors in other listed entities and their category of Directorship are mentioned below:

Sr.	Name of the Director	Name of Listed Entity	Category	
No.				
1.	Mr. Bimal R. Thakkar	Gujarat Sidhee Cement Limited	Independent Director	
		Saurashtra Cement Limited		
2.	Mr. Jay M. Mehta	Gujarat Sidhee Cement Limited	Executive Vice- Chairman and Managing	
		Saurashtra Cement Limited	Director	
3.	Mr. Ravinder K. Jain	Delta Corp Limited	Independent Director	
4.	Mr. Chandir G. Gidwani	Centrum Capital Limited	Non-Executive Non-Independent	
			Director	
		Rap Media Limited	Independent Director	
5.	Ms. Deepa Misra Harris	TCPL Packaging Limited	Independent Director	
		Prozone Intu Properties Limited		
		PVR Limited		
		Jubilant Foodworks Limited		

Disclosure of the number of equity shares and preferential warrants of the Company held by Non-Executive Directors as on March 31, 2022:

Sr. No.	Name of the Non-Executive Director	No. of Shares held in the Company (as first holder)	No. of preferential warrants held in the Company
1.	Mr. Jay M. Mehta	68,500	6,500
2.	Mr. Viren A. Merchant*	50,000	
3.	Mr. Ravinder Kumar Jain	1,01,869	
4.	Mr. Chandir G. Gidwani	25,000	
5.	Ms. Deepa Misra Harris	25,000	

<sup>\*</sup> In addition to the above, Mr. Viren Merchant holds 53,500 shares as a joint holder.

# B. Induction and training of Independent Directors:

At the time of appointing an Independent Director, a formal letter of appointment is given to him/her, which *interalia* explains the role, function, duties and responsibilities expected of him/her as an Independent Director of the Company. The Directors appointed by the Board are given induction and orientation with respect to the Company's mission, business operations, growth strategies and financial position by having one to one meeting with the Managing Director and through Corporate Presentation.

Periodical Presentations are made by the Senior Management, Statutory and Internal Auditors at the Board/ Committee Meetings on business and performance updates of the Company, business risks and controls, effectiveness of Internal Financial Controls, updates on relevant statutory changes encompassing important laws, etc.

The details of the Familiarization programme imparted to the Independent Directors can be accessed by following the web link: https://adf-foods.com/wp-content/uploads/2022/04/Familiarization-Programme-2021-22.pdf

#### C. Performance evaluation of the Board of Directors:

Pursuant to the provisions of the Companies Act, 2013, and the provisions of Regulation 25(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried out the annual performance evaluation of its own performance and the Directors individually including that of Independent Directors, evaluation of the Chairman and the evaluation of Committees of the Board. A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various parameters of the Board's functioning such as adequacy of the composition of the Board and its Committees, the process of selection of new Board Members, Board culture, understanding of the role and responsibilities, effectiveness of contributions made during the Board Meetings, etc.

#### D. Details of sitting fees, remuneration, etc. paid to Directors for the year ended March 31, 2022:

Non-Executive Directors are eligible for only sitting fees not exceeding the limits prescribed under the Companies Act, 2013. The Non-Executive Directors were paid sitting fees @ Rs. 50,000/- for attending every Meeting of the Board, Independent Directors Meeting, Audit Committee Meeting, Nomination and Remuneration Committee Meeting and Risk Management Committee Meeting and Rs. 20,000/- for attending Meetings of other Board Committees viz. CSR Committee and Shareholders' Grievance/ Stakeholders' Relationship Committee. There is no pecuniary relationship or transaction of the Non-Executive Directors vis-à-vis the Company.

Name of Non-Executive Director	Sitting fees paid for attending meetings of the Board and Committees (in Rs.)
Mr. Jay M. Mehta	3,00,000
Mr. Viren A. Merchant	6,50,000
Mr. Ravinder Kumar Jain	6,50,000
Mr. Chandir G. Gidwani	6,50,000
Ms. Deepa Misra Harris	4,50,000

The details of remuneration paid to the Managing Director/ Whole Time Directors during the financial year ended March 31, 2022 are as under:

Sr. No.	Director	Inter-se relationship between Directors	Period of employment contract, Notice period.	Stock options	Salary (Rs.)	Other Perquisite (Rs.)	Commission from ADF Holdings (USA) Ltd.	Total (Rs.)
1	Mr. Bimal R. Thakkar Chairman, Managing Director & CEO	Not related to any Directors	1 <sup>st</sup> October, 2018 till 30 <sup>th</sup> September, 2023 Notice Period: 3 months	Nil	Nil	Nil	3,38,19,209	3,38,19,209

#### NOTES:

(i) All appointments of Directors are non-contractual except those of Mr. Bimal R. Thakkar, Chairman, Managing Director & CEO. Appointment of Mr. Bimal R. Thakkar is for five years with effect from 1st October, 2018. His earlier term was from 1st October, 2017 to 30th September, 2018. The appointment of the above managerial personnel is conditional and subject to termination by three calendar months' notice in writing on either side but no severance fees of any other kind is payable.

- (ii) Presently, the Company does not have any scheme for grant of Stock Options to its Directors, Managing Director or other employees.
- (iii) None of the employees except Mr. Shivaan B. Thakkar, Senior Manager Business & Strategy Development and Mr. Sumer B. Thakkar, Manager Business & Strategy Development are related to Mr. Bimal Thakkar, Chairman & Managing Director of the Company as on March 31, 2022.

# E. Number of Board Meetings held:

The Meetings of the Board of Directors are scheduled well in advance. The Board Members are presented in advance with the detailed agenda in respect of all Board meetings. During the year under review, 6 meetings of the Board of Directors were held on the following dates:

May 24, 2021, July 29, 2021, August 26, 2021, October 29, 2021, January 31, 2022 and March 16, 2022.

The Companies Act, 2013 read with the relevant rules made thereunder, facilitates the participation of a Director in Board/Committee Meetings through video conferencing or other audio visual means. Accordingly, the option to participate in the Meetings through video conferencing was made available to the Directors.

# F. Independent Directors' Meeting:

The Meeting of the Independent Directors of the Company was held on March 7, 2022 to:

- a) review the performance of the Board as a Whole and the Chairman of the Board;
- b) the performance of the Non-Independent Directors; and
- c) timeliness of flow of information between the Company management and the Board that would be necessary for the Board to effectively and reasonably perform its duties for the year under review.
- **G.** The Board periodically reviews compliance reports of all laws applicable to the Company, prepared by the Company as well as steps taken by the Company to rectify instances of non-compliances.

# H. Chart/ Matrix setting out the skills/ expertise/ competence of the Board of Directors is as follows:

The brief summary of the competencies of the Directors is as under:

In the table below, the specific areas of focus or expertise of individual Board Members have been highlighted. However, the absence of a mark against a Member's name does not necessarily mean the member does not possess the corresponding qualification or skill.

Name of the	Industry knowledge/ experience			Technical skills			Governance Competencies			Behaviour competencies	
Director	Overall business management	Knowledge of Food sector	Global business	Sales and Marketing experience	Monitoring risk management systems	Strategy development and implementation	Financial literacy	Compliance focus	Director's performance management	Integrity and high ethical standards	Leadership
Bimal Thakkar	√	$\sqrt{}$	√	√	√	√	√	$\sqrt{}$	√	$\sqrt{}$	√
Viren Merchant	√		√	√	√	√	√	$\sqrt{}$	√	$\sqrt{}$	√
Ravinder Jain	√			√		√	√		√	$\sqrt{}$	√
Jay Mehta	√	√				√			√	$\sqrt{}$	
Chandir Gidwani	√				√	√	√	√		√	√
Deepa Misra Harris	√	√	√	√		√		√	√	$\sqrt{}$	√

#### I. Confirmation:

The Board hereby confirms that the Independent Directors of the Company fulfill the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 and are independent of the management.

# III. COMMITTEES OF DIRECTORS

With a view to have a more focused attention on business and for better governance and accountability, the Board has constituted the following mandatory Committees viz. Audit Committee, Stakeholders' Relationship/ Shareholders' Grievance Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee, Risk Management Committee and Share Transfer Committee.

The terms of reference of these Committees are determined by the Board and their relevance is reviewed from time to time. Meetings of each of these Committees are convened by the respective Chairman of the Committee, who also informs the Board about the summary of discussions held in the Committee Meetings. The Minutes of the Committee Meetings are sent to all Committee Members individually and tabled at the Board Meetings.



#### AUDIT COMMITTEE

#### A. Composition & Meetings:

The Audit Committee was constituted on January 13, 2001 and over the years the Committee has been reconstituted to align it with the requirements of the provisions of applicable laws, rules and regulations. All Members of the Committee are financially literate and are having the requisite financial management expertise.

The present composition of the Audit Committee is in accordance with the provisions of the Companies Act, 2013 and the rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The composition of the Audit Committee as on March 31, 2022 was as under:

Sr.	Name of the Director	Category	Chairman/ Member	
No.				
1.	Mr. Chandir G. Gidwani	Independent Director	Chairman	
2.	Mr. Ravinder Kumar Jain	Independent Director	Member	
3.	Mr. Viren A. Merchant	Non-Independent Director	Member	

The Company Secretary acts as the Secretary to the Committee. The Managing Director & CEO, Chief Financial Officer, Chief Operating Officer, General Manager - Accounts, Internal Auditors and the Statutory Auditors are invited to the Audit Committee Meetings.

During the year under review, four Audit Committee Meetings were held on May 24, 2021, July 29, 2021, October 29, 2021 and January 31, 2022.

The attendance of each Audit Committee Member during the FY 2021-22 is given hereunder:

Sr.	Name of the Audit Committee Member	No. of meetings attended
No.		
1.	Mr. Chandir G. Gidwani	4
2.	Mr. Ravinder Kumar Jain	4
3.	Mr. Viren A. Merchant	4

The Chairman of the Audit Committee was present at the last Annual General Meeting of the Company held on September 24, 2021.

#### B. The terms of reference of the Audit Committee:

The said Committee is entrusted with the powers and scope as prescribed under Section 177 of the Companies Act, 2013 and Regulation 18(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

#### Under the Companies Act, 2013:-

- 1. the recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
- 2. review and monitor the auditor's independence and performance, and effectiveness of audit process;
- 3. examination of the financial statement and the auditors' report thereon;
- 4. approval or any subsequent modification of transactions of the Company with related parties;

Provided that the Audit Committee may make omnibus approval for related party transactions proposed to be entered into by the Company subject to such conditions as may be prescribed;

Provided further that in case of transaction, other than transactions referred to in Section 188, and where Audit Committee does not approve the transaction, it shall make its recommendations to the Board:

Provided also that in case any transaction involving any amount not exceeding one crore rupees is entered into by a director or officer of the company without obtaining the approval of the Audit Committee and it is not ratified by the Audit Committee within three months from the date of the transaction, such transaction shall be voidable at the option of the Audit Committee and if the transaction is with the related party to any director or is authorised by any other director, the director concerned shall indemnify the company against any loss incurred by it:

Provided also that the provisions of this clause shall not apply to a transaction, other than a transaction referred to in Section 188, between a holding company and its wholly owned subsidiary company.

- 5. scrutiny of inter-corporate loans and investments;
- 6. valuation of undertakings or assets of the Company, wherever it is necessary;
- 7. evaluation of internal financial controls and risk management systems;
- 8. monitoring the end use of funds raised through public offers and related matters;
- 9. Oversee the vigil mechanism.

## Under the Regulation 18(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015:-

- 1. Oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- 2. Recommendation for appointment, remuneration and terms of appointment of auditors of the company;
- 3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- 4. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
  - a. matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of Clause (c) of Sub-Section 3 of Section 134 of the Companies Act, 2013;
  - b. changes, if any, in accounting policies and practices and reasons for the same;
  - c. major accounting entries involving estimates based on the exercise of judgment by management;
  - d. significant adjustments made in the financial statements arising out of audit findings;
  - e. compliance with listing and other legal requirements relating to financial statements;
  - f. disclosure of any related party transactions;
  - g. modified opinion(s) in the draft audit report.
- 5. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- 6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
- 7. Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- 8. Approval or any subsequent modification of transactions of the company with related parties;
- 9. Scrutiny of inter-corporate loans and investments;
- 10. Valuation of undertakings or assets of the Company, wherever it is necessary;
- 11. Evaluation of internal financial controls and risk management systems;
- 12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- 13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- 14. Discussion with internal auditors of any significant findings and follow up there on;
- 15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- 16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- 17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;



- 18. To review the functioning of the Whistle Blower Mechanism;
- 19. Approval of appointment of CFO after assessing the qualifications, experience and background, etc. of the candidate;
- 20. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.
- 21. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans/ advances/ investments existing as on the date of coming into force of this provision.
- 22. Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

## C. Review of Information by the Audit Committee:

The Audit Committee shall mandatorily review the following information:

- 1. Management Discussion and Analysis of financial condition and results of operations;
- 2. Statement of Significant related party transactions (as defined by the Audit Committee), submitted by the management;
- 3. Management letters/letters of internal control weaknesses issued by the statutory auditors;
- 4. Internal Audit reports relating to internal control weaknesses; and
- The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the Audit Committee.
- 6. Statement of deviations:
  - (a) Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
  - (b) Annual statement of funds utilized for purposes other than those stated in the offer document/ prospectus/ notice in terms of Regulation 32(7).
- 7. Reviewing the utilization of loans and/ or advances from/ investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans/ advances/ investments existing as on the date of coming into force of this provision.

## STAKEHOLDERS' RELATIONSHIP/SHAREHOLDERS' GRIEVANCE COMMITTEE

## A. Composition & Meetings:

The Stakeholders' Relationship/ Shareholders' Grievance Committee was constituted on May 2, 2001 and over the years, the Committee has been reconstituted to align it with the requirements of the provisions of applicable laws, rules and regulations. The same was renamed as Stakeholders' Relationship/ Shareholders' Grievance Committee in the Board Meeting held on May 28, 2014.

The composition of the Stakeholders' Relationship/ Shareholders' Grievance Committee as on March 31, 2022 was as under:

Sr.	Name of the Director	Category	Chairman/ Member	
No.				
1.	Mr. Viren A. Merchant	Non-Independent Director	Chairman	
2.	Mr. Bimal R. Thakkar	Executive Director	Member	
3.	Ms. Deepa Misra Harris	Independent Director	Member	

Ms. Shalaka Ovalekar, Company Secretary acts as the Compliance Officer for the Committee.

During the year, four Meetings of the said Committee were held on May 24, 2021, July 29, 2021, October 29, 2021 and January 31, 2022.

The attendance of each member is given hereunder:

Sr.	Name of the Committee Member	No. of meetings attended
No.		
1.	Mr. Viren A. Merchant	4
2.	Mr. Bimal R. Thakkar	4
3.	Ms. Deepa Misra Harris	4

## B. The terms of reference of the Stakeholders' Relationship/ Shareholders' Grievance Committee:

The said Committee is entrusted with the powers and scope as prescribed under Regulation 20 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

- (1) Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings, etc.
- (2) Review of measures taken for effective exercise of voting rights by shareholders.
- (3) Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
- (4) Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/ annual reports/ statutory notices by the shareholders of the company.

The Committee specifically looks into redressing of investors' complaints including non-receipt of annual reports, non-receipt of declared dividends and complaints related to transfer of shares.

The Registrar and Share Transfer Agents provide quarterly confirmation to the Committee on compliance of the requirements in respect of dealing with the transfers, transmissions, complaints and other shareholder related matters. The Committee also monitors and reviews the performance and service standards of the Registrar and Share Transfer Agent and provides continuous guidance to improve the service levels for investors.

## C. Shareholders' complaints:

7 complaints were received from the shareholders during the financial year ended March 31, 2022. The complaints were mainly relating to transfer of shares in physical form, non-receipt of the rejected DRF and Share Certificate sent for dematerialization and non-receipt of duplicate share certificate. The complaints received were resolved to the satisfaction of the shareholders. No complaints remained pending as on March 31, 2022.

Apart from the said complaints, the Company also received certain requests/general intimations regarding copy of Annual Report, change of address, revalidation of dividend warrants, issuance of duplicate share certificates, transfer/transmission of shares, dematerialization of shares, claim of shares and dividends from IEPF, etc. There are no requests pending to be replied/attended to as at the end of the year under consideration.

## NOMINATION & REMUNERATION COMMITTEE

## A. Composition & Meetings:

The Remuneration Committee was constituted on May 8, 2002 to recommend to the Board the remuneration package for managerial persons and over the years, the Committee has been reconstituted to align it with the requirements of the provisions of applicable laws, rules and regulations. The same has been renamed as Nomination & Remuneration Committee in the Board Meeting held on May 28, 2014.

The composition of the Nomination and Remuneration Committee as on March 31, 2022 was as under:

Sr.	Name of the Director	Category	Chairman/ Member
No.			
1.	Mr. Chandir Gidwani	Independent Director	Chairman
2.	Mr. Ravinder Kumar Jain	Independent Director	Member
3.	Mr. Jay Mehta	Non-Executive Non-Independent	Member
		Director	

The Securities and Exchange Board of India (SEBI) vide its Notification dated August 3, 2021 had recently amended the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The said amendments came into effect from January 1, 2022.

In the said Notification Regulation 19(1) pertaining to constitution of Nomination and Remuneration Committee (NRC) had been amended to include at least two-third of the NRC Members as Independent Directors as against the erstwhile requirement of 50%.

It was necessary to align the committee composition with the above stated statutory amendment. In view of the same, Mr. Viren Merchant volunteered to surrender his membership of the Nomination and Remuneration Committee w.e.f. January 1, 2022.

During the year, two Meetings of the said Committee were held on May 24, 2021, July 29, 2021.

Sr.	Name of the Nomination and Remuneration Committee	No. of meetings attended
No.	Member	
1.	Mr. Chandir Gidwani	2
2.	Mr. Ravinder Kumar Jain	2
3.	Mr. Jay M. Mehta	1
4.	Mr. Viren A. Merchant	2

## B. The terms of reference of the Nomination & Remuneration Committee:

The said Committee is entrusted with the powers and scope as prescribed under Section 178 of the Companies Act, 2013 and Regulation 19(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Nomination & Remuneration Policy is attached as Annexure II to the Board's Report forming part of the Annual Report and is also available on the website of the Company at www.adf-foods.com.

## Under the Companies Act, 2013:

- 1) The Committee shall identify persons with suitable qualifications to be appointed as Directors, Senior Management Personnel and recommend to the Board their appointment and removal and shall specify the manner for effective evaluation of performance of Board, its Committees and individual Directors to be carried out either by the Board, by the Nomination and Remuneration Committee or by an independent external agency and review its implementation and compliance;
- 2) The Committee shall formulate the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board a policy, relating to the remuneration for the Directors, Key Managerial Personnel and other employees.
- 3) The Committee shall, while formulating the policy ensure that-
  - (a) the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the company successfully;
  - (b) relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
  - (c) remuneration to Directors, Key Managerial Personnel and Senior Management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.

## Under Regulation 19(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

- 1) Formulation of the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board of Directors a policy relating to, the remuneration of the Directors, Key Managerial Personnel and other employees;
- 2) For every appointment of an independent director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director. The person recommended to the Board for appointment as an Independent Director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
  - a. Use the services of external agencies, if required;
  - b. Consider candidates from a wide range of backgrounds, having due regard to diversity; and
  - c. Consider the time commitments of the candidates.
- 3) Formulation of criteria for evaluation of performance of Independent Directors and the Board of Directors;
- 4) Devising a policy on diversity of Board of Directors;
- 5) Identifying persons who are qualified to become Directors and who may be appointed in Senior Management in accordance

with the criteria laid down, and recommend to the Board of Directors their appointment and removal;

- 6) Whether to extend or continue the term of appointment of the Independent Director, on the basis of the report of performance evaluation of Independent Directors;
- 7) Recommend to the Board, all remuneration, in whatever form, payable to Senior Management.

## C. Performance evaluation criteria for Independent Directors:

The performance evaluation of the Independent Directors is carried by the entire Board of Directors (except the Director being subject to evaluation) evaluating the criteria such as participation at Board/Committee Meetings, relationships with fellow Board Members, knowledge and skill, diligence, etc.

## SHARE TRANSFER COMMITTEE

Ms. Shalaka Ovalekar, Company Secretary has been delegated authority to approve/ratify registration of transfer of shares received in physical mode, transmission of shares, issuance of duplicate share certificate and to transact other shares-related matters.

## • CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

## A. Constitution & Meetings:

The CSR Committee was constituted on May 28, 2014 and over the years the Committee has been reconstituted to align it with the requirements of the provisions of applicable laws, rules and regulations.

The CSR Committee comprises of one Non-Executive Independent Director, two Non-Executive Non-Independent Directors and the Managing Director.

The composition of the Corporate Social Responsibility Committee as on March 31, 2022 was as under:

Sr. No.	Name of the Director	Category	Chairman/ Member
1.	Mr. Viren A. Merchant	Non-Executive	Chairman
		Non-Independent Director	
2.	Mr. Bimal R. Thakkar	Executive Director	Member
3.	Mr. Jay M. Mehta	Non-Executive	Member
		Non-Independent Director	
4.	Ms. Deepa Misra Harris	Independent Director	Member

During the year, one Meeting of the said Committee was held on May 24, 2021.

Sr.	Name of the CSR Committee Member	No. of meetings attended
No.		
1.	Mr. Viren A. Merchant	1
2.	Mr. Bimal R. Thakkar	1
3.	Mr. Jay M. Mehta	Nil
4.	Ms. Deepa Misra Harris	1

## B. The terms of reference of the CSR Committee:

- Review and recommend the CSR Policy to the Board of Directors;
- Recommend the amount of annual expenditure to be incurred on the CSR activities;
- Review the Annual Action Plan for each financial year and recommend the same to the Board;
- Review and recommend to the Board, certain CSR projects/ programs as ongoing projects in accordance with the CSR Rules;
- Annually report to the Board, the status of the CSR activities and contributions made by the Company.

The CSR Policy is attached as Annexure IV to the Board's Report forming part of the Annual Report and is also available on the website of the Company at www.adf-foods.com.



## RISK MANAGEMENT COMMITTEE

## A. Constitution & Meetings:

As per the amendments made in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 by Notification dated May 5, 2021, the constitution of Risk Management Committee was made applicable to Top 1000 listed companies based on market capitalization instead of Top 500 listed companies. The Company's rank as per market capitalization data of NSE as on March 31, 2021 was 595. Accordingly, the said provisions became applicable to the Company w.e.f. May 5, 2021 and thus, the Risk Management Committee was constituted by the Board of Directors of the Company on May 24, 2021.

The Risk Management Committee comprises of one Non-Executive Independent Director, one Executive Director and Chief Financial Officer.

The composition of the Risk Management Committee as on March 31, 2022 was as under:

Sr.	Name of the Director	Category	Chairman/ Member
No.			
1.	Mr. Chandir G. Gidwani	Non-Executive Independent Director	Chairman
2.	Mr. Bimal R. Thakkar	Executive Director	Member
3.	Mr. Shardul A. Doshi	Chief Financial Officer	Member

During the year, two Meetings of the said Committee were held on October 29, 2021 and March 30, 2022.

Sr.	Name of the Risk Committee Member	No. of meetings attended
No.		
1.	Mr. Chandir G. Gidwani	1
2.	Mr. Bimal R. Thakkar	2
3.	Mr. Shardul A. Doshi	2

## B. The terms of reference of the Risk Management Committee:

Under Regulation 21(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

- 1) To formulate a detailed risk management policy which shall include:
  - (a) A framework for identification of internal and external risks specifically faced by the listed entity, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.
  - (b) Measures for risk mitigation including systems and processes for internal control of identified risks.
  - (c) Business continuity plan
- To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
- 3) To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
- To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;
- 5) To keep the Board of Directors informed about the nature and content of its discussions, recommendations and actions to be taken;
- 6) The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee.

## IV. GENERAL BODY MEETINGS

## A. Location, Time and Date when last three Annual General Meetings of the Company were held are given below:

Financial Year	Day & Date	Time	Location of the Meeting
2018-19 Wednesday, September 25, 2019 12.00 noon		12.00 noon	Nadiad Nagar Palika Ipcowala Town
			Hall, Near City Point, Paras Circle,
			Santram Road, Nadiad - 387 001,
			Gujarat.
2019-20	Wednesday, August 5, 2020	11.00 a.m.	Through Video Conferencing/
			Other Audio Visual Means.
2020-21	Friday, September 24, 2021	4.00 p.m.	Through Video Conferencing/
		_	Other Audio Visual Means.

## B. Special Resolutions whether passed in the Annual General Meetings:

Special Resolutions passed in the previous three Annual General Meetings:

	• •	
Sr. No.	Annual General Meeting held on	Subject matter of the Special Resolution in brief
1.	Wednesday, September 25, 2019	1. Approval for making structural changes in remuneration of Mr. Bimal Thakkar, Chairman, Managing Director & CEO.
		2. Re-appointment of Mr. Viren A. Merchant as an Independent Director of the Company for a term of five years from 24 <sup>th</sup> September, 2019.
		3. Re-appointment of Mr. Ravinder Kumar Jain as an Independent Director of the Company for a term of five years from 24 <sup>th</sup> September, 2019.
2.	Wednesday, August 5, 2020	None
3.	Friday, September 24, 2021	1. Continuation of directorship of Mr. Ravinder Kumar Jain as a Non-Executive Independent Director in terms of Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
		2. Approval for leasing of assets exceeding 20% of the assets of the Material Subsidiary of the Company.

## C. Postal Ballot:

Resolutions put through Postal Ballot during the period and details of voting pattern:

During the Financial Year 2021-22, the following Resolutions were passed through the Postal Ballot on December 12, 2021 -

- 1) Enhancement of threshold limits of Related Party Contracts;
- 2) Approval for Related Party Contract with Vibrant Foods New Jersey LLC, Step Down Subsidiary of the Company;
- 3) Approval for Corporate Guarantee to be issued on behalf of ADF Holdings (USA) Limited.

The results of the voting by Postal Ballot were announced on December 13, 2021.

Mr. Sanjay Risbud of M/s. S. S. Risbud & Co, Company Secretary in whole-time practice was appointed as the Scrutinizer by the Board to conduct the Postal Ballot process. The following result of the Postal Ballot (e-voting only) was declared. The following Resolution were passed with requisite majority.

Resolutions passed through Postal Ballot	Votes in favour of the Resolution		Votes against the resolution	
	No. of shares	Percentage (%)	No. of shares	Percentage (%)
Enhancement of threshold limits of Related Party Contracts	70,50,785	100.00	0	0
Approval for Related Party Contract with Vibrant Foods New Jersey LLC, Step Down Subsidiary of the Company	70,44,478	99.91	6,307	0.09
Approval for corporate guarantee to be issued on behalf of ADF Holdings (USA) Limited	70,50,785	100.00	0	0



## Procedure for Postal Ballot

In compliance with the provisions of Section 108, 110 and other applicable provisions, if any, of the Companies Act, 2013 ('the Act') read with rules made thereunder, Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, SS-2 and the provisions of the Ministry of Corporate Affairs Circulars, and any amendments thereto, the Company provided facility for voting by E-voting to all the Members to enable them to cast their votes electronically. For this purpose, the Company engaged the services of its RTA viz. Link Intime India Private Limited and had made necessary arrangements with RTA to facilitate E-voting. In terms of the General Circular No. 14/2020 dated April 8, 2020 read with General Circular No. 17/2020 dated April 13, 2020, General Circular No. 22/2020 dated June 15, 2020, General Circular No. 33/2020 dated September 28, 2020, General Circular No. 39/2020 dated December 31, 2020 and General Circular No. 10/2021 dated June 23, 2021 issued by the Ministry of Corporate Affairs, Government of India (the 'MCA Circulars'), voting was done only by E-voting.

In compliance with the requirements of the MCA Circulars, hard copies of Postal Ballot Notice along with Postal Ballot Forms and prepaid business envelope was not sent to the Members for this Postal Ballot. The Postal Ballot Notice was sent to Members only in electronic form to the e-mail addresses registered with the Depository Participants (in case of electronic shareholding)/ the Company's Registrar and Share Transfer Agent (in case of physical shareholding). The Company had also published a notice in the newspapers declaring the details of completion of dispatch and such other requirements as mandated under the Act and applicable rules.

Voting rights were reckoned on the paid-up value of the shares registered in the names of the members as on the cut-off date. Members were requested to vote before the close of the business hours on the last date of the e-voting.

The Scrutinizer submitted his report to the Chairman, after the completion of the scrutiny, and the results of the voting by Postal Ballot, were then announced by the Company Secretary. The results were displayed on the Company's website www.adf-foods.com and were also put on the notice board of the Company besides being communicated to the Stock Exchanges, Depository and Registrar and Share Transfer Agent. The last date for e-voting was the date on which the Resolutions were considered as passed.

There is no immediate proposal for passing any resolution through Postal Ballot.

## V. MEANS OF COMMUNICATION

The quarterly, half yearly and annual results are generally published in the "The Economic Times" (Ahmedabad edition in English and Gujarati), "The Economic Times" (Mumbai edition in Gujarati) or "Western Times" (Ahmedabad edition in English and Gujarati).

The financial results and other information are displayed on the Company's website viz. www.adf-foods.com as well as on the website of the Stock Exchanges viz. www.bseindia.com and www.nseindia.com.

The Company's website also displays official news releases.

Website: The Company's website (www.adf-foods.com) contains a separate dedicated section viz. 'Investors' where information for the shareholders is made available. The Company's Annual Report is also available in downloadable form on website.

The Company does not have the system of intimating shareholders individually of its quarterly/ half-yearly financial results. However, investors/ shareholders desirous of getting the quarterly/ half yearly financial results are given copies thereof after consideration of results by the Board and publication in the newspapers.

Annual Report: The Annual Report containing *inter-alia*, Audited Standalone Financial Statements, Audited Consolidated Financial Statements, Directors' Report, Corporate Governance Report, Business Responsibility Report, Management Discussion & Analysis Report, Auditors Report and other important information is circulated to the Members and others entitled thereto.

NSE Electronic Application Processing System (NEAPS)/ Digital Exchange: The NEAPS/ Digital Exchange are web-based applications designed by NSE for the Corporates. All periodical compliance filings like Shareholding Pattern, Corporate Governance Report, Financial Results, Statement of Investor's Complaints, among others on NSE are filed electronically on NEAPS/ Digital Exchange.

BSE Listing Centre: The Listing Centre is a web-based application designed by BSE for corporates. All periodical compliance filings like Shareholding Pattern, Corporate Governance Report, Financial Results, Statement of Investor's Complaints, among others on BSE are filed electronically on Listing Centre.

SEBI Complaints Redress System (SCORES): The investor complaints are processed in a centralized web-based complaints redress system. The salient features of this system are: Centralized database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaint and its current status.

Institutional Investors: There was/ were no presentation/(s) made to institutional investors or to the analysts during the year under review.

## VI. GENERAL SHAREHOLDERS' INFORMATION

## A. ANNUAL GENERAL MEETING:

Day, Date & Time : Friday, August 12, 2022 at 10.00 a.m.

Venue : Video Conferencing

## B. FINANCIAL YEAR:

The Company follows the Financial Year from 1st April to 31st March.

## C. FINANCIAL CALENDAR 2022-23:

## Schedule of Board Meetings (tentative):

First Quarter ending June 30, 2022: on or before August 14, 2022.

Half Year ending September 30, 2022: on or before November 14, 2022.

Third Quarter ending December 31, 2022: on or before February 14, 2023.

Year ending March 31, 2023: on or before May 30, 2023.

## D. DATES OF BOOK CLOSURE:

The Share Transfer Register will remain closed from Saturday, August 6, 2022 to Friday, August 12, 2022 (both days inclusive).

## E. DIVIDEND:

The Board of Directors has recommended a Final Dividend @ Rs. 4/- per share (i.e. 40%) on equity shares of face value of Rs. 10/- each for the Financial Year ended March 31, 2022, subject to the approval of the shareholders in the ensuing Annual General Meeting. If the same is declared, the payment will be made on or before September 10, 2022.

## F. LISTING ON STOCK EXCHANGES:

The Equity Shares of the Company are presently listed on the BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001 and the National Stock Exchange of India Limited, Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051.

The Annual Listing fee for the securities listed on the aforesaid Stock Exchanges has been paid to the aforesaid Stock Exchanges for the Financial Year 2022-23 within the time limit.

## G. STOCK CODE/SYMBOL:

BSE Limited	:	519183
The National Stock Exchange of India Limited	:	ADFFOODS
ISIN	:	INE982B01019
CIN	:	L15400GJ1990PLC014265

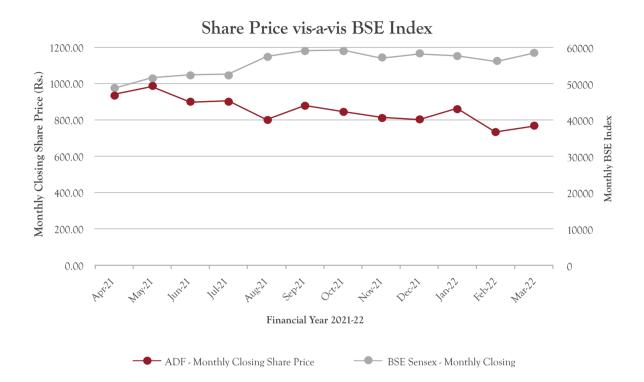
## H. MARKET PRICE DATA:

The monthly high, low and closing price quotations of the Company's shares traded on the BSE Limited during financial year 2021-22 are as under:

Month	High (Rs.)	Low (Rs.)	Close (Rs.)	Total Traded Quantity (Nos.)
April 2021	1,013.50	859.25	946.35	1,04,967
May 2021	1,049.00	881.90	990.10	90,350
June 2021	1,042.00	901.00	905.40	1,97,323
July 2021	984.00	853.00	905.30	1,57,769
August 2021	918.55	707.60	802.20	73,998
September 2021	973.95	797.25	881.20	64,257
October 2021	999.00	800.00	845.10	51,907
November 2021	890.00	700.00	811.85	26,678
December 2021	940.50	759.95	810.10	68,854
January 2022	929.85	798.00	867.95	66,574
February 2022	885.00	685.95	735.90	37,242
March 2022	784.45	675.40	773.90	1,21,811



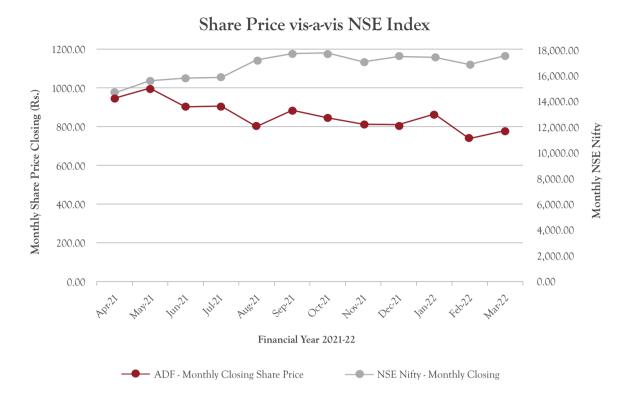
## PERFORMANCE IN COMPARISON TO BROAD BASED INDICES (BSE - SENSEX)



The monthly high, low and closing price quotations of the Company's shares traded on the National Stock Exchange of India Limited during financial year 2021-22 are as under:

Month	High (Rs.)	Low (Rs.)	Close (Rs.)	Total Traded Quantity (Nos.)
April 2021	1,011.50	855.55	944.45	7,66,793
May 2021	1,094.70	881.50	996.65	8,26,032
June 2021	1,042.00	900.60	904.20	7,03,143
July 2021	984.50	851.00	905.40	12,11,342
August 2021	960.00	710.00	801.90	4,85,850
September 2021	979.90	800.00	882.65	4,33,818
October 2021	1,000.00	800.65	844.00	4,44,720
November 2021	885.00	798.00	810.00	2,53,866
December 2021	940.00	761.05	807.25	10,41,282
January 2022	917.00	800.00	865.20	12,46,632
February 2022	888.50	690.00	734.95	2,45,301
March 2022	788.00	676.10	778.25	4,83,559

## PERFORMANCE IN COMPARISON TO BROAD BASED INDICES (NSE - NIFTY)



## I. REGISTRAR & SHARE TRANSFER AGENTS:

The Company's Registrar and Share Transfer Agents are Link Intime India Private Limited. Their address and contact numbers remain the same as reproduced below:

C-101, 1st Floor, 247 Park, LBS Marg, Vikhroli West, Mumbai - 400 083.

Tel.: 022-49186270 Fax: 022-49186060

E-mail: rnt.helpdesk@linkintime.co.in Website: www.linkintime.co.in

## J. SHARE TRANSFER SYSTEM:

Shares held in the dematerialized form are electronically traded in the Depositories and the Registrar and Share Transfer Agents of the Company, viz. Link Intime India Pvt. Ltd., periodically receive the beneficial holdings data from the Depositories so as to enable them to update their records and to send all corporate communications.

Transfer of shares held in physical form is not permitted after March 31, 2019 through statutory notifications. SEBI vide its Circular dated December 02, 2020 has specified operational guidelines for transfer and dematerialization of re-lodged physical shares. Further, SEBI vide gazette notification dated January 24, 2022 read with SEBI Circular No. SEBI/ HO/ MIRSD/ MIRSO\_RTAMB/ P/ CIR/2022/8 dated January 25, 2022 has mandated that the companies should effect issuance of certificates or receipts or advices, as applicable in dematerialized form only, while processing the service requests relating to Issue of Duplicate Securities Certificate, Claim from Unclaimed Suspense Account, Renewal/ Exchange of Securities Certificate, Endorsement, Sub-Division/ Splitting of Securities Certificate, Consolidation of Securities Certificates/ Folios, Transmission and Transposition.

Accordingly, the Company sends Letter of Confirmation for requests of transfers on re-lodged transfer deeds, transmission of securities, deletion of name, issue of duplicate certificate etc. instead of issuing physical share certificates. On receipt of the Letter of Confirmation, the shareholders are required to approach their Depository Participants for conversion of shares into dematerialized mode.

Transfer of the shares into Investor Education and Protection Fund (IEPF) (in cases where dividend has not been paid or claimed for seven (7) consecutive years or more) - In terms of Section 124(6) of the Act read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 as amended, and Notifications issued by the Ministry of Corporate Affairs from time to time, the Company is required to transfer the shares in respect of which dividends have remained unpaid/unclaimed for a period of seven consecutive years or more to the IEPF Account established by the Central Government. As required under the said Rules, the Company has transferred the required number of shares to the IEPF.

The Company Secretary & Compliance Officer has been given the authority by the Board of Directors to approve the share transfers and other share related matters. Shareholders' Grievance/ Stakeholders' Relationship Committee makes a note of the same.

## K. DISTRIBUTION PATTERN OF SHAREHOLDING AS ON MARCH 31, 2022:

Shareholding of Nominal Value (Rs.)	No. of Shareholders	% of Total	Face Value (Rs.)	% of Total
1 to 5000	26,958	96.64	16,82,080	8.02
5001 to 10000	429	1.54	3,44,737	1.64
10001 to 20000	226	0.81	3,33,175	1.59
20001 to 30000	78	0.28	1,99,389	0.95
30001 to 40000	39	0.14	1,37,462	0.66
40001 to 50000	33	0.12	1,54,633	0.74
50001 to 100000	47	0.17	3,43,806	1.64
100001 & above	81	0.30	1,77,70,937	84.76
Total	27,891	100.00	2,09,66,219	100.00

## L. DEMATERIALISATION OF EQUITY SHARES AND LIQUIDITY:

The shares of the Company are mainly traded in dematerialised form and are available for trading under both the Depository Systems, viz. NSDL (National Securities Depository Limited) and CDSL [Central Depository Services (India) Limited]. Nearly 97.26% of total equity shares of the Company are held in dematerialised form with NSDL and CDSL.

## Reconciliation of Share Capital Audit Report

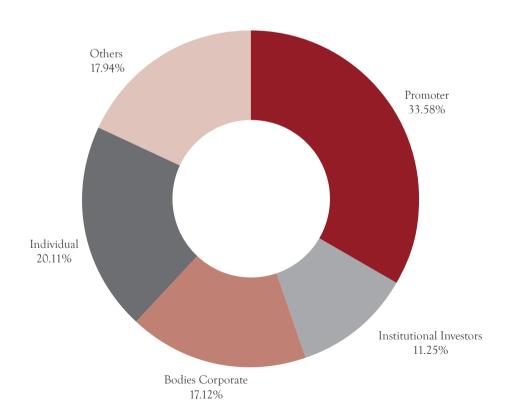
As stipulated by SEBI, a qualified Practicing Company Secretary carries out Reconciliation of Share Capital Audit to reconcile the total admitted capital with the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. This audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges where the Company's shares are listed. The audit confirms that the total paid-up and listed capital is in agreement with the aggregate of the total number of shares in dematerialised form (held with NSDL and CDSL) and total number of shares in physical form.

## M. SHAREHOLDING PATTERN AS ON MARCH 31, 2022:

Cat	egory	No. of Shares	% Holding
A.	Holding of the Promoter Group		
	(a) Individual / HUF	64,21,798	30.63
	(b) Bodies Corporate	6,18,915	2.95
	Total (A)	70,40,713	33.58
В.	Non-Promoters Holding		
	1. Institutional Investors		
	(a) Mutual Funds / UTI	600	0.00
	(b) Alternate Investment Funds	3,32,287	1.58
	(c) Foreign Portfolio Investors/ FIIs	20,25,896	9.67
	Sub Total (B1)	23,58,783	11.25

Category	No. of Shares	% Holding
2. Others		
(a) Bodies Corporate	35,89,531	17.12
(b) Individual	42,16,747	20.11
(c) Clearing Member	31,789	0.15
(d) Non Resident Indian (Repat/ Non Repat)	1,99,082	0.95
(e) NBFCs Registered with RBI	14,84,500	7.08
(f) Independent Director	1,51,869	0.72
(g) HUF	1,40,979	0.67
(h) Non-Independent Directors and their Relatives	2,25,500	1.08
(i) Investor Education and Protection Fund	4,71,717	2.25
(j) Foreign Companies	10,00,000	4.77
(k) Unclaimed or Suspense or Escrow Account	1,100	0.01
(l) Trusts	400	0.00
(m) LLP	53,509	0.26
Sub Total (B2)	1,15,66,723	55.17
Total B1+B2 (B)	1,39,25,506	66.42
Grand Total (A)+(B)	2,09,66,219	100.00

## Shareholding Pattern as on March 31, 2022





# N. OUTSTANDING GDRs/ ADRs/ WARRANTS OR ANY CONVERTIBLE INSTRUMENTS CONVERSION DATE AND LIKELY IMPACT ON EQUITY:

During the Financial Year 2020-21, the Company had allotted 19,50,000 warrants convertible into equivalent number of equity shares to certain Promoters and Non-Promoters on preferential basis at an Issue Price of Rs. 362 per warrant. During the Financial Year 2021-22, 9,43,500 warrants were converted into equivalent number of equity shares. As on 31st March, 2022, the remaining \*10,06,500 warrants remained to be converted into equity shares. The Paid up Equity Share Capital of the Company as 31st March, 2022 is Rs. 21.97 Crore.

\*These were converted into equivalent number of equity shares on 29th April, 2022.

## O. COMMODITY PRICE RISK OR FOREIGN EXCHANGE RISK AND HEDGING ACTIVITIES:

As the Company is engaged in the business of exporting the food products, it is exposed to exchange rate fluctuations on its exports. In order to mitigate this risk, the Company takes appropriate measures such as entering into forward contracts and hedging of its receivables.

- P. Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A) Rs. 17,64,75,000 as on March 31, 2022.
- Q. Where the Board had not accepted any recommendation of any Committee of the Board which is mandatorily required, in the last financial year, the same to be disclosed along with reasons thereof: N.A.
- R. Total fees for all services paid by the Company and its Subsidiaries, on a consolidated basis, to the Statutory Auditor and all entities in the network firm/ network entity of which the Statutory Auditor is a part:

Kalyaniwalla & Mistry LLP, Chartered Accountants (Firm Registration No. 104607W/W100166) have been appointed as the Statutory Auditors of the Company. The particulars of Statutory Auditors' fees, on consolidated basis for the Financial Year 2021-22 are given below:

Name of the Entity	Auditor's Fees (Rs.)
ADF Foods Limited:	
Audit Fees	13,35,000
Limited Review Reports (Quarterly)	6,00,000
Other Services	8,15,000
Out of Pocket Expenses	1,17,298
ADF Foods (India) Limited:	
Audit Fees	3,75,000
Limited Review Reports (Quarterly)	1,50,000
Total	33,92,298

## S. PLANT LOCATIONS:

- \* 77/84, GIDC Industrial Estate, Nadiad 387 001, Gujarat.
- \* 83/86, GIDC Industrial Estate, Nadiad 387 001, Gujarat.
- \* 94, GIDC Industrial Estate, Nadiad 387 001, Gujarat.
- \* C 1-40/2, GIDC Industrial Estate, Nadiad 387 001, Gujarat.
- \* Plot No. 5, MIDC Industrial Estate, Malegaon, Sinnar, Nashik 422 103, Maharashtra.
- \* Plot No. C4, RS/Block No. 243, Village Shah, Kim-Mandvi, State Highway No. 165/169, Taluka Mangrol, District Surat.

## T. ADDRESS FOR INVESTOR CORRESPONDENCE:

For any assistance regarding dematerialization of shares, share transfers, transmissions, change of address or any other query relating to shares, please write to M/s. Link Intime India Private Limited, at the below mentioned address:

C - 101, 247 Park, L.B.S. Marg, Vikhroli West, Mumbai - 400 083, India.

Tel.: 022-49186270 Fax: 022-49186060

For general correspondence, please write to:

#### **ADF** Foods Limited

Registered Office: 83/86, G.I.D.C. Industrial Estate, Nadiad 387 001, Gujarat.

Corporate Office: The Company Secretary,

Marathon Innova, B2, G01, Ground Floor, G. K. Road, Lower Parel, Mumbai - 400 013.

Email: co\_secretary@adf-foods.com Tel.: 022 6141 5555: Fax: 022 61415577

Shareholders holding shares in the electronic form should address their correspondence (except those relating to dividend) to their respective Depository Participants.

U. List of all credit ratings obtained by the Company along with any revisions thereto during the financial year, for all debt instruments of the Company or any fixed deposit programme or any scheme or proposal of the Company involving mobilization of funds, whether in India or abroad: N.A.

## V. OTHER DISCLOSURES:

- i) Disclosure regarding materially significant related party transactions:
  - (a) No transaction of material nature has been entered into by the Company with the related parties that may have potential conflict with the interest of the Company.
  - (b) Transactions with related parties viz. Directors and their relatives, Key Managerial Personnel and Subsidiaries are covered by contracts which govern the terms and conditions clearly
  - (c) The Register of Contracts containing the transactions in which Directors are interested is placed before the Board regularly for its approval. Transactions with related parties are disclosed in Note No. 43 of the Financial Statements.
  - (d) Related Party Transaction Policy is stated under the web-link below: https://adf-foods.com/wp-content/uploads/2022/04/Related-Party-Transactions-Policy.pdf
- ii) Details of compliance with the mandatory requirements and adoption of non-mandatory requirements:

The Company has complied with the mandatory requirements and adopted the non-mandatory requirements the details of which are given at Point No. (xi) below.

iii) The Company has received information for creation of pledge dated March 30, 2022 and dated March 31, 2022, on April 1, 2022 and the due date for filing the same was April 05, 2022. However, the same was submitted by the Company to Stock Exchanges on April 13, 2022 with delay of 8 [eight] days under SEBI (Prohibition of Insider Trading) Regulations, 2015. No penalties or strictures have been imposed on the Company by Stock Exchanges or SEBI or any other Statutory Authority on any matter related to capital market during last three years.

## iv) Subsidiary Companies:

The Company's Material Subsidiary Policy is stated under the web-link below:

https://adf-foods.com/wp-content/uploads/2019/04/Policy-for-Determining-Material-Subsidiary.pdf

The Company does not have any material unlisted Indian subsidiary as on March 31, 2022.

The Company has four Subsidiaries viz. ADF Foods UK Ltd., Power Brands (Foods) Pvt. Ltd. (under voluntary liquidation), ADF Foods (India) Ltd. and Telluric Foods Limited and three step down subsidiaries viz. ADF Holdings (USA) Ltd., ADF Foods (USA) Ltd. and Vibrant Foods New Jersey LLC.

The Company monitors performance of its Subsidiaries, *inter-alia*, by the following means:

- The Financial Statements of the Subsidiary Companies are reviewed by the Audit Committee of the Company.
- The Minutes of the Board Meetings of the Subsidiary Companies are placed before the Board Meeting of the Company.
- The details of any significant transactions and arrangements entered into by the unlisted Subsidiary Companies are placed before the Board Meeting of the Company.



 The significant transactions entered into between the Company and its unlisted Subsidiary Companies are given in Form AOC-2 at Annexure VI forming part of the Board's Report.

## Power Brands (Foods) Private Limited:

Power Brands (Foods) Pvt. Ltd., Wholly Owned Subsidiary of the Company, is undergoing Voluntary Liquidation vide Special Resolution passed by the Members on November 5, 2012.

Shareholders interested in obtaining a copy of the audited annual accounts of the Subsidiary Companies may write to the Company Secretary.

In terms of proviso to Sub-Section 3 of Section 129 of the Act, the salient features of the financial statement of the subsidiaries is set out in the prescribed form AOC-1, which forms part of the Annual Report.

## v) Certification from Company Secretary in Practice:

Mr. Sanjay Risbud of M/s. S. S. Risbud & Co., Practicing Company Secretary, has issued a certificate as required under the SEBI Listing Regulations, confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as Director of companies by the SEBI/ Ministry of Corporate Affairs or any such statutory Authority. The certificate is enclosed with this section as Annexure III.

## vi) Disclosure of Accounting Treatment:

The financial statements of the Company have been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 (Ind AS) prescribed U/s 133 of the Companies Act, 2013 which became applicable to the Company w.e.f. April 1, 2017.

## vii) Risk Management:

The Company has adopted Business Risk Management System (BRMS) for mitigating various risks associated and identified across all levels within the organization. BRMS would enable the management to review the business risks on periodical basis and to bring high risk areas to the immediate attention of the Board.

## viii) Disclosure of commodity price risks and commodity hedging activities:

The details are mentioned in point number "O" in General Shareholder's Information.

## ix) Vigil Mechanism/ Whistle Blower Policy:

The Board has adopted a 'Whistle Blower Policy' in its Meeting held on August 11, 2014 with an objective to conduct the Company's affairs in a fair and transparent manner and by adopting the highest standards of professionalism, honesty, integrity and ethical behavior.

With the adoption of this Policy, the Company has put in place a mechanism wherein the Employees are free to report to the management any actual or possible violation of the Principles or any other unlawful or unethical or improper practice or act, or activity of the Company including leakage of Unpublished Price Sensitive Information. Under the Whistle Blower Policy, the confidentiality of those reporting violation(s) is protected and they are not subject to any discriminatory practices. No person has been denied access to the Management and Audit Committee. The mechanism is being reviewed by the Audit Committee of the Company in accordance with the Listing Regulations.

Whistle Blower Policy of the Company is displayed on the Company's website www.adf-foods.com under the web-link: https://www.adf-foods.com/wp-content/uploads/2019/04/Whistle-Blower-Policy-2.pdf

The Whistle Blower Policy is stated elsewhere in this Report.

During the year, no complaints were received and remained pending under the Whistle Blower Policy.

## x) Disclosure on Sexual Harassment of Women at Workplace:

The disclosure pursuant to the provisions of Sexual Harrasment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 is given as under:

No. of complaints filed during the financial year - Nil

No. of complaints disposed of during financial year - Nil

No. of complaints pending as on the end of financial year - Nil

xi) The Company has complied with all the mandatory requirements of Regulation 16 to Regulation 27 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as under:

Particulars	Regulation Number	Compliance status (Yes/No/NA) refer note below
Independent Director(s) have been appointed in terms of specified criteria of 'independence' and/or 'eligibility'	16(1)(b) & 25(6)	Yes
Board composition	17(1), (1A) & (1B)	Yes - 17(1) and 1(A) NA - 17(1B)
Meeting of Board of Directors	17(2)	Yes
Quorum of Board Meeting	17(2A)	Yes
Review of Compliance Reports	17(3)	Yes
Plans for orderly succession for appointments	17(4)	Yes
Code of Conduct	17(5)	Yes
Fees/compensation	17(6)	Yes
Minimum Information	17(7)	Yes
Compliance Certificate	17(8)	Yes
Risk Assessment & Management	17(9)	Yes
Performance Evaluation of Independent Directors	17(10)	Yes
Recommendation of Board	17(11)	Yes
Maximum number of Directorships	17A	Yes
Composition of Audit Committee	18(1)	Yes
Meeting of Audit Committee	18(2)	Yes
Role of the Audit Committee and the information to be reviewed by the Audit Committee	18(3)	Yes
Composition of Nomination & Remuneration Committee	19(1) & (2)	Yes
Quorum of Nomination and Remuneration Committee Meeting	19(2A)	Yes
The Chairperson of the Nomination and Remuneration Committee may be present at the Annual General Meeting, to answer the shareholders' queries	19(3)	Yes
Meeting of Nomination and Remuneration Committee	19(3A)	Yes
Role of the Nomination and Remuneration Committee	19(4)	Yes
Composition of Stakeholder Relationship Committee	20(1) (2), & (2A)	Yes
The Chairperson of the Stakeholders Relationship Committee shall be present at the annual general meetings to answer queries of the security holders	20(3)	Yes
Meeting of Stakeholders Relationship Committee	20 (3A)	Yes
Role of the Stakeholders Relationship Committee	20(4)	Yes
Composition and role of Risk Management Committee	21(1),(2),(3)&(4)	N.A.
Meeting of Risk Management Committee	21(3A)	N.A.
The provisions of this regulation shall be applicable to top 500 listed entities, determined on the basis of market capitalization, as at the end of the immediate previous financial year.	21(5)	N.A.
Vigil Mechanism	22	Yes

Particulars	Regulation Number	Compliance status (Yes/No/NA) refer note below	
Policy for Related Party Transaction	23(1), (1A), (5),(6),(7) & (8)	Yes - 23(1),(5),(6),(7) & (8) N.A 23(1A)	
Prior or Omnibus approval of Audit Committee for all Related Party Transactions	23(2) & (3)	Yes	
Approval for material Related Party Transactions	23(4)	Yes	
Disclosure of Related Party Transactions on consolidated basis	23(9)	Yes	
Composition of Board of Directors of unlisted material Subsidiary	24(1)	Yes	
Other Corporate Governance requirements with respect to subsidiary of listed entity	24(2),(3),(4),(5) & (6)	Yes	
Annual Secretarial Compliance Report	24A	Yes	
Alternate Director to Independent Director	25(1)	N.A.	
Maximum Tenure	25(2)	Yes	
Meeting of Independent Directors	25(3) & (4)	Yes	
An independent director shall be held liable, only in respect of such acts of omission or commission by the listed entity which had occurred with his knowledge, attributable through processes of Board of Directors, and with his consent or connivance or where he had not acted diligently with respect to the provisions contained in these Regulations.	25(5)	Yes	
Filling up of casual vacancy caused by removal/ resignation of Independent Director	25(6)	N.A.	
Familiarization of Independent Directors	25(7)	Yes	
Declaration from Independent Director	25(8) & (9)	Yes	
D&O Insurance for Independent Director	25(10)	Yes	
Memberships in Committees	26(1)	Yes	
Affirmation with compliance to code of conduct from Members of Board of Directors and Senior Management Personnel	26(3)	Yes	
Disclosure of Shareholding by Non-Executive Directors	26(4)	Yes	
Policy with respect to Obligations of Directors and Senior Management	26(2) & 26(5)	Yes	
No employee including Key Managerial Personnel or Director or Promoter of a listed entity shall enter into any agreement for himself or on behalf of any other person, with any shareholder or any other third party with regard to compensation or profit sharing in connection with dealings in the securities of such listed entity, unless prior approval for the same has been obtained from the Board of Directors as well as public shareholders by way of an Ordinary Resolution.	26(6)	Yes	
Other Corporate Governance Requirements	27(1) & (2)	Yes	

With regards to the Corporate Governance, the Company is in compliance with the requirements under Regulation 17 to 27 read with Schedule V and Clause (b) to (i) of Sub-Regulation (2) of Regulation 46 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Details of discretionary requirements as per Part E of Schedule II of Regulation 27(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

The status of compliance with discretionary requirements as referred above is stated below:

- A. The Board: The Company has an Executive Chairperson. Therefore, the discretionary requirements pertaining to Non-Executive Chairperson are not applicable.
- B. Shareholders' Rights: As the quarterly and half yearly financial results are published in the newspapers and are also posted on the Company's website, the same are not being sent to the shareholders.
- C. Modified opinion(s) in Audit Report: The Company's financial statement for the year 2021-22 does not contain modified Audit opinion.
- D. Reporting of Internal Auditor: The Internal Auditor reports to the Audit Committee.

## Details of compliances under Clauses (b) to (i) of Sub-Regulation (2) of Regulation 46:

Particulars	Regulation Number	Compliance status with regard to the disclosure on the Company's website (Yes/No/NA)
Terms and conditions of appointment of Independent Directors	46(2)(b)	Yes
Composition of various Committees of Board of Directors	46(2)(c)	Yes
Code of Conduct of Board of Directors and Senior Management Personnel	46(2)(d)	Yes
Details of establishment of Vigil Mechanism/ Whistle Blower Policy	46(2)(e)	Yes
Criteria for making payment to Non-Executive Directors, if the same has not been disclosed in the Annual Report	46(2)(f)	N.A. as the same has been disclosed in the Annual Report
Policy on dealing with Related Party Transactions	46(2)(g)	Yes
Policy for determining material subsidiaries	46(2)(h)	Yes
Details of Familiarisation programmes imparted to Independent Directors	46(2)(i)	Yes

## W. NON COMPLIANCE OF ANY REQUIREMENT OF CORPORATE GOVERNANCE REPORT, WITH REASONS THEREOF; N.A.

## X. DISCLOSURES WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/ UNCLAIMED SUSPENSE ACCOUNT:

In accordance with the provision of Regulation 39(4) and Schedule VI of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has opened an Unclaimed Suspense Account with IIFL Wealth Management Ltd during the year and has transferred 1,100 unclaimed shares of the shareholders held in physical form to the said account after following the due procedure mentioned in the said Schedule VI.

The requisite disclosures as per Schedule V (F) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 in this regard are given below:

- (a) Aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the Year Nil
- (b) Number of shareholders who approached listed entity for transfer of shares from suspense account during the year Nil
- (c) Number of shareholders to whom shares were transferred from suspense account during the year NA
- (d) Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of year 2 shareholders holding 1,100 shares of the Company.
- (e) that the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

## Y. CODE OF CONDUCT:

The Company has adopted the Code of Conduct and Ethics for Directors and Senior Management. As provided under Regulation 26(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, relating to Corporate Governance, all the Board Members and the Senior Management Personnel of the Company have affirmed compliance with the Code and a declaration signed by the Managing Director & CEO is given below:



"It is hereby declared that the Company has obtained from all Members of the Board and Senior Management Personnel, an affirmation that they have complied with the Code of Conduct for the Board Members and Senior Management Personnel for the financial year ended March 31, 2022."

Code of Conduct of the Company is displayed on the Company's website www.adf-foods.com under the web-link https://www.adf-foods.com/wp-content/uploads/2016/12/ADF-Code-of-Conduct.pdf

Bimal R. Thakkar Chairman, Managing Director & CEO DIN: 00087404

## Z. CEO/CFO CERTIFICATION:

A certificate duly signed by the Managing Director & CEO & CFO that the Financial Statements reflect true and fair view of the affairs of the Company was placed before the Board. The certificate is attached at Annexure II to this Report.

For and on behalf of the Board of Directors

Bimal R. Thakkar Chairman, Managing Director & CEO DIN: 00087404

## ANNEXURE I

## REPORT ON CORPORATE GOVERNANCE

DETAILS OF OTHER DIRECTORSHIPS AND COMMITTEE MEMBERSHIPS OF ALL THE DIRECTORS AS ON MARCH 31, 2022:

## [1] MR. BIMAL R. THAKKAR

## Other Directorships:

- Gujarat Sidhee Cement Limited
- Saurashtra Cement Limited
- ADF Foods (India) Limited
- Power Brands (Foods) Private Limited [Under Voluntary Liquidation]
- ADF Foods UK Limited
- ADF Holdings (USA) Limited
- ADF Foods (USA) Limited

## Committee Memberships:

- ADF Foods Limited
  - Shareholders' Grievance/Stakeholders' Relationship Committee
  - CSR Committee
  - Risk Management Committee
- Gujarat Sidhee Cement Limited
  - Audit Committee
  - Allotment Committee
  - CSR Committee
  - Nomination and Remuneration Committee
- Saurashtra Cement Limited
  - Nomination and Remuneration Committee
  - Stakeholders Relationship / Shareholders Grievances Committee
  - Allotment Committee
  - CSR Committee
  - Finance Committee

## [2] MR. VIREN A. MERCHANT

## Other Directorships:

- Encore Healthcare Private Limited
- Encore Healthcare International Private Limited
- ADF Foods (India) Limited

## Committee Memberships:

- ADF Foods Limited
  - Audit Committee
  - CSR Committee
  - Shareholders' Grievance/ Stakeholders' Relationship Committee

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## [3] MR. JAY M. MEHTA

## Other Directorships:

- Gujarat Sidhee Cement Limited
- Saurashtra Cement Limited
- Metro Pizza Private Limited
- Goodkarma Hospitality Private Limited
- Indianapoli Hospitality Private Limited
- Omna Exports Private Limited
- Galaxy Technologies Private Limited
- Mehta Private Limited
- Agrima Consultants International Limited
- Arclightz and Films Private Limited
- Knight Riders Sports Private Limited
- ADF Foods UK Limited

## Committee Memberships:

- ADF Foods Limited
  - Nomination and Remuneration Committee
  - CSR Committee
- Gujarat Sidhee Cement Limited
  - Shareholder's Grievance/ Stakeholder's Relationship Committee
  - CSR Committee
- Saurashtra Cement Limited
  - Shareholder's Grievance/ Stakeholder's Relationship Committee
  - CSR Committee

## [4] MR. RAVINDER KUMAR JAIN

## Other Directorships:

- Delta Corp Limited
- Nector Ramco Trading Private Limited
- Brovel Trading Private Limited
- Noble Newera Milestone Trading and Investment Private Limited
- Accra Investments Private Limited
- Orange City Properties Private Limited
- Nobel Feedback Computers Private Limited
- Spirit Marketing Private Limited
- Craft Brewerkz Private Limited
- Marvel Resorts Private Limited
- Daman Hospitality Private Limited
- Bayside Properties Private Limited CN
- Deltatech Gaming Private Limited

## Committee Memberships:

- ADF Foods Limited
  - Audit Committee
  - Nomination and Remuneration Committee
- Delta Corp Limited
  - Audit Committee
- Marvel Resorts Private Limited
  - Audit Committee
  - Nomination and Remuneration Committee

## [5] MR. CHANDIR G. GIDWANI

## Other Directorships:

- Centrum Capital Limited
- Rap Media Limited
- Nanikrami Agro Private Limited
- Maurya Sugar Private Limited
- Casby Global Air Private Limited
- Club 7 Holidays Limited
- Sonchajyo Investments and Finance Private Limited
- Centrum Capital Advisors Limited
- Centrum Alternative Investment Managers Limited
- Gurudaya Estates Private Limited
- Begonia Ventures Private Limited
- Business Match Services (India) Private Limited
- JBCG Advisory Services Private Limited
- P & M Infrastructures Limited
- Centrum Fiscal Private Limited
- Royale Thrill Ventures Private Limited
- Centrum Holdings Limited
- ADF Foods UK Limited
- ADF Holdings (USA) Limited
- ADF Foods (USA) Limited

## Committee Memberships:

- Centrum Capital Limited
  - Nomination and Remuneration Committee
  - Shareholder's Grievance/ Stakeholder's Relationship Committee
  - Corporate Social Responsibility Committee
- Rap Media Limited
  - Audit Committee
  - Stakeholders Relationship Committee
  - Nomination and Remuneration Committee
- ADF Foods Limited
  - Audit Committee
  - Nomination and Remuneration Committee
  - Risk Management Committee

# ADF FOODS LTD. Annual Report 2021-22

## [6] MS. DEEPA MISRA HARRIS

## Other Directorships:

- TCPL Packaging Limited
- Prozone Intu Properties Limited
- PVR Limited
- Jubilant Foodworks Limited
- Yatra Online Limited

## Committee Memberships:

- Prozone Intu Properties Limited
  - Audit Committee
  - Nomination and Remuneration Committee
  - Shareholder's Grievance/ Stakeholder's Relationship Committee
  - Corporate Social Responsibility Committee
- PVR Limited
  - Audit Committee
  - Nomination and Remuneration Committee
  - Corporate Social Responsibility Committee
- Jubilant Foodworks Limited
  - Audit Committee
  - Corporate Social Responsibility Committee
  - Risk Management Committee
  - Nomination and Remuneration Committee
- ADF Foods Limited
  - Corporate Social Responsibility Committee
  - Shareholders' Grievance/ Stakeholders' Relationship Committee

## **ANNEXURE II**

## CHIEF EXECUTIVE OFFICER (CEO) AND CHIEF FINANCIAL OFFICER (CFO) CERTIFICATION

To
The Board of Directors
ADF Foods Limited

We, the undersigned, hereby certify and confirm to the Board of Directors of the Company that:

- A. We have reviewed financial statements and cash flow statement for year ended March 31, 2022 and that to the best of our knowledge and belief;
  - 1) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - 2) these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, of which we are aware and we have taken steps to rectify these deficiencies.
- D. We have indicated to the Auditors and the Audit Committee that:
  - 1. there are no significant changes in internal control over financial reporting during the year;
  - 2. there are no significant changes in accounting policies during the year; and
  - 3. there has been no instance of fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting

Bimal R. Thakkar Chairman, Managing Director & CEO DIN: 00087404

JIN: 00007404

Shardul Doshi CFO

Date: May 20, 2022



## **ANNEXURE III**

## CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C Clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To, The Members of ADF Foods Limited Mumbai

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of ADF Foods Limited having CIN: L15400GJ1990PLC014265 and having its Registered Office at 83/86, G.I.D.C. Industrial Estate, Nadiad - 387 001 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub Clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company and its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2022 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in Company
1.	Bimal Ramesh Thakkar	00087404	30/05/2003
2.	Viren Ajitkumar Merchant	00033464	03/11/2005
3.	Ravinder Kumar Jain	00652148	11/10/2007
4.	Jay Mahendra Mehta	00152072	12/02/2019
5.	Chandir Gobind Gidwani	00011916	07/02/2020
6.	Deepa Misra Harris	00064912	25/03/2020

Ensuring the eligibility for the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This Certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Thane

Name: Sanjay S. Risbud,

Date: 21.04.2022

Practicing Company Secretary

Membership No.: 13774

CP No.: 5117

UDIN: A013774D000175001

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## INDEPENDENT AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

## To the Members of ADF Foods Limited

1. We, Kalyaniwalla & Mistry LLP, Chartered Accountants, the Statutory Auditors of ADF Foods Limited ("the Company") have examined the compliance of conditions of Corporate Governance by the Company, for the year ended March 31, 2022, as stipulated in Regulation 17 to 27 and clauses (b) to (i) of regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015, as amended ("SEBI Listing Regulations"), pursuant to the Listing Agreement of the Company with the Stock Exchanges.

## Management's Responsibility

2. The compliance of conditions of Corporate Governance is the responsibility of the Management, including the preparation and maintenance of all relevant supporting records and documents. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in the SEBI Listing Regulations.

## Auditor's Responsibility

- 3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company, for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- 4. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
- 5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India (the ICAI), the Standards on Auditing specified under Section 143(10) of the Companies Act 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
- 6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

## Opinion

- 7. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulation 17 to 27, Clauses (b) to (i) of regulation 46(2) and paragraphs C, D and E of Schedule V of the SEBI Listing Regulations during the year ended March 31, 2022
- 8. We draw attention to the fact that the Company has received information for creation of pledge dated March 30, 2022 and dated March 31, 2022, on April 1, 2022 and the same was submitted by the Company to Stock Exchanges on April 13, 2022 with delay of 8 [eight] days under regulation 7 of Securities and Exchange Board Of India (Prohibition Of Insider Trading) Regulation, 2015.
- 9. We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

#### Restriction on use

10. This certificate has been issued at the request of the Company solely for the purpose of enabling the Company to comply with the requirement of the SEBI Listing Regulations and should not be used by any other person or for any other purpose without our prior written consent. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS Firm Registration Number 104607W / W100166

Sai Venkata Ramana Damarla PARTNER Membership Number 107017 UDIN: 22107017AJIPZA4764

Place: Mumbai Date: May 20, 2022



# ANNEXURE C BUSINESS RESPONSIBILITY REPORT

## ABOUT THE COMPANY

ADF Foods Limited is well-known in the prepared ethnic food segment with a product portfolio of ready-to-eat food, ready-to-cook food, frozen food, frozen vegetables, baked snacks, flavored milk and condiments like pickles, sauces and pastes. Exports contributes more than 95% of its revenues to more than 55 countries including the US, Canada, Europe, Australia, Middle East and Asia Pacific. ADF's brands include Ashoka, Truly Indian, Camel, Aeroplane, ADF Soul, Nate's, PJ's Organics and Khansaama.

## ABOUT THIS REPORT

The Securities and Exchange Board of India (SEBI) as per its Listing Obligations and Disclosure Requirements Regulations, 2015 has mandated the inclusion of a "Business Responsibility Report" (BRR) as part of company's Annual Report for top 1000 listed entities based on market capitalization at the Bombay Stock Exchange (BSE) and the National Stock Exchange (NSE). The reporting framework is based on the 'National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVGs)' released by the Ministry of Corporate Affairs, Government of India, in July 2011, which contains 9 Principles and Core Elements for each of the those 9 Principles. Following is the Business Responsibility Report of the Company which is based on the format suggested by SEBI.

## SECTION A: GENERAL INFORMATION ABOUT THE COMPANY

1. Corporate Identity Number (CIN) of the Company : L15400GJ1990PLC014265

2. Name of the Company : ADF Foods Limited

3. Registered Address : 83/86, G.I.D.C. Industrial Area, Nadiad, Gujarat - 387 001, India

4. Website : www.adf-foods.com
5. E-mail Id : info@adf-foods.com

6. Financial Year reported : April 1, 2021 to March 31, 2022

7. Sector(s) that the Company is engaged in (industrial activity code-wise):

Name and Description of main Products	ITC Code of the Products
Meal Accompaniments	20019000
Can Food & Ready to eat	20051000
Frozen Foods	20049000

## 8. List three key products/services that the Company manufactures/provides (as in balance sheet):

- Meal Accompaniments like pickles, sauces, chutneys
- Canned Food & Ready to eat
- Frozen Foods

## 9. Total number of locations where the business activity is undertaken by the Company:

a. Number of International Locations (Provide details of major 5) - US, UK, rest of Europe, Middle East, Asia Pacific. Registered Office-83/86, G.I.D.C. Industrial Area, Nadiad, Gujarat - 387 001, India.

Corporate Office-Marathon Innova, B2, G01, Ground Floor, G. K. Road, Lower Parel, Mumbai - 400 013, India.

- b. Plant locations
  - 1. 77/84, 83/86, 94, C1-40/2, GIDC Industrial Estate, Nadiad 387 001, Gujarat.
  - 2. Plot No. 5, MIDC Industrial Estate, Malegaon, Sinnar, Nasik 422 103, Maharashtra.
  - 3. Plot No. C-4, RS/Block No. 243, Village Shah, Kim-Mandvi, State Highway No. 165/169, Taluka Mangrol, District Surat.

## 10. Markets served by the Company (International/domestic):

The Company has a global footprint and serves both National and International markets.

## SECTION B: FINANCIAL DETAILS OF THE COMPANY

1.	Paid up Capital	:	Rs. 20.96 crores
2.	Total Turnover	:	Rs. 302.01 crores
3.	Total profit after taxes	:	Rs. 41.49 crores
4.	Total spending on Corporate Social Responsibility (CSR) as percentage of Profit after tax (%)	•	2 % of PAT.  Total CSR expenditure is 2% of average net profits (before tax) of the Company made during the three immediately preceding financial years.  During the FY 2021-22, the Company spent Rs. 89,45,250/- on CSR activities which is 2.15% of profit after tax.
5.	List of activities in which expenditure in 4 above has been incurred	:	<ul> <li>Covid relief measures</li> <li>Promotion of education</li> <li>Medical Aid</li> <li>Women Empowerment</li> <li>Sponsoring Food expenses of poor people</li> <li>Environmental Protection</li> <li>Animal welfare</li> </ul>

## SECTION C: OTHER DETAILS

1. Does the Company have any Subsidiary Company/ Companies?

The Company has three Subsidiaries viz. ADF Foods UK Ltd., Power Brands (Foods) Pvt. Ltd. and ADF Foods (India) Ltd. and three step down Subsidiaries viz. ADF Holdings (USA) Ltd., ADF Foods (USA) Ltd. and Vibrant Foods New Jersey LLC as on March 31, 2022. M/s. Power Brands (Foods) Pvt. Ltd., a Wholly Owned Subsidiary of the Company, is undergoing Voluntary Liquidation vide Special Resolution passed by the Members on November 5, 2012. Further, on May 17, 2022, the Company has incorporated an additional Subsidiary in India called Telluric Foods Limited.

2. Do the Subsidiary Company/Companies participate in the BR Initiatives of the Parent Company? If yes, then indicate the number of such Subsidiary Company(s) -

No, as majority of the Subsidiary Companies operate in different geographies.

3. Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business with, participate in the BR initiatives of the Company? If yes, then indicate the percentage of such entity/entities? [Less than 30%, 30-60%, More than 60%]-

No such other entity is directly involved in BR initiatives of the Company.

## SECTION D: BR INFORMATION

- 1. Details of Director/Directors responsible for BR
  - a. Details of the Director/Directors responsible for implementation of the BR policy/policies

DIN	Name	Designation
00087404	Bimal Thakkar	Chairman, Managing Director & CEO

## b. Details of the BR Head

Sr. No.	Particulars	Details
1.	DIN Number (if applicable)	00087404
2.	Name	Bimal Thakkar
3.	Designation	Chairman, Managing Director & CEO
4.	Telephone Number	+9122 6141 5555
5.	E-mail id	bimal@adf-foods.com



## 2. Principle-wise (as per NVGs) BR Policy/policies

## a. Details of compliance (Reply in Y/N)

Sr.	Questions	P1	P2	Р3	P4	P5	P6	P7	P8	P9
No.		Ethics, transparency & sustainability accountability	Sustainability in life-cycle of product	Employee well-being	Stakeholder engagement	Promotion of human rights	Environmental Protection	Responsible public policy advocacy	Inclusive growth	Customer value
1	Do you have a policy/	Y	Y	Y	Y	Y	Y	NA	Y	Y
	policies for	1.Code of Conduct 2. Whistle Blower Policy 3. Code of Fair Disclosure of Unpublished Price Sensitive Information 4. Policy on Related Party Transactions 5. Policy on Disclosure of Material Events		1. Code of Conduct 2. Whistle Blower Policy 3. Prevention of Sexual Harassment of women at workplace	Whistle Blower Policy	1. Code of Conduct 2. Prevention of Sexual Harassment of women at workplace 3.HR Policy	Code of Conduct		CSR Policy	
2	Has the policy being formulated in consultation with the relevant stakeholders?	Y	Y	Y	Y	Y	Y	NA	Y	Y
3	Does the policy conform to any national/international standards? If yes, specify?	NA	NA	NA	NA	NA	NA	NA	NA	NA
4	Has the policy being	Y	Y	Y	Y	Y	Y	NA	Y	Y
	approved by the Board? If yes, has it been signed by MD/ owner/ CEO/ appropriate Board Director?	Signed by MD	Signed by MD	Signed by MD	Signed by MD	Signed by MD	Signed by MD		Signed by MD	Signed by MD
5	Does the company have a specified committee of the Board/ Director/ Official to oversee the implementation of the policy?	Y	Y	Y	Y	Y	Y	NA	Y	Y
6	Has the policy been formally communicated to all relevant internal and external stakeholders?	Y	Y	Y	Y	Y	Y	NA	Y	Y
7	Indicate the link for the policy to be viewed online?	Code of conduct - h Whistle Blower Polit Code of Fair Disclor Practices-Procedures CSR policy - https:// Related Party Transa Policy on Sexual Hat Policy on Disclost Events-21.12.2017.pd	cy - https://www.sure of Unpublis- for-Fair-Disclosu /adf-foods.com/v ction policy - htt rassment of Emp ure of Materia	adf-foods.com/ shed Price Sens re-of-UPSI.pdf wp-content/upl- ps://adf-foods.com/ loyees - https://	wp-content/uplitive Informationads/2021/07/com/wp-conten/adf-foods.com/	loads/2019/04/ on - https://ww CSR-Policy-1.pc t/uploads/2022 wp-content/up	Whistle-Blower-Pow.adf-foods.com/w df 2/04/Related-Party loads/2016/01/AI	licy-2.pdf p-content/uplo p-Transactions-Po DF-Sexual-Haras	olicy.pdf sment-polic	y.pdf
8	Does the company have in-house structure to implement the policy/policies	Y	Y	Y	Y	Y	Y	NA	Y	Y

Sr.		P1	P2	Р3	P4	P5	P6	P7	P8	P9
No.		& sustainability	Sustainability in life-cycle of product	Employee well-being	Stakeholder engagement	Promotion of human rights	Environmental Protection	Responsible public policy advocacy	Inclusive growth	Customer value
9	Does the Company have a grievance redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/ policies?	Y	Y	Y	Y	Y	Y	NA	Y	Y
10	Has the company carried out independent audit/ evaluation of the working of this policy by an internal or external agency?	N	N	N	N	N	N	NA	N	N

b. If answer to the question at serial number 1 against any principle, is 'No', please explain why: (Tick up to 2 options)

Sr. No.	Questions	Principle 7: Responsible public policy advocacy
1	The company has not understood the Principles	_
2	The company is not at a stage where it finds itself in a position to formulate and implement the policies on specified principles	
3	The company does not have financial or manpower resources available for the task	
4	It is planned to be done within next 6 months	
5	It is planned to be done within the next 1 year	-
6	Any other reason (please specify)	The Company is a member of various trade bodies such as Indian Merchant Chamber, FIEO, CII etc. The Company represents in various forums within these trade bodies. The Company actively participate in these forums on issues and policy matters that impact the interest of its stakeholders. The Company prefers to be part of the broader policy development process and do not practice lobbying on any specific issue.

## 3. Governance related to BR

- a. Indicate the frequency with which the Board of Directors, Committee of the Board or CEO assess the BR performance of the Company. Within 3 months, 3-6 months, Annually, More than 1 year -Annually
- b. Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report? How frequently it is published?

Yes, the Company publishes the BRR annually as a part of its Annual Report. The hyperlink to view the said report is as follows: https://adf-foods.com/wp-content/uploads/2022/06/Business-Responsibility-Report-2021-22.pdf

## SECTION E: PRINCIPLE-WISE PERFORMANCE

## Principle 1: Ethics, transparency & sustainability accountability

1. Does the policy relating to ethics, bribery and corruption cover only the company? Yes/ No. Does it extend to the Group/ Joint Ventures/ Suppliers/Contractors/ NGOs /Others?

No, the Whistle Blower & Protection policy of the Company which is applicable to not just all our directors, employees and their representative bodies, but it also extends to all its business associates and security holders as well. This policy provides a platform to these stakeholders for reporting violation of any law, misuse or misappropriation of the Organization's assets, gross waste of or misuse or misappropriation of the organization's funds, incorrect financial reporting or misrepresentation of facts which are not in line with applicable Company policy, substantial and specific danger to health and safety, serious improper conduct (including any kind of mental or sexual harassment) and leakage of Unpublished Price Sensitive Information by any employee/director in the Company. Rest of the policies cover only the Company.



2. How many stakeholder complaints have been received in the past financial year and what percentage was satisfactorily resolved by the management? If so, provide details thereof, in about 50 words or so. –

7 complaints were received from the shareholders during the financial year ended March 31, 2022. The complaints were mainly relating to non-receipt of the rejected DRF, non-transfer of shares in physical form and non-receipt of duplicate share certificate.

## Principle 2: Sustainability in life-cycle of product

- 1. List up to 3 of your products or services whose design has incorporated social or environmental concerns, risks and/or opportunities.
  - 1. Truly Indian range of organic food
  - 2. SOUL Pickles with olive oil and less sodium
  - 3. Ashoka range of baked snacks
- For each such product, provide the following details in respect of resource use (energy, water, raw material etc.) per unit of product (optional):
  - a. Reduction during sourcing/production/ distribution achieved since the previous year throughout the value chain? Optional
  - b. Reduction during usage by consumers (energy, water) has been achieved since the previous year?

Not applicable, since these products are directly consumed by our consumers without using energy or water.

3. Does the company have procedures in place for sustainable sourcing (including transportation)? If yes, what percentage of your inputs was sourced sustainably? Also, provide details thereof, in about 50 words or so.

The Company contributes to sustainable sourcing by purchasing organic raw materials which are free of fertilizers and pesticides for a range of its products. This constitutes around 10% of total raw material sourcing.

In the area of ethical sourcing, we discourage the use of forced labour and child labour at our premises.

4. Has the company taken any steps to procure goods and services from local & small producers, including communities surrounding their place of work? If yes, what steps have been taken to improve their capacity and capability of local and small vendors?

Yes, the Company actively engages with the local and small mandi suppliers for purchase of majority of important ingredients such as fruits, vegetables, spices, dairy products and certain packaging material as well. The Company incorporates terms of payment as spot payments on orders placed with these suppliers thereby strengthening their financial position. It has helped them to increase their capacity and capability to increase their volumes and earnings.

5. Does the company have a mechanism to recycle products and waste? If yes, what is the percentage of recycling of products and waste (separately as <5%, 5-10%, >10%). Also, provide details thereof, in about 50 words or so.

The Company has installed Effluent Treatment Plant at Nasik factory with zero liquid discharge. It recycles around 90,000 liters of water daily which is around 80% of total water consumption of Nasik plant. The Nadiad plant has been treating its discharges as required by the competent authorities.

## Principle 3: Employee wellbeing

1. Please indicate the Total number of employees

Permanent employees: 332

2. Please indicate the Total number of employees hired on temporary/ contractual/ casual basis

Contractual employees: 797

Please indicate the Number of permanent women employees

Permanent women employees: 71

4. Please indicate the Number of permanent employees with disabilities

This number is not tracked as the Company does not follow differential recruitment policy based on employees' physical abilities.

5. Do you have an employee association that is recognized by management?

Yes, we have two employee associations which are registered under 'Trade Unions Act, 1926' and 'The Maharashtra Mathadi, Hamal and Other Manual Workers (Regulation of Employment and Welfare) Act, 1969' respectively at Nasik.

6. What percentage of your permanent employees are members of this recognized employee association?

Around 8% of the permanent employees are members of these employee associations.

7. Please indicate the Number of complaints relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year.

Sr. No.	Category	No. of complaints filed during the financial year	No. of complaints pending as on end of the financial year
1.	Child labour/ forced labour/ involuntary labour	Nil	Nil
2.	Sexual harassment	Nil	Nil
3.	Discriminatory employment	Nil	Nil

8. What percentage of your under mentioned employees were given safety & skill up-gradation training in the last year?

a.	Permanent Employees	~ 80%
b.	Permanent Women Employees	~ 80%
c.	Casual/Temporary/Contractual Employees	~ 80%
d.	Employees with Disabilities	Included under permanent employees

Note: The training for COVID-19 related safety norms has been given to all the employees.

## Principle 4: Stakeholder's management

1. Has the company mapped its internal and external stakeholders? Yes/No

Yes, the Company has mapped its internal and external stakeholders. We recognize employees, communities surrounding our operations, business associates (network of suppliers, stockists and dealers), customers, shareholders/investors and regulatory authorities as our key stakeholders.

2. Out of the above, has the company identified the disadvantaged, vulnerable & marginalized stakeholders?

Yes, the Company identifies communities around its manufacturing facilities (with a focus on women and children from these communities) as disadvantaged, vulnerable and marginalized stakeholders. The Company is engaged in various CSR activities for promotion of children's education and women empowerment in Nasik and Nadiad.

3. Are there any special initiatives taken by the company to engage with the disadvantaged, vulnerable and marginalized stakeholders. If so, provide details thereof, in about 50 words or so.

The Company has undertaken various CSR initiatives for underprivileged people in Mumbai and rural areas of Gujarat and Maharashtra. Some of these initiatives are as under:

- o Covid relief measures
- o Construction of toilets in rural households
- o Establishment of vocational training centre for handicapped women
- o Supply of women hygiene products
- o Educational aid to children
- o Food and Medical expenses of the poor people
- o Supply of gas stoves to Govt. recognized pre-schools
- o Repair of school building
- o Tree plantation
- o Animal welfare

## Principle 5: Promotion of Human Rights

 Does the policy of the company on human rights cover only the company or extend to the Group/Joint Ventures/Suppliers/ Contractors/NGOs/Others?

The Company's Code of Conduct, HR Policy and Policy on Prevention of Sexual Harassment of Women at Workplace are applicable to the Company only.

2. How many stakeholder complaints have been received in the past financial year and what percent was satisfactorily resolved by the management?

No complaint was received pertaining to human rights violation during the past financial year.

## Principle 6: Environmental Protection

 Does the policy related to Principle 6 cover only the company or extends to the Group/ Joint Ventures/ Suppliers/ Contractors/ NGOs/ Others.

Applicable only to the Company.

2. Does the company have strategies/ initiatives to address global environmental issues such as climate change, global warming, etc.? Y/N. If yes, please give hyperlink for webpage etc.

No

3. Does the company identify and assess potential environmental risks? Y/N -

Yes. The Company identifies and assesses potential environment risk arising out of its existing and planned operations on the basis of following criteria -

- 1. Use of ingredients
- 2. Use of water
- 3. Use of energy
- 4. Waste management

The Company's operations do not involve usage of any hazardous material.

4. Does the company has any project related to Clean Development Mechanism? If so, provide details thereof, in about 50 words or so. Also, if yes, whether any environmental compliance report is filed?

No

5. Has the company undertaken any other initiatives on – clean technology, energy efficiency, renewable energy, etc. Y/N. If yes, please give hyperlink for webpage etc.

The Company has installed solar panels at its Nasik plant that meets a substantial part of its energy requirements. Further, the Company has also installed Effluent Treatment Plant at Nasik Plant with zero liquid discharge. It recycles around 90,000 liters of water daily which is around 80% of total water consumption of Nasik plant.

6. Are the Emissions/Waste generated by the company within the permissible limits given by CPCB/SPCB for the financial year being reported?

Yes, the emissions, solid waste and effluent generated are monitored on a regular basis and are within the limits as prescribed by CPCB/SPCB.

 Number of show cause/ legal notices received from CPCB/SPCB which are pending (i.e. not resolved to satisfaction) as on end of Financial Year.

Nil

## Principle 7: Responsible public policy advocacy

- 1. Is your company a member of any trade and chamber or association? If Yes, Name only those major ones that your business deals with: Yes, the Company is a member of several industrial and trade bodies. These are listed below:
  - a) Indian Merchant Chamber (IMC)
  - b) Confederation of Indian Industry (CII)
  - c) Federation of Indian Chambers of Commerce & Industry (FIEO)
- 2. Have you advocated/lobbied through above associations for the advancement or improvement of public good? Yes/No; if yes, specify the broad areas (drop box: Governance and Administration, Economic Reforms, Inclusive Development Policies, Energy security, Water, Food Security, Sustainable Business Principles, Others).

The Company is a member of various trade bodies such as IMC, CII, FIEO etc. The Company represents in various forums within these trade bodies. The Company actively participate in these forums on issues and policy matters that impact the interest of its stakeholders. The Company prefers to be part of the broader policy development process and do not practice lobbying on any specific issue.

## Principle 8: Inclusive Growth

1. Does the company have specified programmes/initiatives/projects in pursuit of the policy related to Principle 8? If yes, details thereof.

The Company has always recognized that its business is a part of the community where it operates. The Company believes that its investments must result in long-term sustainable growth as well as economic and social progress of the rural and urban poor. We have undertaken various CSR initiatives so far including covid relief measures, construction of toilets under Clean India Mission, sponsoring education of urban and rural underprivileged students, repair of school building, women empowerment through construction of vocational training center, medical aid for needy people, support to physically challenged people, contribution to environment protection by creating awareness for avoiding usage of plastic, tree planation, animal welfare etc.

2. Are the programmes/ projects undertaken through in-house team/ own foundation/ external NGO/government structures/ any other organization?

Most of the CSR Programmes of the Company are implemented through external NGOs.

3. Have you done any impact assessment of your initiative?

The impact assessment is done though random checking of progress report of the children to whom educational aid is provided, regular visits to the educational institutes, hostels, medical centers to whom financial aid is provided, getting the annual report regarding the courses conducted by the vocational training center and feedback from other beneficiaries, wherever possible.

4. What is your company's direct contribution to community development projects - Amount in INR and the details of the projects undertaken.

During the FY 2021-22, the Company has implemented its CSR activities through NGOs. The Company hasn't directly contributed to any community development projects.

5. Have you taken steps to ensure that this community development initiative is successfully adopted by the community? Please explain in 50 words, or so.

The Company's CSR activities are conducted keeping in mind the specific needs of the communities located nearby our areas of operations. We regularly monitor the academic progress of children we sponsor, get annual report from vocational training centre regarding various government training programs conducted during the year, get the list of beneficiaries from the hospitals and also get regular status update of other CSR programs initiated by us. Accordingly, we ensure that our CSR initiatives are successfully adopted by the Community.

## Principle 9: Customer Value

1. What percentage of customer complaints/consumer cases are pending as on the end of financial year.

All customer complaints received during the FY 2021-22 were promptly responded by the Company. There are no pending customer complaints as on March 31, 2022.

2. Does the company display product information on the product label, over and above what is mandated as per local laws? Yes/No/N.A./ Remarks (additional information) –

No

3. Is there any case filed by any stakeholder against the company regarding unfair trade practices, irresponsible advertising and/or anti-competitive behaviour during the last five years and pending as on end of financial year. If so, provide details thereof, in about 50 words or so.

Nil

4. Did your company carry out any consumer survey/ consumer satisfaction trends?

Yes, the Company engages with its consumers on an ongoing basis and conducts customer satisfaction surveys with respect to its products and advertisements. These surveys are conducted by in-house marketing team and distributors of the Company.

## Independent Auditor's Report

To the Members of ADF Foods Limited

# Report on the Audit of the Standalone Ind AS Financial Statements

## Opinion

We have audited the accompanying Standalone Ind AS Financial Statements of ADF Foods Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2022, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs (financial position) of the Company

as at March 31, 2022, and profit (financial performance including Other Comprehensive Income), changes in equity and its cash flows for the year ended on that date.

## **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013 ("the Act"). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of Standalone Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Ind AS Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

## **Key Audit Matter Description**

## Our Response

## . Impairment of Indefinite-lived intangible assets

Indefinite-lived intangible assets (Brands) as at March 31, 2022 amount to Rs. 2,132.84 lakhs.

The impairment assessment must be performed at least annually and involves the determination of the recoverable amount, being the higher of the value-in-use and the fair value less costs to dispose.

We consider this to be a key audit matter because the recoverability assessment of such assets involves complex and subjective estimates and judgements.

These estimates and judgements are entrenched with inherent uncertainty as they include assumptions in relation to forecasting revenue growth rates, direct costs, foreign exchange rates, discount rates and future cash flows.

We have assessed the valuation methodology and challenged management's analysis and assumptions around the key drivers of cash flow forecasts including discount rate, terminal growth rate, royalty rate etc. by comparing them to relevant market data and with the assistant from independent external experts.

We assessed the appropriateness and completeness of the related disclosures in the financial statements.

#### **Key Audit Matter Description**

#### 2. Derivative Instruments and Hedge Accounting

The Company enters into a high volume of derivative financial instrument contracts to manage its exposure to foreign currency risk. These contracts gave rise to Derivative Assets of Rs.143.38 lakhs as at March 31, 2022. These contracts are recorded at fair value and for the majority of them hedge accounting is applied, such that gains and losses arising from fair value changes are deferred in equity and recognised in the Statement of Profit or Loss when hedges mature. The high volume of contracts necessitates a sophisticated system to record and track each contract and calculate the related valuations at each financial reporting date. The valuation of hedging instruments and consideration of hedge effectiveness can involve a significant degree of both complexity and management judgement and are subject to an inherent risk of error.

#### Our Response

Ensure that the entity's Hedging policy is documented, validated by adequate level of management and those charged with governance, and communicated to all stakeholders within the entity.

Assess the process and controls to validate hedging requests to ensure that all hedging requests were duly validated by adequate level of management, and are in line with the entity's documented hedging policy.

Verify that all derivatives documented in hedging relationships are allocated to a specific hedged risk from their inception.

Testing management's controls over derivative financial instruments and hedge accounting.

Inspecting, on a sample basis, appropriateness of hedging documentation and contracts.

Obtaining confirmation in respect of derivative financial instruments from counterparties.

Re-performing the year end valuations of derivative financial instruments and calculations of hedge effectiveness; and

We assessed the appropriateness and completeness of the related disclosures in the financial statements.

#### Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, namely Management Discussion and Analysis, Director's report, Corporate Governance Report, Business Responsibility Report and Share Holders Information, but does not include the Financial Statements and our auditor's report thereon.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Ind AS Financial Statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the Standalone Ind AS Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Management's Responsibility for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Ind AS Financial Statements that give a true and fair view of the financial position, financial performance (including Other Comprehensive Income), changes in equity and cash flows of the Company in accordance with the accounting principles generally

accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a

high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system with reference to Standalone Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Ind AS Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Standalone Ind AS Financial Statements, including the disclosures, and whether the Standalone Ind AS Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of the users of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Ind AS Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on Other Legal and Regulatory Requirements

- 1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the **Annexure** "A", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 2. As required by Section 143(3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
  - (c) The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
  - (d) In our opinion, the aforesaid Standalone Ind AS Financial Statements comply with the Accounting Standards specified under Section 133 of the Act, read with relevant rules issued thereunder.
  - (e) On the basis of the written representations received from the directors as on March 31, 2022 taken on record by the Board of Directors, none of the directors of the Company is disqualified as on March 31, 2022 from being appointed as a director in terms of Section 164 (2) of the Act.
  - (f) With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".

- (g) According to information and explanations given to us and based on our examination of the records of the Company, the Company has paid managerial remuneration in accordance with the provisions of Section 197 of the Act.
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - The Company has disclosed the impact of pending litigations on its Standalone financial position in its Standalone Ind AS Financial Statements - Refer Note 37 to the Financial Statements.
  - The Company did not have any material foreseeable losses, on long-term contracts including derivative contracts.
  - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
- (i) i. the management has represented that, to the best of it's knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or

- provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- ii. the management has represented, that, to the best of it's knowledge and belief, no funds have been received by the company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, that Company had recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- iii. Based on such audit procedures that the auditor has considered reasonable and appropriate in the circumstances, nothing has come to their notice that has caused them to believe that the representations under sub-clause (i) and (ii) contain any material misstatement.
- (j) The dividend declared and paid by the Company during the year is in accordance with Section 123 of the Act.

For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla
Partner
Membership. No. 107017

UDIN: 22107017AJIQAU6880 Place: Mumbai

Dated: May 20, 2022

### ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in in Para 1 'Report on Other Legal and Regulatory Requirements' in our Independent Auditors' Report to the members of the Company on the standalone Ind AS Financial Statements for the year ended March 31, 2022.

# Statement on Matters specified in paragraphs 3 & 4 of the Companies (Auditor's Report) Order, 2020:

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
  - (B) The Company has maintained proper records showing full particulars of Intangible Assets;
  - (b) As explained to us, the Company has a regular programme of physical verification of Property, Plant and Equipment, by which all Property, Plant and Equipment are verified once in three years. In our opinion, the period of verification is reasonable having regard to the size of the company and nature of its assets. Pursuant to the programme, certain Property, Plant and Equipment were physically verified during the year and discrepancies reported on such verification were not material and have been properly dealt with in the books of accounts.
  - (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties are held in the name of the Company.
  - (d) The Company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year.
  - (e) There are no proceedings being initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (ii) (a) In our opinion and according to the information and explanations given to us, physical verification of inventory has been conducted at reasonable intervals by the management. No discrepancies of 10% or more in the aggregate for each class of inventory were noticed were noticed on physical verification of inventories carried out at during the year.
  - (b) The Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets and the quarterly returns or statements filed with such banks or financial institutions are in agreement with the books of account of the Company.
- (iii) The Company has made investment in companies, during the year, in respect of which:

- (a) The Company has not provided any loans or advances in the nature of loans or stood guarantee, or provided security to any other entity during the year, and hence reporting under clause 3(iii)(a) of the Order is not applicable.
- (b) In our opinion, the investments made during the year are, prima facie, not prejudicial to the Company's interest. The Company has not granted any loans, advances in nature of loans and provided any guarantees.
- (c) The Company has not provided any loans and advances in the nature of loans and hence reporting under clause 3(iii) (c) to (f) of the Order is not applicable.
- (iv) In our opinion and according to the information and explanations given to us and the records examined by us, the Company has not advanced any loans to the persons covered under Section 185 or given any guaranteed securities under section 186 of the Act. In our opinion and according to the information and explanations given to us, the provisions of Section 186 of the Act in respect of Investments made have been complied with by the Company.
- (v) In our opinion and according to the information and explanations given to us, the Company has not accepted any Deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Rules framed thereunder are not applicable.
- (vi) According to the information given to us, the Central Government has not prescribed maintenance of cost records under sub section (1) of Section 148 of the Companies Act, in respect of any of the activities of the Company. Thus, the maintenance of cost records under sub section (1) of Section 148 of the Act is not applicable to the Company under the Companies (Cost Record and Audit) Rules, 2014.
- (vii) (a) The Company is generally regular in depositing with appropriate authorities, undisputed statutory dues including Provident Fund, Employees' State Insurance, Income-Tax, Sales-Tax, Goods and Service tax, Customs Duty, Excise Duty, Value Added Tax, Cess and any other material statutory dues applicable to it; According to the information and explanations given to us, no undisputed amounts payable in respect of Provident Fund, Employees' State Insurance, Income-Tax, Sales-Tax, Goods and Service tax, Customs Duty, Excise Duty, Value Added Tax, Cess and any other material statutory dues applicable to it, were outstanding, as on the last day of the financial year, for a period of more than six months from the date they became payable;

(b) According to the information and explanation given to us and the records examined by us, Details of statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31, 2022 on account of disputes are given below:

Sr. No.	Name of the Statute	Amount (Rs. in Lakh)	Period to which the amount relates	Forum where dispute is pending
1	Finance Act, 1994	463.54	F.Y.2006-2007 to F.Y.2010-2011	CESTAT
2	Income Tax Act, 1961	164.98*	F.Y.2009-2010 to F.Y.2013-2014	CIT (Appeal)

<sup>\*</sup> Net Amount disclosed, Company paid 124.06 Lakhs disclosed in Notes 8 to Ind-AS Standalone Financial Statements.

- (viii) There are no instances of any transactions not being recorded in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- (ix) (a) According to the information and explanations given to us, the Company has not defaulted in repayment of loans or other borrowing or in the payment of interest thereon to any lender;
  - (b) According to the information and explanations given to us, the Company is not declared a willful defaulter by any bank or financial institution or other lender:
  - (c) According to the information and explanations given to us, the Company has not taken any term loans during the year and there are no outstanding term loans at the beginning of the year and hence, clause 3(ix) (c) of Order is not applicable.
  - (d) According to the information and explanations given to us, funds raised on short term basis have not been utilised for long term purposes;
  - (e) According to the information and explanations given to us, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures;
  - (f) According to the information and explanations given to us, the Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- (x) (a) the Company did not raise any money by way of initial public offer or further public offer (including debt instruments) and term loans during the year. Hence, the provisions of paragraph 3(x) (a) of the Order are not applicable.
  - (b) According to the information and explanations give to us and based on our examination of the records of the Company, the Company has made preferential allotment of warrants (pending conversion into equity numbers 10,06,500 out of 19,50,000 remaining warrant has been converted into equity numbers 9,45,500 on March 16,2022) during the year is in compliance with the requirements of section 42 of the Act. The amount raised have been used for the purpose for which these have been raised and pending such utilisation have been invested in money

- market mutual funds. There are no private placement of any fully or partly paid convertible debentures.
- (xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India and according to the information and explanations given to us, no instances of fraud by the Company or on the Company has been noticed or reported during the year;
  - (b) No report under sub-section (12) of section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
  - (c) We have taken into consideration the whistle-blower complaints received by the Company during the year (and up to the date of this report), while determining the nature timing and extent of our audit procedure.
- (xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, paragraph 3(xii) of the Order is not applicable;
- (xiii) According to the information and explanation given to us and based on our examination of the records of the Company, the transactions with the related parties are in compliance with section 177 and 188 of the Act, where applicable, and the details of transactions have been disclosed in the Standalone Ind AS financial statements as required by the applicable accounting standards.
- (xiv) (a) The Company has an internal audit system commensurate with the size and nature of its business;
  - (b) The reports of the Internal Auditors for the period under audit were considered by the us;
- (xv) According to the information and explanations given to us and based on our examination of the records, the Company has not entered during the year into non-cash transactions with directors or persons connected with them. Accordingly, paragraph 3(xv) of the Order is not applicable;
- (xvi) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi) of the Order is not applicable.
- (xvii) The Company has not incurred any cash losses in the during the financial year, hence paragraph 3(xvii) of the Order is not applicable.

(wiii) There has not been any resignation of the statutory auditors during the year.

(xix) On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that Company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

(xx) There are no unspent amounts towards Corporate Social Responsibility (CSR) and are in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly,

reporting under clause 3(xx)(a) and (b) of the Order is not applicable for the year.

For KALYANIWALLA & MISTRY LLP
CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla
Partner

Membership. No. 107017 UDIN: 22107017AJIQAU6880

> Place: Mumbai Dated: May 20, 2022

## ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in Para 2 (f) 'Report on Other Legal and Regulatory Requirements' in our Independent Auditors' Report to the members of the Company on the Standalone Ind AS Financial Statements for the year ended March 31, 2022.

#### Report on the Internal Financial Controls with reference to financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the Internal Financial Controls with reference to Financial Statements of ADF Foods Limited ("the Company") as of March 31, 2022 in conjunction with our audit of the Standalone Ind AS Financial Statements of the Company for the year ended on that date.

# Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the Internal Control Over Financial Reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### Auditors' Responsibility

Our responsibility is to express an opinion on the Company's Internal Financial Controls with reference to Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and

deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of Internal Financial Controls, both applicable to an audit of Internal Financial Controls and, both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the Internal Financial Controls System with reference to financial statements and their operating effectiveness.

Our audit of Internal Financial Controls System with reference to financial statements included obtaining an understanding of Internal Financial Controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Ind AS Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

# Meaning of Internal Financial Controls with reference to Financial Statements

A Company's Internal Financial Control with reference to financial statements is a process designed to provide reasonable assurance

regarding the reliability of financial reporting and the preparation of Standalone Ind AS Financial Statements for external purposes in accordance with generally accepted accounting principles. A Company's Internal Financial Control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Ind AS Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Standalone Ind AS Financial Statements.

# Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of Internal Financial Controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the Internal Financial Control with reference to

financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate Internal Financial Controls System with reference to financial statements and such Internal Financial Controls with reference to financial statements were operating effectively as at March 31, 2022, based on "the Internal Control Over Financial Reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla

Partner Membership. No. 107017 UDIN: 22107017AJIQAU6880

> Place: Mumbai Dated: May 20, 2022



# Standalone Balance Sheet as at 31st March, 2022

			Rs. Lakhs
Particulars	Note No.	As at	As at
A		March 31, 2022	March 31, 2021
Assets Non-current assets			
Property, plant and equipment	4(a)	5,993.58	5,588.02
Capital work-in-progress	4(b)	13.63	34.68
Intangible assets	4(c)	2,137.85	2,134.57
Financial assets	7(C)	2,137.03	2,134.37
Investments	5	8,683.08	6,997.28
Loans	6	6.34	26.28
Other financial assets	7	117.84	160.64
Income tax assets (net)	8	498.40	498.53
Other non-current assets	9	74.42	47.74
Total non-current assets	9	17,525.14	15,487.74
Current assets		11,545.14	13,401.14
Inventories	10	3,531.94	3,041.61
Financial assets	10	3,331.94	3,041.01
Investments	11	3,927.08	1,662.65
	12		5,425.02
Trade receivables		6,092.16	
Cash and cash equivalents	13	3,093.79	2,039.24
Bank balance other than above	14	2,336.10	2,486.28
Loans	15	39.30	45.49
Other financial assets	16	1,933.54	1,029.78
Other current assets	17	647.19	844.45
Total current assets Total assets		21,601.10	16,574.52
		39,126.24	32,062.26
Equity and liabilities			
Equity	10	2 124 45	2.040.10
Equity share capital	18	2,134.45	2,040.10
Other equity	19	32,786.66	26,714.95
Total equity		34,921.11	28,755.05
Liabilities			
Non-current liabilities			
Financial liabilities		F 04	F 04
Lease Liabilities	20	5.81	5.81
Provisions	21	92.20	79.15
Deferred tax liabilities (net)	22	830.86	768.98
Total non-current liabilities		928.87	853.94
Current liabilities			
Financial liabilities			
Lease Liabilities	23		55.74
Trade payables			
a) Total outstanding dues of Micro Enterprises and Small Enterprises	24	279.53	148.90
b) Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	24	1,937.75	1,668.75
Other financial liabilities	25	802.31	422.58
Other Current liabilities	26	153.57	116.81
Provisions	27	12.83	12.66
Income tax liabilities (net)	28	90.27	27.83
Total current liabilities		3,276.26	2,453.27
Total liabilities		4,205.13	3,307.21
Total equity and liabilities		39,126.24	32,062.26
Significant accounting policies	2		

The accompanying notes 1 to 57 form an integral part of the standalone financial statements.

As per our report of even date
For KALYANIWALLA & MISTRY LLP

CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla Partner

Partner

Membership Number 107017

Place: Mumbai Date: May 20, 2022 Signatures to the Standalone Balance Sheet and Notes to the financial statements

For and on behalf of the Board

Bimal R. Thakkar

Chairman, Managing Director & C.E.O. DIN: 00087404

Place: Chicago

Shardul A. Doshi Chief Financial Officer

Chief Financial Of Place: Mumbai

Shalaka Ovalekar Company Secretary Membership No: A15274

Place: Mumbai Date: May 20, 2022

# Standalone Statement of Profit and Loss for the year ended March 31, 2022

Rs. Lakhs

			Ks. Lakns
Particulars	Note No.	For the year ended March 31, 2022	For the year ended March 31, 2021
Income			
Revenue from operations	29	30,201.26	23,664.10
Other income	30	910.93	424.85
Total income		31,112.19	24,088.95
Expenses			
Cost of materials consumed	31(a)(b)	12,021.21	10,733.14
Purchase of stock-in-trade	31(c)	632.89	740.43
Changes in inventories of finished goods, stock-in-trade and work-in-progress	32	(116.49)	(165.80)
Employee benefits expenses	33	1,791.18	1,476.72
Finance cost	34	77.71	115.83
Depreciation and amortisation expenses	35	550.29	588.77
Other expenses	36	10,542.30	5,680.38
Total expenses		25,499.09	19,169.47
Profit before Tax		5,613.10	4,919.48
Tax expense			
Current tax	22	1,420.48	1,225.51
Deferred tax		43.15	25.41
Total tax expense		1,463.63	1,250.92
Profit for the year		4,149.47	3,668.56
Other comprehensive income			
A. Items that will not be reclassified subsequently to profit or loss			
Re-measurements of the defined benefit plans		5.10	(2.49)
Income tax on above item		(1.28)	0.63
		3.82	(1.86)
B. Items that will be reclassified subsequently to profit or loss			
Net gain/(loss) on cash flow hedges		69.29	255.77
Income tax on above item		(17.44)	(64.38)
		51.85	191.39
Net other comprehensive income for the year (net of tax) (A + B)		55.67	189.53
Total comprehensive income for the year		4,205.14	3,858.09
Earning per equity share [Nominal value per share Rs. 10/- each]	46		
Basic (Rs.)		20.68	18.32
Diluted (Rs.)		20.13	17.56

The accompanying notes 1 to 57 form an integral part of the standalone financial statements.

As per our report of even date

For KALYANIWALLA & MISTRY LLP

CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla

Partner

Membership Number 107017

Place: Mumbai Date: May 20, 2022 Signatures to the Standalone Statement of Profit and Loss and Notes to the financial statements For and on behalf of the Board

Bimal R. Thakkar

Chairman, Managing Director & C.E.O.

DIN: 00087404 Place: Chicago **Shardul A. Doshi** Chief Financial Officer

Place: Mumbai

Shalaka Ovalekar Company Secretary Membership No: A15274

Place: Mumbai Date: May 20, 2022



# Standalone Cash Flow Statement for the year ended March 31, 2022

Particulars	For the ye	ar ended
	March 31, 2022	March 31, 2021
A. Cash Flow from Operating Activities		
Profit before Taxation	5,613.10	4,919.48
Adjustment for:		
Depreciation and amortisation expense	550.29	588.77
Loss on sale of fixed assets / assets scrapped	49.21	
Profit on sale of fixed assets	-	(5.86)
Finance cost	77.71	115.83
Allownce for doubtful trade receivable and advances	8.71	
Liabilities no longer required written back	(29.50)	(22.94)
Unrealised exchange (gain)/loss	(47.31)	(44.74)
Net (gain) /loss on sale of investments / fair valuation of investments	(88.33)	(65.16)
Unwinding of security deposit	(3.72)	(3.40)
Notional Rent on Security Deposit	1.91	3.68
Rent concession	(10.17)	(30.41)
Interest income	(133.00)	(122.93)
Dividend income	(0.06)	(0.05)
Operating Profit before working capital changes	5,988.84	5,332.27
Adjustment for:		
(Increase)/Decrease in Trade receivables	(657.39)	(1,029.71)
(Increase) / Decrease in Inventories	(490.33)	(285.74)
(Increase)/ Decrease in Non-Current Financial Assets	69.24	(31.63)
(Increase) / Decrease in Non-Current Assets	(0.71)	1.01
(Increase) / Decrease in Current Financial Assets	(794.63)	(295.71)
(Increase) / Decrease in Other Current Assets	197.26	(163.91)
Increase / (Decrease) in Trade Payable	431.15	475.98
Increase / (Decrease) in Non - Current Provisions	13.05	0.62
Increase / (Decrease) Current Financial Liabilities	385.18	(95.82)
Increase / (Decrease) Current Provisions	0.17	2.71
Increase / (Decrease) Other Current Liabilities	37.65	(50.09)
Cash generated from operating activities	5,179.48	3,859.98
Taxes Paid (Net of refunds)	(1,357.91)	(1,267.19)
Net Cash Flow from Operating Activities (A)	3,821.57	2,592.79
B. Cash Flow from Investing Activities		
Purchase of Property, plant and equipments	(1,029.66)	(392.76)
Proceeds from sale of Property, plant and equipments	10.23	67.21
Fixed Deposits placed with the bank	147.05	(841.26)
Investment in mutual funds	(15,651.37)	(7,059.58)
Proceeds from sale of mutual funds	13,475.27	7,265.03
Investment in subsidiary	(1,685.80)	(25.00)

## Standalone Cash Flow Statement for the year ended March 31, 2022

Rs. Lakhs

Particulars	For the ye	ar ended
	March 31, 2022	March 31, 2021
Dividend Received	0.06	0.05
Interest received	98.54	143.00
Net Cash Flow (used in) Investing Activities (B)	(4,635.68)	(843.31)
C. Cash Flow from Financing Activities		
(Repayment of) borrowings	-	(2,316.42)
Proceed from issue of preferential share warrants	2,561.60	1,764.75
Finance cost	(75.34)	(108.58)
Payment of Lease Rent	(47.48)	(78.35)
Dividend Paid	(600.68)	,
Dividend Tax paid	-	(1.19)
Net cash flow from / (used in) financing activities (C)	1,838.10	(739.79)
Net increase / (decrease) in Cash and Cash Equivalents (A+B+C)	1,023.99	1,009.69
CASH AND CASH EQUIVALENTS:		
AS AT THE BEGINNING OF THE YEAR	2,039.24	1,005.68
Unrealised Foreign Exchange Restatement in Cash and cash Equivalents	30.56	23.87
Cash and Cash Equivalents - Closing Balance	3,093.79	2,039.24
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS	1,054.55	1,033.56
Notes:		
1. Cash and Cash Equivalents:		
(a) Cash on Hand	2.49	3.15
(b) Balance with banks	3,091.30	2,036.09
Cash and Cash Equivalents	3,093.79	2,039.24

- 2. The standalone cash flow statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS) 7 on 'Cash Flow Statement' and presents cash flows by operating, investing and financing activities.
- 3. The above standalone cash flow statement includes Rs. 89.45 lakhs towards Corporate Social Responsibility activities (Refer Note 47)
- 4. Figures for the previous year have been regrouped/ restated wherever necessary to conform to current year's classification.

As per our report of even date

For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla Partner Membership Number 107017 Place: Mumbai Date: May 20, 2022 Signatures to the Standalone Cash Flow Statement and Notes to the financial statements
For and on behalf of the Board

Bimal R. Thakkar Chairman, Managing Director & C.E.O. DIN: 00087404 Place: Chicago **Shardul A. Doshi** Chief Financial Officer Place: Mumbai Shalaka Ovalekar Company Secretary Membership No: A15274 Place: Mumbai Date: May 20, 2022



# Standalone Statement Of Changes In Equity for the year ended March 31, 2022

#### (a) Equity Share Capital

Particulars	As at 31st N	1arch, 2022	As at 31st M	larch, 2021
	No. of Shares	Rs. in lakhs	No. of Shares	Rs. in lakhs
Balance at beginning of the reporting period	2,00,22,719	2,002.27	2,00,22,719	2,002.27
Issued during the year	9,43,500	94.35	-	
Balance at end of the reporting period	2,09,66,219	2,096.62	2,00,22,719	2,002.27

(b) Other Equity Rs. Lakhs

(b) Other Equity								NS. Lakiis
Particulars	Capital reserve	Capital redemption reserve	Securities premium (Refer Note 19 (c))	General reserve	Money received against share warrants (Refer Note 19 (e))	Retained earning	Cash flow hedge reserve	Total
Balance as on April 1, 2020	105.00	197.73	2,166.86	763.97	-	17,948.91	(89.17)	21,093.30
Addition during the year	-			-	1,764.75	_	_	1,764.75
Profit for the year	-	_		-	_	3,668.56	_	3,668.56
Other Comprehensive Income	-			_	_	(1.86)	191.39	189.53
Less: Tax on dividend	-			-	_	(1.19)	-	(1.19)
Balance as at March 31, 2021	105.00	197.73	2,166.86	763.97	1,764.75	21,614.42	102.22	26,714.95
Addition during the year	-				2,561.60	_		2,561.60
Profit for the year	-	_		-	_	4,149.47		4,149.47
Other Comprehensive Income	-	-		_	-	3.82	51.85	55.67
Less: Dividend paid	-	_		_	_	(600.68)	_	(600.68)
Issue of Equity Shares pursuant	-	_	3,321.12	-	(3,415.47)	_		(94.35)
to conversion of preferential share								
warrants								
Balance as at March 31, 2022	105.00	197.73	5,487.98	763.97	910.88	25,167.03	154.07	32,786.66

The accompanying notes 1 to 57 form an integral part of these standalone financial statements

As per our report of even date

For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla Partner Membership Number 107017 Place: Mumbai Date: May 20, 2022 Signatures to the Standalone Statement Of Changes In Equity and Notes to the financial statements

For and on behalf of the Board

Bimal R. Thakkar Chairman, Managing Director & C.E.O. DIN: 00087404

Place: Chicago

Shardul A. Doshi Chief Financial Officer Place: Mumbai Shalaka Ovalekar Company Secretary Membership No: A15274 Place: Mumbai Date: May 20, 2022

#### 1 Company Overview

#### Description of Business

ADF Foods Limited ("the Company") is a public company incorporated under the provisions of the Companies Act, 1956 and domiciled in India having registered office at 83/86 G.I.D.C Industrial Estate, Nadiad, Gujarat. Its shares are listed on Bombay Stock Exchange and National Stock Exchange in India. The Company is engaged in the manufacture and selling of food products like pickles, chutneys, ready to eat items, paste and sauces, frozen foods, spices etc. The Company caters mainly to international markets and domestic market.

The financial statements are approved for issue by the Company's Board of Directors on May 20, 2022.

#### Basis of Preparation of Financial Statements

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 to be read with the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time). The Company's Financial Statements for the year ended March 31, 2022 comprises of the Balance Sheet, Statement of Profit and Loss, Cash Flow Statement, Statement of Changes in Equity and the Notes to Financial Statements.

Current versus non-current classification of all assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013. Based on the nature of products and the time taken between acquisition of assets for processing and their realization in cash and cash equivalent, the Company has ascertained its operating cycle as twelve months for the purpose of the classification of assets and liabilities into current and non-current.

#### Basis of Measurement

The Ind AS Financial Statements have been prepared on a going concern basis using historical cost convention and on an accrual method of accounting, except for certain financial assets and liabilities, including derivative financial instruments which have been measured at fair value as described below and defined benefit plans which have been measured at actuarial valuation as required by relevant Ind ASs.

#### Key Accounting Estimates and Judgements:

The preparation of financial statements requires management to make judgments, estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Continuous evaluation is done on the estimation and judgments based on historical experience and other factors, including expectations of future events that are believed to be reasonable. Revisions to accounting estimates are recognised prospectively. Information about critical judgments in applying accounting policies, as well as estimates and assumptions that have the most significant effect to the carrying amounts of assets and liabilities within the next financial year, are included in the following notes:

- (a) Measurement of defined benefit obligations Note 45
- (b) Measurement and likelihood of occurrence of provisions and contingencies Note 38
- (c) Recognition of deferred tax liabilities Note 22
- (d) Impairment of Intangible asset Note 35

#### Estimation of uncertainties relating to the global health pandemic from COVID-19:

The Company has considered the possible effects that may result from the pandemic relating to COVID 19 in the preparation of these standalone financial statements including the recoverability and carrying amount of its assets comprising Property, Plant and Equipment, Intangible assets, receivables and other financial assets. The Company has considered internal and external information upto the date of approval of these financial statements and expects that the carrying amount of these assets will be recovered. Further, the company is debt free and would have adequate liquidity available to honour its liabilities and obligations, as and when due. The impact of COVID 19 on the Company's Financial Statements may differ from that estimated as at the date of approval of these Standalone Financial Statements. The management will continue to monitor any material changes to its COVID impact assessment, resulting from the future economic conditions and future uncertainty, if any.

#### Measurement of fair values

The Company's accounting policies and disclosures require financial instruments to be measured at fair values. The Company has an established control framework with respect to the measurement of fair values. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. The management regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the management assesses the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which such valuations should be classified. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

#### 2 Significant Accounting Policies

#### 2.1 Property, Plant and Equipment

#### 2.1.1 Initial Recognition

Property, Plant and Equipment are initially recognised at cost which comprises of purchase price including import duties, non-refundable taxes and any directly attributable cost of bringing the assets to its present condition and location for its intended use, including the cost of replacing parts only when future economic benefit associated to that cost will flow to the company and its cost can be reliably measured, borrowing costs for long term construction projects if the recognition criteria are met and present value of any expected cost for decommissioning, restoration and similar liability of an asset after its use is included in the cost of respective asset. On replacement of a component, its carrying amount is derecognised.

Further, in case the component was not depreciated separately, the cost of incoming component is used as an indication to determine the cost of the replaced part at the time of capitalising.

#### 2.1.2 Subsequent Recognition

Subsequent recognition is at cost less accumulated depreciation and accumulated impairment losses, if any. Impairment testing is undertaken at the balance sheet date if there are indicators.

#### 2.1.3 Disposal or Retirement

The carrying value is eliminated from the financial statements upon sale or retirement of the asset and the resultant gains or losses are recognized in the statement of profit and loss. Assets to be disposed off are reported at the lower of the carrying value or the fair value less cost to sell.

#### 2.1.4 Component Accounting

The Company identifies and determines cost of each component of an asset separately, if the component has a materially different useful life as compared to entire asset and its cost is significant of the total cost.

#### 2.1.5 Depreciation

Depreciation is calculated on Straight Line Basis as per the useful lives specified in Schedule II to the Companies Act, 2013 on pro rata basis except for carboys and pallets where lower lives of 5 years is applied based on the technical advice obtained by the company.

Depreciation methods, useful lives and residual values are reviewed periodically, including at each financial year end.

The estimated useful lives for computing depreciation are generally as follows:

Machinery and equipment	15 Years
Furniture and fixtures	10 Years
Automobiles	08 Years
Office Building	60 Years
Factory Building	30 Years
Computers	03 Years

Leasehold land under operating lease is depreciated over the leasehold period or its estimated useful life, whichever is shorter.

Freehold land is not depreciated.

The residual values, useful lives and method of depreciation of property, plant and equipment is reviewed at each financial year end and adjusted prospectively, if appropriate.

#### 2.2 Capital Work In Progress

Capital work in progress includes the acquisition/commissioning cost of assets under expansion/acquisition and pending commissioning. Expenditure of revenue nature related to such acquisition/expansion is also treated as capital work in progress and capitalized along with the asset on completion of the expansion project or otherwise on commencement of commercial use of the asset.

#### **Intangible Assets**

#### 2.2.1 Initial Recognition

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition.

#### 2.2.2 Subsequent Recognition

Intangible assets are carried at cost less accumulated amortisation and impairment loss, if any.

#### 2.2.3 Amortisation

The useful lives of intangible assets are assessed as either finite or indefinite. Finite-life intangible assets are amortised on a straight-line basis over the period of their expected useful lives. Estimated useful lives by major class of finite-life intangible assets are as follows:

Goodwill - 5 years Software - 3 Years

The amortisation period and the amortisation method for finite-life intangible assets is reviewed at each financial year end and adjusted prospectively, if appropriate.

Indefinite life intangibles mainly consist of brands. Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not the change in useful life from indefinite to finite is made on a prospective basis.

#### 2.2.4 Derecognition

Gains or losses arising from derecognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit or loss when the asset is derecognized.

#### 2.3 Investments in Subsidiaries

Investments in subsidiaries are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal

of investments in subsidiaries the difference between net disposal proceeds and the carrying amounts are recognized in the Statement of Profit and Loss.

#### 2.4 Inventories

Inventories are valued at lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. Costs are computed on the weighted average basis and are net of GST credits.

Raw materials, packing materials and stores: Costs includes cost of purchase net of discounts and other costs incurred in bringing each product to its present location and condition.

Finished goods and work in progress: In the case of manufactured inventories and work in progress, cost includes all costs of purchases, an appropriate share of production overheads based on normal operating capacity and other costs incurred in bringing each product to its present location and condition Finished goods valuation also includes applicable duty. Provision is made for cost of obsolescence and other anticipated losses, whenever considered necessary.

#### 2.5 Cash and Cash Equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and on hand and short term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flow, cash and cash equivalents consists of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

#### 2.6 Impairment of Non-Financial Assets

Assessment for impairment is done at each Balance Sheet date as to whether there is any indication that a non-financial asset may be impaired. Indefinite life intangibles are subject to a review for impairment annually or more frequently if events or circumstances indicate that it is necessary. For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets is considered as a cash generating unit. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Company's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units. If any indication of impairment exists, an estimate of the recoverable amount of the individual asset/cash generating unit is made. Asset/cash generating unit whose carrying value exceeds their recoverable amount are written down to the recoverable amount by recognising the impairment. The impairment loss is allocated first to reduce the carrying amount of goodwill (if any) allocated to the cash generating unit and then to the other assets of the unit, pro rata based on the carrying amount of each asset in the unit.

#### 2.7 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments also include derivative contracts such as foreign currency foreign exchange forward contracts, futures and currency options.

#### 2.7.1 Financial Assets

Financial assets are recognised when the Company becomes a party to the contractual provisions of the instrument.

#### 2.7.1.1 Initial recognition and measurement

All financial assets are recognized at fair value on initial recognition, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition of financial assets, which are not at fair value through profit or loss, are added to the fair value on initial recognition.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

#### 2.7.1.2 Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

#### 2.7.1.2.1 Financial assets at amortised cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, debt instruments at amortised cost are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method, less impairment, if any. The amortisation of EIR and loss arising from impairment, if any is recognised in the Statement of Profit and Loss.

#### 2.7.1.2.2 Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI).

Interest income measured using the EIR method and impairment losses, if any are recognised in the Statement of Profit and Loss. On derecognition, cumulative gain or loss previously recognised in OCI is reclassified from the equity to 'other income' in the Statement of Profit and Loss.

#### 2.7.1.2.3 Financial assets at fair value through profit or loss

Financial assets which are not classified in any of the above categories are subsequently fair valued through profit or loss. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

Such financial assets are measured at fair value with all changes in fair value, including interest income and dividend income if any, recognised as 'other income' in the Statement of Profit and Loss. Such financial assets are measured at fair value with all changes in fair value, including interest income and dividend income if any, recognised as 'other income' in the Statement of Profit and Loss.

#### 2.7.1.2.4 Financial assets as Equity Investments

All investments in equity instruments classified under financial assets are initially measured at fair value, the Company may, on initial recognition, irrevocably elect to measure the same either at FVOCI or FVTPL.

The Company makes such election on an instrument-by-instrument basis. A fair value change on an equity instrument is recognised as other income in the Statement of Profit and Loss unless the Company has elected to measure such instrument at FVOCI. Fair value changes excluding dividends, on an equity instrument measured at FVOCI are recognised in OCI. Amounts recognised in OCI are not subsequently reclassified to the Statement of Profit and Loss. Dividend income on the investments in equity instruments are recognised as 'other income' in the Statement of Profit and Loss.

#### 2.7.1.3 Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company's balance sheet) when:

The rights to receive cash flows from the asset have expired, or

The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

#### 2.7.1.4 Impairment

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt

securities, deposits and trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115.

The company follows 'Simplified Approach' for recognition of impairment allowance. This approach doesn't require the Company to track changes in credit risk. Rather, it recognises impairment allowances based on lifetime ECLs at each reporting date, right from its initial recognition.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive, discounted at the original EIR. Lifetime ECL are expected credit losses resulting from all possible defaults over the expected life of a financial instrument. ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss. This amount is reflected under the head 'other expenses' in the statement of profit and loss.

#### 2.7.2 Financial Liabilities

#### i) Classification

The Company classifies all financial liabilities as subsequently measured at amortised cost.

#### (ii) Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

#### (iii) Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Gains and losses are recognised in Statement of Profit and Loss when the liabilities are derecognised.

Amortised cost is calculated by taking into account any discount or premium on acquisition and transactions costs. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

This category generally applies to loans and borrowings.

#### (iv) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

#### (v) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

#### 2.7.3 Share Capital

Ordinary equity shares

Incremental costs directly attributable to the issue of ordinary equity shares, are recognised as a deduction from equity.

#### 2.7.4 Derivative financial instruments and hedge accounting

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged and the type of hedge relationship designated.

The company designates their derivatives as hedges of foreign exchange risk associated with the cash flows of highly probable forecast transactions. (Cash flow hedges).

The company documents at the inception of the hedging transaction the economic relationship between hedging instruments and hedged items including whether the hedging instrument is expected to offset changes in cash flows of hedged items. The company documents its risk management objective and strategy for undertaking various hedge transactions at the inception of each hedge relationship.

The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than 12 months; it is classified as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

#### Cash flow hedges that qualify for hedge accounting

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in the other comprehensive income in cash flow hedging reserve within equity, limited to the cumulative change in fair value of the hedged item on a present value basis from the inception of the hedge. The gain or loss relating to the ineffective portion is recognised immediately in Statement of profit and loss.

When forward contracts are used to hedge forecast transactions, gains or losses relating to the effective portion of the change in the spot component of the forward contracts are recognised in other comprehensive income in cash flow hedging reserve within other equity.

The change in the forward element of the contract that relates to the hedged item ('aligned forward element') is recognised within other comprehensive income in the costs of hedging reserve within equity. In some cases, the entity may designate the full change in fair value of the forward contract (including forward points) as the hedging instrument. In such cases, the gains and losses relating to the effective portion of the change in fair value of the entire forward contract are recognised in the cash flow hedging reserve within other equity.

Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss.

When a hedging instrument expires, or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative deferred gain or loss and deferred costs of hedging in equity at that time remains in equity until the forecast transaction occurs. When the forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred costs of hedging that were reported in equity are immediately reclassified to profit or loss within other gains/ (losses).

If the hedge ratio for risk management purposes is no longer optimal but the risk management objective remains unchanged and the hedge continues to qualify for hedge accounting, the hedge relationship will be rebalanced by adjusting either the volume of the hedging instrument or the volume of the hedged item so that the hedge ratio aligns with the ratio used for risk management purposes. Any hedge ineffectiveness is calculated and accounted for in profit or loss at the time of the hedge relationship rebalancing. Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss.

#### 2.8 Government Subsidy/Grants

Grants are recognized when there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an asset, the cost of the asset is shown at gross value and grant thereon is treated as a deferred grant which is recognized as income in the Statement of Profit and Loss over the period and in proportion in which depreciation is charged.

#### 2.9 Provisions, Contingent Liabilities and Contingent Assets

#### 2.9.1 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of time value of money is material, provisions are discounted using a current pre tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### 2.9.2 Contingent Liabilities

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

#### 2.9.3 Contingent Assets

Contingent assets are not recognised in the financial statements. Contingent assets if any, are disclosed in the notes to the financial statements.

#### 2.10 Revenue from Operation

Revenue from contracts with customers is recognized on transfer of control of promised goods or services to a customer at an amount that reflects the consideration to which the Company is expected to be entitled to in exchange for those goods or services. Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the Company as part of the contract. This variable consideration is estimated based on the expected value of outflow. Revenue (net of variable consideration) is recognized only to the extent that it is highly probable that the amount will not be subject to significant reversal when uncertainty relating to its recognition is resolved.

Revenue from sale of products is recognized when the control on the goods have been transferred to the customer. The performance obligation in case of sale of product is satisfied at a point in time i.e., when the material is shipped to the customer or on delivery to the customer, as may be specified in the contract.

#### **Export incentives**

Revenue from export incentives are accounted for on export of goods if the entitlements can be estimated with reasonable assurance and conditions precedent to claim are fulfilled.

#### 2.11 Other Non-Operating Income

#### 2.11.1 Interest Income

Interest income is recognized using the Effective Interest Rate (EIR) method.

#### 2.11.2 Dividend Income

Dividend income on investments is recognised when the right to receive dividend is established.

#### 2.12 Employee Benefits

Liabilities in respect of employee benefits to employees are provided for as follows:

#### a) Short-term employee benefits

i) Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be incurred when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

#### b) Long Term Employee Benefit Plan

The Company has a policy on compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method on the additional amount expected to be paid / availed as a result of the unused entitlement that has accumulated at the balance sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

#### c) Post Separation Employee Benefit Plan

#### i) Defined Benefit Plan

Gratuity Liability on the basis of actuarial valuation as per Ind AS-19. Liability recognised in the balance sheet
in respect of gratuity is the present value of the defined benefit obligation at the end of each reporting period
less the fair value of plan assets.

The defined benefit obligation is calculated annually by actuaries using the projected unit credit method. The present value of defined benefit is determined by discounting the estimated future cash outflows by reference to market yield at the end of each reporting period on government bonds that have terms approximate to the terms of the related obligation. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

 Actuarial gain / loss pertaining to above and other components of re-measurement of net defined benefit liability (asset) are accounted for as OCI. All remaining components of costs are accounted for in statement of profit & loss.

#### ii) Defined Contribution Plans:

Defined contribution plans are Employee Provident Fund scheme and Employee State Insurance scheme for eligible employees. The Company's contribution to defined contribution plans is recognised as an expense in the Statement of Profit and Loss as they fall due.

#### 2.13 Taxes

#### 2.13.1 Current Taxes

Current tax comprises the expected tax payable or recoverable on the taxable profit or loss for the year and any adjustment to the tax payable or recoverable in respect of previous years.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the company and its branch operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Income tax expense is recognized in the statement of profit and loss except to the extent that it relates to items recognized directly in equity/OCI, in which case it is recognized in other comprehensive income. The company offsets current tax assets and current tax liabilities, where it has a legally enforceable right to set off the recognized amounts and where it intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

#### 2.13.2 Deferred Taxes

Deferred income tax assets and liabilities are recognized for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary timing differences and the carry forward of unused tax credits and unused tax losses can be utilised. Such assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax assets are not recognised for temporary differences between the carrying amount and tax bases of investments in subsidiaries where it is not probable that the differences will reverse in the foreseeable future and taxable profit will not be available against which the temporary difference can be utilised.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and MAT credit entitlements only if it is probable that future taxable amounts will be available to utilise those temporary differences, losses and credit.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. Current and deferred tax is recognised in profit or loss, except to the extent that it relates

to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### 2.14 Foreign Currencies

The Company's functional currency is Indian Rupee (INR) and it is also the presentation currency for the Company.

Transactions in foreign currencies are initially recorded by the Company at the functional currency spot rate of exchange prevailing on the date of the transaction. Monetary assets and monetary liabilities denominated in foreign currencies and remaining unsettled at the end of the year are converted at the functional currency spot rate of exchange prevailing on the reporting date.

Differences arising on settlement or conversion of monetary items are recognised in statement of profit and loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are recorded using the exchange rates at the date of the transaction except for the qualifying cash flow hedge, which are recognised in OCI to the extent that the hedges are effective.

#### 2.15 Leases

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The Company uses significant judgment in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Company is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Company to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Company revises the lease term if there is a change in the non-cancellable period of a lease

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics

The Company's lease asset classes primarily consist of leases for Land and Buildings and Plant & Machinery. The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and
- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short term leases) and leases of low value assets. For these short term and leases of low value assets, the Company recognises the lease payments as an operating expense on a straight line basis over the term of the lease. The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

A lease liability is remeasured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The remeasurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

#### 2.16 Borrowings costs

Interest and other borrowing costs attributable to qualifying assets are capitalized. Other interest and borrowing costs are charged to revenue.

#### 2.17 Dividend

The Company recognises a liability for any dividend declared but not distributed at the end of the reporting period, when the distribution is authorised and the distribution is no longer at the discretion of the Company on or before the end of the reporting period. As per Corporate laws in India, a distribution is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

#### 2.18 Earnings Per Share

Basic earnings per equity share are computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit for the period attributed to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

#### 3. Recent Pronouncements:

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from April 1st, 2022, as below:

#### Ind AS 103 - Reference to Conceptual Framework:

The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103. The Company does not expect the amendment to have any significant impact in its financial statements.

#### Ind AS 16 - Proceeds before intended use:

The amendments mainly prohibit an entity from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, an entity will recognise such sales proceeds and related cost in profit or loss. The Company does not expect the amendments to have any impact in its recognition of its property, plant and equipment in its financial statements.

#### Ind AS 37 - Onerous Contracts - Costs of Fulfilling a Contract:

The amendments specify that that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts. The amendment is essentially a clarification and the Company does not expect the amendment to have any significant impact in its financial statements.

#### Ind AS 109 - Annual Improvements to Ind AS (2021):

The amendment clarifies which fees an entity includes when it applies the '10 percent' test of Ind AS 109 in assessing whether to derecognise a financial liability. The Company does not expect the amendment to have any significant impact in its financial statements.

#### Ind AS 106 - Annual Improvements to Ind AS (2021):

The amendments remove the illustration of the reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives were described in that illustration. The Company does not expect the amendment to have any significant impact in its financial statements.

Particulars	Particulars Period		Land	Right	Buildings	Leasehold	Plant &	Furniture	Vehicles	Office	Office	Electrical	Laboratory	Computers	Total
		Freehold Leasehold	Leasehold	of use	)	improvement	machinery	& fixtures		equipment	premises	installation	equipment	4	
Opening gross carrying amount as at	April 1, 2020	4.18	94.39	253.27	2,761.77	93.14	3,598.28	84.88	193.42	27.94	97.77	86.99	8.65	29.19	7,333.87
Additions		*	,		209.32	*	317.70	*	98.15	10.24	`	12.40	1.12	4.84	653.77
Deductions		1	1	١.	1	*	(4.44)	1	(75.10)	*	1	,	*	1	(79.54)
Closing gross carrying amount as at	March 21, 2021	4.18	94.39	253.27	2,971.09	93.14	3,911.54	84.88	216.47	38.18	97.77	99.39	9.77	34.03	7,908.10
Opening gross carrying amount as at	April 1, 2021	4.18	94.39	253.27	2,971.09	93.14	3,911.54	84.88	216.47	38.18	97.77	99.39	9.77	34.03	7,908.10
Additions		*	*	`	157.43	*	779.47	1.11	*	13.77	*	10.60	1.79	50.28	1,014.43
Deductions		,	,	*	,	,	(114.52)	(0.20)	,	(2.79)	`	,	(0.01)	(4.47)	(121.99)
Closing gross carrying amount as at	March 21, 2022	4.18	94.39	253.27	3,128.52	93.14	4,576.49	85.79	216.47	49.16	97.77	109.99	11.55	79.84	8,800.54
Opening accumulated depreciation	April 1, 2020	`	4.04	99.31	418.48	26.89	996.57	43.86	81.55	16.04	6.74	36.04	3.92	16.80	1,750.24
Charge for the year		*	1.01	99.31	117.69	17.70	302.38	8.21	20.13	4.09	1.68	9.75	0.81	5.27	588.03
Deduction		,	,	*	,	*	(3.80)	*	(14.39)	*	`	`	`	,	(18.19)
Closing accumulated depreciation	March 21, 2021	,	5.05	198.62	536.17	44.59	1,295.15	52.07	87.29	20.13	8.42	45.79	4.73	22.07	2,320.08
Opening accumulated depreciation	April 1, 2021	*	5.05	198.62	536.17	44.59	1,295.15	52.07	87.29	20.13	8.42	45.79	4.73	22.07	2,320.07
Charge for the year		,	1.01	49.82	119.89	17.70	300.52	6.49	21.24	90.9	1.68	10.52	0.80	13.71	549.44
Deduction		,	,	3	,	1	(56.48)	(0.06)	1	(2.06)	*	`	,	(3.94)	(62.55)
Closing accumulated depreciation	March 21, 2022	,	90.9	248.44	90.959	62.29	1,539.19	58.50	108.53	24.13	10.10	56.31	5.53	31.84	2,806.96
Net carrying amount as at	March 31, 2021	4.18	89.34	54.65	2,434.92	48.55	2,616.39	32.81	129.18	18.05	89.35	53.60	5.04	11.96	5,588.02
Net carrying amount as at	March 21, 2022	4.18	88.33	4.83	2,472.46	30.85	3,037.30	27.29	107.94	25.03	87.67	53.68	6.02	48.00	5,993.58

Of the above the title deeds of immovable properties are held in the name of the Company.
 Charge has been created over the part of Property, Plant and Equipment of the Company towards Working Capital facilities from banks.

## 4(b) Capital Work - in - Progress

Rs. Lakhs

Particulars	Total
Opening as at April 1, 2020	237.70
Additions during the year	391.27
Capitalised during te year	(594.29)
Closing as at March 31, 2021	34.68
Opening as at April 1, 2021	34.68
Additions during the year	950.90
Capitalised during te year	(971.95)
Closing as at March 31, 2022	13.63

#### (i) CWIP ageing schedule

Rs. Lakhs

CWIP as on March 2022	Amount in CWIP for a period of				Total
	Less than 1	1-2 years	2-3 years	More than 3	
	year			years	
Projects in progress	13.63	-	_	_	13.63
Total	13.63	-	-	-	13.63

Rs. Lakhs

CWIP as on March 2021	A	Total			
	Less than 1	1-2 years	2-3 years	More than 3	
	year			years	
Projects in progress	34.68	-	_	_	34.68
Total	34.68	-	-	-	34.68

#### 4(c) Intangible assets

Particulars	Period	Brands	Computer Software	Total
Opening gross carrying amount as at	April 1, 2020	2,132.84	16.55	2,149.39
Additions		-	-	
Deductions		-	-	
Closing gross carrying amount as at	March 21, 2021	2,132.84	16.55	2,149.39
Opening gross carrying amount as at	April 1, 2021	2,132.84	16.55	2,149.39
Additions		-	4.56	4.56
Deductions		-	(0.75)	(0.75)
Closing gross carrying amount as at	March 21, 2022	2,132.84	20.36	2,153.20
Opening accumulated amortisation	April 1, 2020	-	14.08	14.08
Charge for the year		-	0.74	0.74
Deduction		-	-	
Closing accumulated amortisation	March 21, 2021	-	14.82	14.82
Opening accumulated amortisation	April 1, 2021	-	14.82	14.82
Amortisation for the year		-	0.85	0.85
Deduction		-	(0.32)	(0.32)
Closing accumulated amortisation	March 21, 2022	-	15.35	15.35
Net carrying amount as at	March 31, 2021	2,132.84	1.73	2,134.57
Net carrying amount as at	March 21, 2022	2,132.84	5.01	2,137.85



5 Investments Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Investments in equity instruments of subsidiaries		
Investment in Subsidiaries (Unquoted)		
(At amortised cost)		
a) ADF Foods (India) Limited		
Face value (Rs.)	10	10
Number of shares	5,50,000	3,00,000
Amount in Rs. In lakhs	55.00	30.00
b) ADF Foods UK Limited		
Face value (£)	1	1
Number of shares	20,85,281	20,85,281
Amount in Rs. In lakhs	1,826.29	1,826.29
c) Power Brands (Foods) Private Limited (Refer Note: 48)		
Face value (Rs.)	10	10
Number of shares	2,08,85,992	2,08,85,992
Amount in Rs. In lakhs		
Investments in preference shares:		
Investment in Subsidiaries (Unquoted)		
(At amortised cost)		
a) ADF Foods UK Limited		
(0.001% Redeemable Cumulative Preference Shares)		
Face value (£)	1	1
Number of shares	71,37,740	55,02,160
Amount in Rs. In lakhs	6,801.79	5,140.99
Total	8,683.08	6,997.28
Aggregate amount of unquoted investments	8,683.08	6,997.28
Aggregate amount of impairment in value of investments		-

## 6 Non-current loans Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured, considered good		
Loans and advances to Employees	6.34	2.16
Loans and advances to others	-	24.12
Total	6.34	26.28

#### 7 Other non-current financial assets

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Security deposits	112.19	147.73
Export incentives receivables	-	10.04
Deposits held as margin more than 12 months*	5.65	2.87
Total	117.84	160.64

<sup>\*</sup> Above bank deposits are hypothecated as margin money.

#### 8 Income tax assets (net)

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Advance payment of income tax (net of Provision for Tax)	498.40	498.53
Total	498.40	498.53

#### 9 Other non-current non-financial assets

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured Considered good		
Capital Advances (Refer note: 38(b))	71.14	34.86
Provison for doubtful advances	(4.20)	-
Total Capital Advances	66.94	34.86
Prepayments	5.88	6.66
Deferred lease expenses	1.57	5.09
Other Assets	0.03	1.13
Total	74.42	47.74

#### 10 Inventories Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
(Valued at lower of cost and net realizable value)		
Raw materials	718.79	322.17
Packing materials	781.85	804.63
Work-in-progress	1,463.98	948.10
Finished goods	527.43	857.72
Traded goods	39.89	108.99
Total	3,531.94	3,041.61

<sup>(</sup>i) Inventories hypothecated as collateral towards Working Capital facilities from banks.

11 Current Investments Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Investments in Mutual Funds (Quoted) (Measured at FVTPL)		
IDFC Low Duration Regular Plan -Growth		428.88
Hdfc Corporate Bond -Growth		303.78
IDFC Corporate Bond Regular -Growth		303.57
Nippon India Money Market -Growth		323.02
Nppon India Banking & Psu Debt Growth		303.40
Kotak Equity Arbitrage Reg - DM	309.69	-
HDFC Liquid - Growth	530.96	
Aditya Birla Sl Arbitrage-Growth	102.13	
Mirae Asset Cash Management-G	150.38	
SBI Liquid-G	552.40	
Nippon India Liquid-G	578.41	
Aditya Birla Sl Liquid-G	227.89	
Kotak Luquid Fund-Growth	614.15	-
ICICI Pru Liquid Fund-Growth	551.16	-
Nippon India Arbitrage -G	309.91	-
Total	3,927.08	1,662.65
Aggregate amount of quoted investments at Cost	3,905.93	1,640.66
Aggregate amount of quoted investments at market value	3,927.08	1,662.65
Aggregate amount of impairment in value of investments		

#### 12 Current trade receivables

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured Considered good		
Related parties (Refer note: 43)	880.37	28.33
Others	5,211.79	5,392.18
	6,092.16	5,420.51
Trade receivable which have significant increase in credit risk	9.02	9.02
Less: Allowance for credit impaired	(9.02)	(4.51)
Total	6,092.16	5,425.02

Trade Receivable hypothecated as collateral towards Working Capital facilities from banks.

#### (i) Trade Receivables Ageing Schedule

Rs. Lakhs

Particulars (As at March 31, 2022)		Outstanding for following periods from due date of payment				
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	6,090.85	1.31	_	-	-	6,092.16
(ii) Undisputed Trade Receivables which have significant increase in credit risk	-	-	-	-		
(iii) Undisputed Trade Receivables credit impaired	-	_	-	_	-	_
(iv) Disputed Trade Receivables Considered Good	-	-	-	-		
(v) Disputed Trade Receivables which have significant increase in credit risk	-	-			9.02	9.02
(vi) Disputed Trade Receivables - credit impaired	-	_	-	_	(9.02)	(9.02)
Total	6,090.85	1.31		-	-	6,092.16

Rs. Lakhs

Particulars (As at March 31, 2021)		Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i)	Undisputed Trade receivables - considered good	5,420.51	-	-	_	-	5,420.51
(ii)	Undisputed Trade Receivables which have significant increase in credit risk	_	-		-	-	
(iii)	Undisputed Trade Receivables credit impaired	_	-	-	-	-	_
(iv)	Disputed Trade Receivables Considered Good	_	-	-	_	-	-
(v)	Disputed Trade Receivables which have significant increase in credit risk	_	-	-	-	9.02	9.02
(vi)	Disputed Trade Receivables - credit impaired	_	-	-	-	(4.51)	(4.51)
Tota	al	5,420.51	-		-	4.51	5,425.02

## 13 Cash and cash equivalents

Particulars	As at March 31, 2022	As at March 31, 2021
Cash on hand	2.49	3.15
Balances with banks		-
in Current account	1,530.55	524.26
in EEFC account	1,560.75	1,511.83
Total	3,093.79	2,039.24



#### 14 Bank balances other than above

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Balance with banks		
in Current account *	69.49	69.84
in Fixed deposit account **	2,033.84	2,072.49
in Margin deposit account***	232.77	343.95
Total	2,336.10	2,486.28

<sup>\*</sup> Balance with bank in current account is on account of earmark balance for unclaimed dividend.

15 Current loans

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured, considered good		
Loans to employees	15.17	7.80
Loans and advances to others	24.13	37.69
Total	39.30	45.49

#### 16 Other current financial assets

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Derivative foreign exchange forward contracts (Refer note : 44)	143.38	74.90
Security Deposit	109.20	59.31
Interest accrued on fixed deposits and others	76.07	41.61
Export incentive receivable	1,604.56	853.52
Other receivables	0.33	0.44
Total	1,933.54	1,029.78

#### 17 Other current financial assets

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured, considered good		
Advance to suppliers for services	20.57	26.05
Advance to suppliers for services - Related party (Refer note : 43)		1.13
Advance to suppliers for goods	14.50	13.05
Balances with Government authority	544.91	695.57
Prepayments	62.55	103.43
Deferred lease expenses	3.53	3.53
Other assets	1.13	1.69
Total	647.19	844.45

<sup>\*\*</sup>Deposit with maturity of less than 12 months.

<sup>\*\*\*</sup> Margin deposits with maturity of less than 12 months.

#### 18 Equity share capital

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Authorized shares		
2,50,00,000 (March 31, 2021: 2,50,00,000) equity shares of Rs. 10/- each	2,500.00	2,500.00
Issued, subscribed and fully paid share capital		
2,09,66,219 (March 31, 2021: 2,00,22,719) equity shares of Rs. 10/- each	2,096.62	2,002.27
	2,096.62	2,002.27
Shares forfeited		
7,56,600 (March 31, 2021: 7,56,600) equity shares of Rs. 10/- each; amount originally paid up thereon @ Rs. 5 per share (Refer Note: 18(a)(i))	37.83	37.83
Total	2,134.45	2,040.10

#### (a) Reconciliation of the shares outstanding at the beginning and at the end of the year

Particulars	No. of shares	Rs. Lakhs
Equity shares		
As at April 1, 2020	2,07,79,319	2,040.10
Issued during the year	-	-
As at March 31,2021	2,07,79,319	2,040.10
Issued during the year (Refer Note: 18(a)(ii))	9,43,500	94.35
As at March 31, 2022	2,17,22,819	2,134.45

- (i) Of the above 7,56,600 equity shares (Rs. 37.83 lakhs) forfeited in earlier years are not cancelled by the Company.
- (ii) During the year the Company has issued 9,43,500 Equity Shares (2020-2021: Nil Equity Shares) pursuant to conversion of equivalent number of preferential share warrants

#### (b) Terms / rights attached to equity shares

The Company has one class of equity shares having a par value of Rs. 10 per share. Each shareholders is eligible for one vote per share held. The dividend proposed by the board of directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

#### (c) Details of equity shares held by Shareholders holding more than 5% of the aggregate shares in the Company

Particulars	As at March 31, 2022	As at March 31, 2021
Mr. Bimal R. Thakkar		
No. of Shares	22,78,924	22,78,924
%	10.87	11.38
Mrs. Mahalaxmi R. Thakkar		
No. of Shares	19,53,000	19,53,000
%	9.31	9.75
Authum Investment and Infrastructure Limited		
No. of Shares	36,61,682	38,94,940
%	17.46	19.45
Infinity Holdings		
No. of Shares	20,00,000	20,00,000
%	9.54	9.99
Total · Number of shares	98,93,606	1,01,26,864
Total - %	47.18	50.57

#### (d) Shares reserved for issue under options outstanding as at the end of the year on un-issued share capital:

The Company has 1,006,500 (March 31, 2021: 1,950,000) Equity Shares reserved for issue on subscription of Preferential Share Warrants (Refer Note 19 (e) for terms of Preferential Share Warrants)

#### (e) Equity shares movement during the five years preceding March 31, 2022

Financial Year	Aggregate no. of equity shares bought back
2016-17	7,98,539
2017-18	
2018-19	11,78,742
2019-20	
2020-21	

There are no shares reserved for issue under option and contracts/commitments for the sale of shares / disinvestment, including the terms and amounts.

#### (f) Disclosure of shareholding of promoters as at March 31, 2022 is as follows:

Promoter name	As at 31st March, 2022		As at 31st March, 2021		% Change	
	No. of Shares	% of total shares	No. of Shares	% of total shares	during the year	
Mr. Bimal R. Thakkar*	22,78,924	10.87%	22,78,924	11.38%	-0.51%	
Mrs. Mahalaxmi R. Thakkar	19,53,000	9.31%	19,53,000	9.75%	-0.44%	
Bimal Thakkar HUF	5,95,246	2.84%	5,95,246	2.97%	-0.13%	
Parul Bimal Thakkar	7,10,827	3.39%	4,10,827	2.05%	1.34%	
Krish Bhavesh Thakkar	3,51,000	1.67%	3,51,000	1.75%	-0.08%	
Shivaan Bimal Thakkar	2,66,501	1.27%	41,501	0.21%	1.06%	
Sumer Bimal Thakkar	2,66,300	1.27%	41,300	0.21%	1.06%	
H J Thakkar Property Investment Limited	6,18,915	2.95%	6,18,915	3.09%	-0.14%	
	70,40,713	33.58%	62,90,713	31.42%	2.16%	

<sup>\* 8,00,000</sup> shares are pledged as on March 31, 2022

Disclosure of shareholding of promoters as at March 31, 2021 is as follows:

Promoter name	As at March 31, 2021		As at Marc	% Change	
	No. of Shares	% of total shares	No. of Shares	% of total shares	during the year
Mr. Bimal R. Thakkar	22,78,924	11.38%	22,78,924	11.38%	0.00%
Mrs. Mahalaxmi R. Thakkar	19,53,000	9.75%	19,58,022	9.78%	-0.03%
Bimal Thakkar HUF	5,95,246	2.97%	5,95,246	2.97%	0.00%
Parul Bimal Thakkar	4,10,827	2.05%	3,80,806	1.90%	0.15%
Krish Bhavesh Thakkar	3,51,000	1.75%	5,01,000	2.50%	-0.75%
Shivaan Bimal Thakkar	41,501	0.21%	11,500	0.06%	0.15%
Sumer Bimal Thakkar	41,300	0.21%	11,300	0.06%	0.15%
H J Thakkar Property Investment Limited	6,18,915	3.09%	6,18,915	3.09%	0.00%
Priyanka Bhavesh Thakkar	-	0.00%	3,01,000	1.50%	-1.50%
Bhavesh Ramesh Thakkar	-	0.00%	2,50,450	1.25%	-1.25%
	62,90,713	31.42%	69,07,163	34.50%	-3.08%

19 Other equity Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Capital reserve (Refer Note: 19 (a))	105.00	105.00
Capital redemption reserve (Refer Note: 19 (b))	197.73	197.73
Securities premium (Refer Note: 19 (c))		
As per Last Balance Sheet	2,166.86	2,166.86
Issue of Equity Shares pursuant to conversion of preferential share warrants (Refer Note: 19 (e))	3,321.12	,
Closing balance	5,487.98	2,166.86
General reserve	763.97	763.97
Money received against share warrants (Refer Note: 19 (e))		
As per Last Balance Sheet	1,764.75	-
Amount received during the year	2,561.60	1,764.75
Issue of Equity Shares pursuant to conversion of preferential share warrants	(3,415.47)	
Closing balance	910.88	1,764.75
Retained earning		
As per Last Balance Sheet	21,614.42	17,948.91
Add: profit for the year	4,149.47	3,668.56
Re-measurement of defined benefit plans	3.82	(1.86)
Less: Dividend paid	(600.68)	
Less: Tax on dividend (Rs. 1.19 Lakhs pertaining to FY 2019-20)	-	(1.19)
Movement during the year	3,552.61	3,665.51
Closing balance	25,167.03	21,614.42
Cash flow hedge reserve (Refer Note: 19 (d))		
As per Last Balance sheet	102.22	(89.17)
Add: Change in fair value of hedging instrument	69.29	255.77
Less: Deferred tax	(17.44)	(64.38)
Closing balance	154.07	102.22
<u>Total</u>	32,786.66	26,714.95

#### Nature of Reserves

#### (a) Capital reserve

The Company recognises profit and loss on purchase, sale, issue or cancellation of the Company's own equity instruments to capital reserve.

#### (b) Capital redemption reserve

As per Companies Act, 2013, capital redemption reserve is created when company purchases its own shares out of free reserves or securities premium. A sum equal to the nominal value of the shares so purchased is transferred to capital redemption reserve.

#### (c) Securities Premium

Securities premium reserve is used to record the premium on issue of shares. The reserve is utilised in accordance with the provision of the Companies Act, 2013.

#### (d) Cash flow hedge reserve

The Company uses hedging instruments as part of its management of foreign currency risk associated with its highly probable forecast sale. For hedging foreign currency risk, the Company uses foreign currency forward contracts which are designated as cash flow hedges. To the extent these hedges are effective; the change in fair value of the hedging instrument is recognised in the cash flow hedging reserve. Amounts recognised in the cash flow hedging reserve is reclassified to profit or loss when the hedged item affects profit or loss.

#### (e) Money received against Preferential Share Warrants

The Company has obtained approval of shareholders by way of a special resolution dated 05th October, 2020 for issuance of 19,50,000 warrants at a price of INR.362/- each on preferential basis to certain promoters and non-promoters . Further, the Company has obtained in-principle approval from National Stock Exchange and Bombay Stock Exchange on 09th October, 2020 and 23rd October, 2020 respectively for the allotment of the said warrants. As all the allottees have paid the advance Subscription Price of Rs. 90.50/- per warrant which is equivalent to 25% of subscription Price aggregating to Rs. 1,765 Lakhs, the said warrants have been allotted vide Board resolution dated 01st November, 2020.

On 16th March, 2022, the first tranche of 943,500 warrants was converted into equivalent number of equity shares (FV of Rs.10 each and Premium of Rs.352 each) on receipt of the balance 75% subscription money amounting to Rs.2,561.60 Lakhs. The remaining 10,06,500 warrants have been convertible on 29th April, 2022. (Refer note: 18 (a)(ii))"

#### 20 Non - Current Lease Liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Non - Current Lease Liabilities	5.81	5.81
Total	5.81	5.81

## 21 Non-current provisions

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for employee benefits (Refer Note: 45)		
For Compensated Absences	78.48	67.00
For Compensated Sick Leaves	13.72	12.15
Total	92.20	79.15

## 22 Income taxes

a ioss	
l	nd loss

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Current tax expense for the year	1,420.48	1,225.51
Deferred Income tax liability / (asset), (net)		
Origination and reversal of temporary differences	43.15	25.41
Total	1,463.63	1,250.92

#### b) Tax expense recognised in other comprehensive income

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Items that will not be reclassified subsequently to profit or loss		
Re-measurements of the defined benefit plans	(1.28)	0.63
Items that will be reclassified subsequently to profit or loss		
Net gain / (loss) on cash flow hedges	(17.44)	(64.38)
Total	(18.72)	(63.75)

#### e) Reconciliation of effective tax rate

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Profit before tax	5,613.10	4,919.48
Tax using the company's domestic tax rate	1,412.65	1,238.08
Tax rate %	25.17%	25.17%
Tax effect of:		
Expenses not deductible for tax purposes	27.84	24.20
Allowances under Income Tax Act	10.28	(8.89)
Others	12.85	(2.47)
Total	1,463.63	1,250.92

# d) Movement in deferred tax balances March 31, 2022

Particulars	Net Balance April 01, 2021	Recognised in profit or loss	Recognised in OCI	Net Balance Mar 31,2022
Deferred tax assets / (liabilities)				
Property, plant and equipment	(893.28)	(26.28)		(919.56)
Cash flow hedge reserve	28.14	25.39	(17.44)	36.09
Employee benefits	102.13	(51.80)	(1.28)	49.05
Provision for doubtful advances	1.13	2.19		3.32
Lease Liability	(7.10)	7.35		0.25
Net Deferred tax assets / (liabilities)	(768.98)	(43.15)	(18.72)	(830.86)

March 31, 2021 Rs. Lakhs

Particulars	Net Balance April 01, 2020	Recognised in profit or loss	Recognised in OCI	Net Balance Mar 31,2021
Deferred tax assets / (liabilities)				
Property, plant and equipment	(856.87)	(36.41)		(893.28)
Cash flow hedge reserve	92.52	-	(64.38)	28.14
Employee benefits	81.11	20.39	0.63	102.13
Provision for doubtful advances	1.13	-	-	1.13
Lease liability	2.29	(9.39)		(7.10)
Net Deferred tax assets / (liabilities)	(679.82)	(25.41)	(63.75)	(768.98)

#### 23 Current Lease Liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Current Lease Liabilities*	-	55.74
Total		55.74

<sup>\*</sup> Figures indicates less than Rs. 1000/-

## 24 Current trade payables

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Dues to micro and small enterprises	279.53	148.90
Others		
Other than Related party	1,937.75	1,668.75
Total	2,217.28	1,817.65

#### (i) Current Trade Payables Ageing

Rs. Lakhs

Particulars (As at March 31, 2022)	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	279.53	-			279.53
(ii) Others	1,890.25	2.90	0.50	44.10	1,937.75
(iii) Disputed dues - MSME	-	-	_	-	
(iv) Disputed dues - Others	-	-	-		-
Total	2,169.78	2.90	0.50	44.10	2,217.28

Particulars (As at March 31, 2021)	Outstanding for following periods from due date of payment				
	Less than 1	1-2 years	2-3 years	More than 3	Total
	year	7	7	years	
(i) MSME	148.90	-	-		148.90
(ii) Others	1,617.19	5.81	1.48	44.36	1,668.75
(iii) Disputed dues - MSME	_	-	-		-
(iv) Disputed dues - Others	-	-	-	_	-
Total	1,766.00	5.81	1.48	44.36	1,817.65

#### 25 Other Current Financial Liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Employees related payables	118.78	98.79
Unclaimed dividend	69.49	69.84
Payable to Related party (Refer note: 43)	0.04	0.04
Payable for capital goods	126.55	46.87
Gratuity Payable (Refer note: 45)	40.81	69.12
Other liabilities	446.64	137.92
Total	802.31	422.58

#### 26 Other current non-financial liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Advances from customers	46.77	31.60
Statutory dues and other dues payable	102.49	79.22
Other liabilities	4.31	5.99
Total	153.57	116.81

#### 27 Current provisions

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for employee benefits (Refer note: 45)		
For Compensated Absences	10.76	10.74
For Compensated Sick Leaves	2.07	1.92
Total	12.83	12.66

#### 28 Income tax liabilities (net)

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for taxation (net of Advance Tax CY Rs. 1,358.03 Lakhs (PY Rs. 1,262.86 Lakhs))	90.27	27.83
Total	90.27	27.83

#### 29 Revenue from operations

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Sale of products	28,660.63	22,875.82
Export Incentive	1,540.63	788.28
Total	30,201.26	23,664.10

The Chief Operating Decision Maker (CODM) evaluates the performance of the Company based on revenue and operating income in one segment i.e. "Processed food". Accordingly, as per Ind AS-108, the Company has only one business segment and hence disaggregation information has not been separately disclosed.



30 Other income Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Interest income from		
Bank deposits	126.92	111.90
Others	6.08	11.03
Dividend income		
From subsidiary	0.06	0.05
Unwinding of discount on security deposit	3.72	3.40
Foreign exchange gain (net)	487.88	51.62
Liabilities no longer required written back	29.50	22.94
Profit on sale of fixed assets	-	5.86
Profit on Sale & Fair value of mutual funds	88.33	65.16
Miscellaneous income	168.44	152.89
Total	910.93	424.85

#### 31 Cost of materials consumed

#### (a) Raw material consumed

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Inventories at the beginning of the year	322.17	356.18
Add: Purchases (net)	9,291.23	7,808.65
	9,613.40	8,164.83
Less: Inventories at the end of the year	718.79	322.17
Total	8,894.61	7,842.66

#### (b) Packing material consumed

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Inventories at the beginning of the year	804.63	650.68
Add: Purchases (net)	3,103.82	3,044.43
	3,908.45	3,695.11
Less: Inventories at the end of the year	781.85	804.63
Total	3,126.60	2,890.48
Total cost of materials consumed	12,021.21	10,733.14

#### (c) Purchase of stock-in-trade

Particulars	For the year ended March 31, 2022	· ·
Purchases	632.89	740.43
Total	632.89	740.43

## 32 Changes in inventories of finished goods, stock in trade and work-in-progress

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Inventories at the beginning of the year		
Work-in progress	948.10	1,303.59
Finished goods	857.72	400.68
Stock in trade	108.99	44.74
	1,914.81	1,749.01
Less: Inventories at the end of the year		
Work-in progress	1,463.98	948.10
Finished goods	527.43	857.72
Stock in trade	39.89	108.99
	2,031.30	1,914.81
Total	(116.49)	(165.80)

## 33 Employee benefits expenses

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Salaries and wages	1,639.31	1,344.44
Contribution to provident fund and other funds	90.48	73.91
Staff welfare expenses	61.39	58.37
Total	1,791.18	1,476.72

## 34 Finance costs Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Interest expense on		
Borrowing from banks	33.35	33.27
Lease	2.37	7.25
Others	41.99	75.31
Total	77.71	115.83

## 35 Depreciation and amortisation expenses

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Tangible assets	549.44	588.03
Intangible assets	0.85	0.74
Total	550.29	588.77



36 Other expenses Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Freezing and preservation charges	97.42	81.76
Power & fuel	675.50	570.94
Electricity	13.37	5.40
Water charges	23.13	18.38
Rent including lease rent	384.92	76.59
Repairs and maintenance to building	40.43	16.33
Repairs and maintenance to machinery	148.87	122.95
Repairs and maintenance to others	40.04	36.06
Insurance	69.75	47.01
Rates and taxes	40.92	18.72
Communication expenses	33.17	22.57
Travelling and conveyance expenses	316.05	198.75
Motor car expenses	34.42	26.52
Printing and stationery expenses	12.65	9.36
Freight and forwarding expenses	6,086.50	2,267.26
Advertisement	846.87	594.95
Sales Promotion/Commission/Claims and marketing expenses	784.08	648.98
Donations		0.13
Legal and professional fees	335.58	514.37
Payment to auditor (Refer Note: 36.1)	28.67	26.10
CSR expenses (Refer Note: 47)	89.45	81.70
Registration and filling fees	6.64	6.97
Directors' sitting fees	27.00	26.80
Loss on sale of fixed assets / assets scrapped	49.21	-
Provision for Doubtful Advances	4.20	
Provision for doubtful trade receivables	4.51	-
Miscellaneous expenses	348.95	261.78
Total	10,542.30	5,680.38

36.1 Rs. Lakhs

Payment to Auditors:	For the year ended March 31, 2022 For the year en March 31, 202				
Payment to auditor comprise:					
For statutory audit	13.35	13.35			
For other services	14.15	12.20			
For reimbursement of expenses	1.17	0.55			
Total	28.67	26.10			

37 Financial Ratio Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Current Ratio	6.59	6.76
Return on Equity Ratio	11.88%	12.76%
Inventory turnover ratio	3.81	3.90
Trade Receivables turnover ratio	4.98	4.66
Trade payables turnover ratio	6.21	7.11
Net capital turnover ratio	1.56	1.62
Net profit ratio	14.48%	16.04%
Return on Capital employed	15.92%	17.05%
Debt Service Coverage Ratio*	101.66	1.83

<sup>\*</sup> Variance due to there was no repayment of borrowings in Current Year

Particulars		For the year ended March 31, 2022	For the year ended March 31, 2021
Working for financial ratios:			
Current Ratio	Current assets	21,601.10	16,574.52
	Current liabilities	3,276.26	2,453.27
	Current Ratio	6.59	6.76
Return on Equity Ratio	PAT	4,149.47	3,668.56
	Equity	34,921.11	28,755.05
	Return on Equity Ratio	11.88%	12.76%
Inventory turnover ratio	COGS	12,537.61	11,307.77
	Avg Inventory	3,286.78	2,898.74
	Inventory Turnover Ratio	3.81	3.90
Trade Receivables turnover	Sales turnover	28,660.63	22,875.82
ratio	Avg Debtors	5,758.59	4,909.01
	Trade Receivables turnover ratio	4.98	4.66
Trade payables turnover ratio	Cost of goods	12,537.61	11,307.77
	Avg Creditors	2,017.47	1,591.27
	Trade payables turnover ratio	6.21	7.11
Net capital turnover ratio	Net Annual sales	28,660.63	22,875.82
	Working capital	18,324.84	14,121.25
	Net Capital turnover ratio	1.56	1.62
	net annual sales is the sum of a company's gross sales minus its returns, allowances, and discounts over the course of a year		
	working capital is current assets less current liabilities		
Net profit ratio	Net Profit	4,149.47	3,668.56
	Net sales	28,660.63	22,875.82
	Net profit ratio	14.48%	16.04%
Return on Capital employed	EBIT	5,690.81	5,035.31
	Capital Employed	35,751.97	29,524.03
	Return on Capital employed	15.92%	17.05%
Debt Service Coverage Ratio	Earnings available for debt service*	4,826.68	4,373.16
	Debt Service**	47.48	2,394.77
	Debt Service Coverage Ratio	101.66	1.83

<sup>\*</sup> Net Profit After Tax + Depreciation + Interest + Loss on sale of Fixed Assets

<sup>\*\*</sup> Lease Payment for the Year + Repayment of Borrowings

#### 38 Contingent Liabilities and Commitments

#### a. Contingent Liabilities

Rs. Lakhs

Sr. No	Particulars	As at March 31, 2022	As at March 31, 2021
1.	Claims against the company not acknowledged as debts:		
	a. Income Tax Matters	289.04	289.04
	b. Service Tax Matters	463.54	463.54
	c. Legal Cases	18.24	18.24
2.	Guarantees:		
	a. Guarantees given on behalf of subsidiaries (net of margin money)	124.31	125.31

#### Notes:

- a. It is not practicable for the Company to estimate the timing of cash outflows, if any, in respect of above pending resolution of the respective proceedings as it is determinable only on receipt of judgments/decisions pending with various forums/authorities.
- b. The Company does not expect any reimbursements in respect of the above contingent liabilities.

#### b. Capital commitments

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Capital commitments (net of advances) – for purchase of property, plant and equipment	1,108.89	87.83

#### 39 Dues to Micro and Small Enterprises

Micro and small enterprises, as defined under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act) have been identified by the Company on the basis of the information available with the Company and the auditors have relied on the same. Sundry creditors include total outstanding dues to micro enterprises and small enterprises amounting to Rs.283.84 lakhs (2020-21: Rs. 154.89 lakhs). The disclosures pursuant to MSMED Act based on the books of account are as under:

Particulars	As at March 31, 2022	As at March 31, 2021
Dues remaining unpaid	283.84	154.89
Principal	279.53	148.90
Interest	4.31	5.99
Interest paid in terms of Section 16 of MSMED Act	Nil	Nil
Amount of interest due and payable for the period of delay on payments made beyond the appointed day during the year but without adding the interest specified under the MSMED Act	Nil	Nil
Amount of interest accrued and remaining unpaid	4.31	5.99
Amount of further interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23.		Nil

# 40. Disclosures made in terms of Schedule V of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015

#### a. Advances to Subsidiaries

There are no loans and advances in the nature of loans given to subsidiaries, associates, firms/companies in which directors are interested.

#### b. Deposits paid to related parties

Interest free security deposit of Rs. 8.50 lakhs (2020-21: Rs. 9.00 lakhs), paid for guest house taken on lease from a Related party.

#### 41. Disclosures u/s 186(4) of the Companies Act, 2013

Details of investments made are disclosed under Note 5 & 11 and Guarantees are disclosed under note no. 37(a). There are no loans given by the company.

#### 42. Disclosures in respect of lease

The Company has applied a single discount rate to a portfolio of leases with reasonably similar characteristics.

The Company has treated the leases with remaining lease term of less than 12 months as if they were "short term leases"

The Company has not applied the requirements of Ind AS 116 for leases of low value assets.

Movement of right-of-use assets and depreciation is given in Note no. 4(a) and Interest on account of Ind AS 116 is given in Note no. 34

The Company has entered into operating leases on its office building and guest house. These leases have terms of between 3 and 99 years. All leases include a clause to enable upward revision of the rental charge on an annual basis according to prevailing market conditions. Future minimum contractual rentals payable under non-cancellable operating leases as at March 31, 2022 are, as follows

Rs. Lakhs

Par	ticulars	As at March 31, 2022	As at March 31, 2021
i)	Not later than one year	0.50	57.65
ii)	Later than one year and not later than five years	2.00	2.00
iii)	Later than five years	39.33	39.83

Total cash outflow is Rs. 458.41 Lakhs, which includes short term lease payment recognised in the Statement of Profit and Loss of Rs. 384.92 lakhs and Rs. 73.49 Lakhs related to lease premises on which IND AS 116 is applied.

The Company has applied the practical expedient to rent concession for office premises. Rs. 10.17 lakhs recognized in profit and loss for the year ended March 31, 2022 to reflect changes in lease payments that arises from rent concessions to which the Company has applied the practical expedient.

The Company has discounted lease payments using the applicable incremental borrowing rate as at April 1, 2019, which is 8.95% for measuring the lease liability.



## 43. Related party disclosures

List of related parties as required by Ind AS – 24, "Related Party Disclosure" are given below

Sr. No:	Related party relationship	Name of the Related Parties
1	Direct subsidiaries	ADF Foods UK Limited
		ADF Foods (India) Limited
		Power Brands (Foods) Private Limited (Under members' voluntary liquidation-refer note no. 48)
2	Step down subsidiaries	ADF Holdings (USA) Limited
		ADF Foods (USA) Limited
		Vibrant Foods New Jersey LLC. (w.e.f. 01.09.2021)
3	Key managerial personnel - Non Executive	Ms. Deepa Harris
		Mr. Jay M. Mehta
		Mr. Ravindra Kumar Jain
		Mr. Viren A. Merchant
		Mr. Chandir Gidwani
		Mr. Naresh L. Kothari (Up to 21.12.2020)
4	Key managerial personnel	Mr. Bimal R. Thakkar - Chairman, Managing Director and Chief Executive Officer
		Mr. Devang Gandhi - Chief Operating Officer
		Mr. Anish S. Jhaveri - Chief Financial Officer (Up to 15.07.2020)
		Mr. Shardul Doshi - Chief Financial Officer (w.e.f. 14.08.2020)
5	Relative of key managerial personnel	Mrs. Mahalaxmi R. Thakkar (Relative of Director)
		Mrs. Parul Bimal Thakkar (Relative of Director)
		Mr. Shivaan B. Thakkar (Relative of Director) Sr. Manager Business & Strategy
		Mr. Sumer B. Thakkar (Relative of Director) (w.e.f. 14.08.2020) Manager Business & Strategy

The following transactions were carried out with the related parties in the ordinary course of business:

Rs. Lakhs

Particulars	Financial Year	Direct Subsidiaries	Indirect Subsidiaries	Key Managerial Personnel	Key Managerial Personnel - Non Executive	Relatives of Key Managerial Personnel	Total
Dividend Income	2021-22	0.06	-	-		-	0.06
	2020-21	0.05	-	-		-	0.05
Sale of goods	2021-22	229.41	1581.47	-		-	1,810.88
	2020-21	43.25	-	-		-	43.25
Salary	2021-22	-	-	192.11		42.61	234.72
	2020-21	-	-	148.32		24.04	172.36
Independent Director's Sitting	2021-22	-	-	-	27.00	-	27.00
fees	2020-21	-	-	-	26.80	-	26.80
Rent	2021-22	-	-	-	_	0.50	0.50
	2020-21	-	-	-	_	0.50	0.50
Expenses charged to/reimbursed	2021-22	-	-	-	_	-	
by other companies	2020-21	-	11.57	-	_	-	11.57
Expenses charged by/reimbursed	2021-22	-	-	-	_	-	
to other companies	2020-21	0.04	11.00	-	_	-	11.04
Investment in Equity shares of	2021-22	25.00	-	-	_	-	25.00
ADF Foods (India) Limited	2020-21	25.00	-	-	_	-	25.00
Investment in Preference Shares	2021-22	1,660.95	-	-	-	-	1,660.95
of ADF Foods UK Limited.	2020-21	358.09	-			-	358.09
Investments in Equity Shares	2021-22		-	152.04	338.47	2,715.00	3,205.51
	2020-21		~	~	~		~

Balances outstanding at the end of the year:

Particulars	Financial Year	Direct Subsidiaries	Indirect Subsidiaries	Key Managerial Personnel	Relatives of Key Managerial Personnel	Total
Non-current investments	2021-22	8,683.08	_	-	-	8683.07
	2020-21	6,997.28		_	-	6,997.28
Non-Current loans (Security Deposit)	2021-22	-	-	-	8.50	8.50
	2020-21	_	_	-	9.00	9.00
Other receivable	2021-22	-	_	-	-	,
	2020-21	-	1.13	-	-	1.13
Other Payable	2021-22	0.04	_	-	-	0.04
	2020-21	0.04	-	_	-	0.04
Trade payable	2021-22	44.10	_	-	-	44.10
	2020-21	44.10	-		-	44.10
Trade receivable	2021-22	19.45	860.92	-	-	880.37
	2020-21	28.33	,	-		28.33



Material related party transactions as under:

Particulars	Name of the related parties	For the year ended March 31, 2022	For the year ended March 31, 2021
Sale of goods	ADF Foods (India) Limited	57.90	43.25
	ADF Foods UK Limited	171.51	-
	ADF Foods (USA) Limited	257.82	-
	ADF Holding (USA) Limited	468.34	
	Vibrant Foods New Jersey LLC.	855.31	,
Investment in Preference Shares	ADF Foods UK Limited	1,660.95	358.09
Investment in Equity Shares	ADF Foods (India) Limited	25.00	25.00
Expenses charged to/reimbursed by other companies	ADF Holding (USA) Limited		11.57
Expenses charged by/ reimbursed to other companies	ADF Foods (India) Limited		0.04
Expenses charged by/ reimbursed to other companies	ADF Foods (USA) Limited	-	11.00
Salary	Mr. Shivaan B. Thakkar	23.26	15.52
	Mr. Sumer B. Thakkar	19.35	8.52
	Mr.Devang Gandhi	99.82	78.74
	Mr. Anish S. Jhaveri		20.00
	Mr. Shardul Doshi	92.29	49.57
Investments in Equity Shares	Mr.Devang Gandhi	86.88	-
	Mr. Shardul Doshi	65.16	-
	Mr. Shivaan B. Thakkar	814.50	-
	Mr. Sumer B. Thakkar	814.50	-
	Mrs. Parul Bimal Thakkar	1,086.00	-
	Ms. Deepa Harris	90.50	,
	Mr. Jay M. Mehta	66.97	-
	Mr. Ravindra Kumar Jain	90.50	-
	Mr. Chandir Gidwani	90.50	-
Non-Executive Directors Sitting Fees	Ms. Deepa Harris	4.50	3.20
	Mr. Jay M. Mehta	3.00	4.20
	Mr. Naresh L. Kothari	-	2.60
	Mr. Ravindra Kumar Jain	6.50	6.50
	Mr. Viren A. Merchant	6.50	6.30
	Mr. Chandir Gidwani	6.50	4.00
Rent	Mrs. Mahalaxmi R. Thakkar	0.50	0.50

Balances outstanding at the end of the year:

Rs. Lakhs

Particulars	Name of the related parties	For the year ended March 31, 2022	For the year ended March 31, 2021
Non-current investments	ADF Foods UK Limited	8,628.23	6,967.28
	ADF Foods (India) Limited	55.00	30.00
Non-Current loans (Security Deposit)	Mrs. Mahalaxmi R. Thakkar	8.50	9.00
Other receivable	ADF Foods (USA) Limited	-	1.13
Other payable	ADF Foods (India) Limited	0.04	0.04
Trade receivable	ADF Foods (India) Limited	19.45	28.33
Trade receivable	Vibrant Foods New Jersey LLC.	860.92	-
Trade payable	Power Brands (Foods) Pvt. Ltd.	44.10	44.10

Compensation to Key Managerial Personnel is as follows:

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Short term employee benefits	5.71	1.43
Post-retirement benefits	3.26	1.31
Share based payment transactions		

#### 44. Financial and derivative instruments - Hedge Accounting

- i) Impact of hedging activities
- a. Disclosure of effects of hedge accounting on financial position:

March 31, 2022 Rs. Lakhs

Types of hedge and risks	Nomina	al value	Carrying a hedging ir		Maturity date	Hedge ratio*	Changes in fair value	Change in the value of hedged item
	Assets	Liabilities	Assets	Liabilities			of hedging instrument	used as the basis for recognising hedge effectiveness
Cash flow hedge foreign exchange risk foreign exchange forward contracts	11,709.50	~	143.38		April 2022 to March 2023	1: 1	69.29	(69.29)

March 31, 2021 Rs. Lakhs

Types of hedge and risks	Nomina	al value	Carrying a		Maturity date	Hedge ratio*	Changes in fair value	Change in the value of hedged item
	Assets	Liabilities	Assets	Liabilities			of hedging instrument	used as the basis for recognising hedge effectiveness
Cash flow hedge foreign exchange risk foreign exchange forward contracts	9,975.48	~	74.90		April 2021 to March 2022	1: 1	255.77	(255.77)

<sup>\*</sup> The foreign exchange forward contracts are denominated in the same currency as the highly probable future sales therefore the hedge ratio is 1:1



b. Disclosure of effects of hedge accounting on financial performance

March 31, 2022 Rs. Lakhs

Type of Hedge	Change in the value of hedging instrument recognised in other comprehensive income	Hedge ineffectiveness recognised in profit or (loss)	Amount reclassified from cash flow hedge reserve to profit or loss	Line item affected in statement of profit and loss because of the reclassification
Cash flow hedge foreign exchange risk	69.29	-	_	-

March 31, 2021 Rs. Lakhs

Type of Hedge	Change in the value of hedging instrument recognised in other comprehensive income	Hedge ineffectiveness recognised in profit or (loss)	Amount reclassified from cash flow hedge reserve to profit or loss	Line item affected in statement of profit and loss because of the reclassification
Cash flow hedge foreign exchange risk	255.77	-	17.43	Other Income

The Company's hedging policy only allows for effective hedge relationships to be established. Hedge effectiveness is determined at the inception of the hedge relationship and through periodic prospective effectiveness assessments to ensure that an economic relationship exists between the hedged item and hedging instrument. The Company enters into hedge relationships where the critical terms of the hedging instrument match exactly with the terms of the hedged item, and so a qualitative assessment of effectiveness is performed. If changes in circumstances affect the terms of the hedged item such that the critical terms no longer match exactly with the critical terms of the hedging instrument, the Company uses the hypothetical derivative method to assess effectiveness.

Ineffectiveness is recognised on a cash flow hedge where the cumulative change in the designated component value of the hedging instrument exceeds on an absolute basis the change in value of the hedged item attributable to the hedged risk. In hedges of foreign currency forecast sale may arise if:

- The critical terms of the hedging instrument and the hedged item differ (i.e. nominal amounts, timing of the forecast transaction, interest resets changes from what was originally estimated), or
- Differences arise between the credit risk inherent within the hedged item and the hedging instrument.

Refer Note -19 for the details related to movement in cash flow hedge reserve.

#### 45. Employee Benefits

#### a. Defined contribution plans

Amount of Rs. 82.68 lakhs (2020-21: Rs. 66.14 lakhs) representing contribution to provident fund is recognised as an expense and is included in "Employee benefits expenses" in the Statement of Profit and Loss.

Amount of Rs. 7.69 lakhs (2020-21: Rs. 7.67 lakhs) representing contribution to Employee State Insurance scheme is recognised as an expense and is included in "Employee benefits expenses" in the Statement of Profit and Loss.

#### b. Defined benefit plan

#### Compensated absence

Provision for compensated absences is made for outstanding leave balance at the year end at basic salary cost which can be utilized in future and are en-cashable. Amount of Rs. 89.24 lakhs (2020-21: Rs. 77.74 lakhs) has been recognised in balance sheet of which Rs. 78.48.lakhs (2020-21: Rs. 67.00 lakhs) shown under long term provision and balance Rs.10.76 lakhs (2020-21: Rs. 10.74 lakhs) is shown under short term provision as given in the Actuarial report as on March 31, 2022.

Expenses of Rs.29.04 lakhs (2020-21: Rs. 17.83 lakhs) are recognised in the Statement of Profit and Loss.

#### Compensated sick leave

Provision for compensated absences is made for outstanding sick leave balance at the year end at gross salary which can be utilized in future and are non en-cashable. Amount of Rs. 15.80 lakhs (2020-21: Rs. 14.07 lakhs) has been recognised in balance sheet of which Rs.13.72 lakhs (2020-21: Rs. 12.15 lakhs) shown under long term provision and balance Rs.2.07 lakhs (2020-21: Rs. 1.92 lakhs) is shown under short term provision as given in the Actuarial report as on March 31, 2022.

Expenses of Rs.1.73 lakhs (2020-21: Rs. 0.06 lakhs) are recognised in the Statement of Profit and Loss.

#### Gratuity

#### **Funded**

The Company has offered its employees defined benefit plan in the form of Group Gratuity Scheme. Gratuity Scheme covers all qualifying employees as statutorily required under the Payment of Gratuity Act, 1972. The Company has made irrevocable contribution of funds to LIC of India.

The present value of the defined benefit obligation and the related current service cost is measured using the Projected Unit Credit method, with actuarial valuations being carried out at each Balance Sheet date.

The present value of the defined benefit obligation and the related current service cost is measured using the Projected Unit Credit method, with actuarial valuations being carried out at each Balance Sheet date.

			RS. Lakiis
	Particulars	Gratuity (f	unded)
		2021-22	2020-21
I	Present value of obligation		
	Liability at the beginning of the year	234.45	216.17
	Interest cost	15.94	14.79
	Current service cost	24.01	21.13
	(Liability Transferred Out/ Divestments)	-	(0.04)
	Benefit paid	(20.11)	(21.87)
	Benefit payable by the Company	-	
	Actuarial (gain) / loss on obligations - Due to change in Demographic assumptions	(0.06)	1.54
	Actuarial (gain) / loss on obligations - Due to change in financial assumptions	(8.66)	0.71
	Actuarial (gain) / loss on obligations - Due to experience adjustment	3.11	2.02
	Liability at the end of the year	248.69	234.45
II	Change in Plan Assets		
	Fair value of plan assets at the beginning of the year	165.33	152.53
	Interest Income	11.24	10.43
	Actual return on plan assets	-	-
	Employer's Contributions	51.91	22.46
	Benefit paid	(20.11)	(21.87)
	Re-measurement – return on assets	(0.50)	1.78
	Fair value of plan assets at the end of the year	207.88	165.33
III	Amount recognised in the balance sheet		
	Liability at the end of the year	248.69	234.45
	Fair value of plan assets at the end of the year	207.88	165.33
	Net (Liability)/Asset Recognized in the Balance Sheet	40.81	69.12



Rs. Lakhs

	Particulars	Gratuity	(funded)
		2021-22	2020-21
IV	Expenses recognised in the Statement of Profit and Loss		
	Current service cost	24.01	21.13
	Interest cost	4.70	4.35
	Actual return on plan assets	-	-
	Net actuarial (gain) / loss to be recognized	-	
	Expense recognised in Statement of Profit and Loss	28.71	25.48
V	Amount recognized in Other Comprehensive Income		
	Actuarial (Gains)/Losses on Obligation For the Period	(5.61)	4.27
	Return on Plan Assets, Excluding Interest Income	0.50	(1.78)
	Net (Income)/Expense For the Period Recognized in OCI	(5.10)	2.49
VI	Actuarial assumptions:		
	Discount rate	7.23%	6.80%
	Rate of return on plan assets	7.23%	6.80%
	Salary escalation	6.00%	6.00%
	Mortality	Indian Assured lives l Ultimate	Mortality(2006-08)

Maturity Analysis of the Benefit Payments: From the Fund

Rs. Lakhs

Projected Benefits Payable in Future Years From the Date of Reporting	2021-22	2020-21
1st Following Year	19.20	22.61
2nd Following Year	9.01	23.70
3rd Following Year	16.27	9.93
4th Following Year	16.34	13.90
5th Following Year	25.90	16.42
Sum of Years 6 to 10	144.37	114.16
Sum of Years 11 and above	266.18	239.03

Sensitivity Analysis Rs. Lakhs

Particulars	2021-22	2020-21
Projected Benefit Obligation on Current Assumptions	248.69	234.45
Delta effect on + 1% Change in Rate of Discounting	(18.39)	(16.73)
Delta effect on - 1% Change in Rate of Discounting	20.92	19.07
Delta effect on + 1% Change in Rate of Salary Increase	20.97	19.03
Delta effect on - 1% Change in Rate of Salary Increase	(18.75)	(17.00)
Delta effect on + 1% Change in Rate of Employee Turnover	1.05	0.56
Delta effect on - 1% Change in Rate of Employee Turnover	(1.23)	(0.66)

#### 46 Computation of earnings per share

Rs. Lakhs

Particulars	2021-22	2020-21
Profit after tax	4,149.47	3,668.56
Weighted average number of equity shares for basic EPS	2,00,64,078	2,00,22,719
Weighted average number of equity shares for diluted EPS	2,06,17,299	2,08,94,661
Earnings per share		
Basic	20.68	18.32
Diluted	20.13	17.56
Nominal value of shares	10	10

47. As per Section 135 of the Companies Act, 2013, a company, meeting the applicability threshold, needs to spend at least 2% of its average net profit for the immediately preceding three financial years on corporate social responsibility (CSR) activities. The areas for CSR activities are eradication of hunger and malnutrition, promoting education, art and culture, healthcare, destitute care and rehabilitation, environment sustainability, disaster relief, COVID-19 relief and rural development projects. A CSR committee has been formed by the company as per the Act. The funds were primarily allocated to a corpus and utilized through the year on these activities which are specified in Schedule VII of the Companies Act, 2013

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021	
(i) Amount required to be spent by the company during the year	88.33	76.91	
(ii) Amount of expenditure incurred	89.45	81.70	
(iii) Shortfall at the end of the year			
(iv) Total of previous years shortfall			
(v) Reason for shortfall	NA	NA	
(vi) Nature of CSR activities	Promoting Education for Disable, Eradication of hunger & poverty, Women Empowerment, Animal Welfare, Heathcare, Environment protection and COVID 19 relief		
(vii) Details of related party transactions, e.g.,contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard(1)	NA	NA	
(viii) Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year	NA	NA	

**48**. The Company held majority shareholding in Power Brands (Foods) Private Limited ('PBFPL'). It presently holds 2,08,85,992 fully paid Equity Shares of Rs. 10/- each (including 20,75,992 Equity shares acquired at Rs. 330.08 lakhs in Financial Year 2012-13). PBFPL is presently under voluntary liquidation process.

Pursuant to a special resolution passed on November 5, 2012 by its members, PBFPL went into the members' voluntary liquidation. In the course of liquidation process, the voluntary liquidator, with the prior approval of the members vide their special resolution dated March 8, 2013, distributed PBFPL's intangible asset - Ashoka brand and part of cash and bank balance to its Shareholders in proportion to their respective shareholding in PBFPL while retaining certain other fixed and current assets to meet its contingent and other liabilities.

By virtue of the above distribution, the Company received Ashoka brand in the financial year 2012-13 (valued at Rs. 2,935.99 lakhs by an independent valuer) in lieu of its investment in PBFPL's equity shares of Rs. 2,211.08 lakhs. Accordingly, the Company capitalised the said brand in its books at Rs. 2,935.99 lakhs in the said financial year after adjusting the same against the investment value of Rs. 2,211.08 lakhs and carried the balance of Rs. 724.91 lakhs to the credit of the Statement of Profit and Loss as an exceptional item in that year.

During the Financial Year 2012-13, the voluntary liquidator, with the prior approval of the members vide their special resolution dated 10th November 2014, distributed PBFPL's immovable property situated at Sewree, Mumbai and part of cash and bank balance to its Shareholders in proportion to their respective shareholding in PBFPL while retaining certain other current assets to meet with its contingent and other liabilities. The excess value of assets so received over the investment value in Equity Shares of PBFPL was accounted for in the Company's Statement of Profit & Loss under the head exceptional item.

Consequently, the investment in Equity Shares of PBFPL stand fully realised. However, pending completion of liquidation process, the Company has not surrendered the said shares to the Voluntary liquidator and they have been shown under the head "Investment" at nil value.

#### 49. Financial instruments - Fair values and risk management

#### Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value

March 31, 2022	Carrying amount				Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial Assets								
Non -Current								
Loans	-	-	6.34	6.34	-	-	-	
Other financial assets	48.17	-	69.67	117.84	-	48.17	-	48.17
Current								
Investments	3,927.08	-	_	3,927.08	3,927.08	-	-	3,927.08
Trade Receivables	-	-	6,092.16	6,092.16	-	-	-	
Cash and cash equivalents	-	-	3,093.79	3,093.79	-	-	-	
Bank balances other than above	-		2,336.10	2,336.10	-	-	-	
Loans	24.13	,	15.17	39.30	-	-	24.13	24.13
Other financial assets	-	143.38	1,790.16	1,933.54	-	143.38	-	143.38
Total	3,999.38	143.38	13,403.39	17,546.15	3,927.08	191.55	24.13	4,142.76
Financial Liabilities								
Non-Current								
Lease Liabilities	-	-	5.81	5.81	-		-	,
Current								
Trade payables	-		2,217.28	2,217.28	-	-	-	
Other financial liabilities	-	-	802.31	802.31	-	-	-	-
Total	-		3,025.40	3,025.40	-		-	-

Rs. Lakhs

March 31, 2021		Carrying an	nount		Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial Assets								
Non - Current								
Loans	68.64	-	105.37	174.01	-	68.64	-	68.64
Other financial assets	-	-	12.91	12.91	_	-	-	-
Current								
Investments	1,662.65	-	-	1,662.65	1,662.65	-	-	1,662.65
Trade Receivables	_	-	5,425.02	5,425.02	-	-	-	-
Cash and cash equivalents	-	-	2,039.24	2,039.24	-	-	-	-
Bank balances other than above	-		2,486.28	2,486.28			-	
Loans	37.69	-	67.11	104.80	-	37.69	-	37.69
Other financial assets		74.90	895.57	970.47	-	74.90	-	74.90
Total	1,768.98	74.90	11,031.50	12,875.38	1,662.65	181.23	-	1,813.88
Financial Liabilities								
Non-Current								
Other financial liabilities	_	-	5.81	5.81	-		-	-
Current								
Trade payables			1,817.64	1,817.64	-	-	-	-
Other financial liabilities	-		478.32	478.32	-		-	-
Total	-		2,301.77	2,301.77			-	

#### Fair Value Hierarchy

The fair value of financial instruments as referred to in note above have been classified into three categories depending on the inputs used in the valuation technique. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to unobservable inputs (Level 3 measurements).

#### The categories used are as follows:

- Level 1: Quoted prices for identical instruments in an active market;
- Level 2: Directly or indirectly observable market inputs, other than Level 1 inputs; and
- Level 3: Inputs which are not based on observable market data.

#### Calculation of Fair Values

The fair values of the financial assets and liabilities are defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Methods and assumptions used to estimate the fair values are consistent with prior years.



#### Financial assets and liabilities measured at fair value as at Balance Sheet date:

- 1. The fair values of investments in mutual fund units is based on the net asset value ('NAV') as stated by the issuers of these mutual fund units in the published statements as at Balance Sheet date. NAV represents the price at which the issuer will issue further units of mutual fund and the price at which issuers will redeem such units from the investors.
- 2. The fair values of the derivative financial instruments have been determined using valuation techniques with market observable inputs. The models incorporate various inputs including the credit quality of counter-parties and foreign exchange forward rates.
- Loans Security Deposits have fair values that approximate to their carrying amounts as it is based on the net present value of the anticipated future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities.

#### 50. Financial Risk Management

The Company's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Company's primary focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The primary market risk to the Company is foreign exchange risk. The Company uses derivative financial instruments - foreign currency forward contracts to mitigate foreign exchange related risk exposures. The Company's exposure to credit risk, excluding receivables from related parties, is influenced mainly by the individual characteristic of each customer

#### (i) Credit Risk

Credit risk arises from trade receivables, cash and cash equivalents and deposits with banks and financial institutions.

Credit risk refers to the risk of default on its obligation by the counter party resulting in a financial loss. Credit risk is managed on a financial asset basis. For banks and financial institutions, only high rated banks/institutions are accepted.

Company's maximum exposure to credit risk for each class of financial asset is the carrying amount of the financial assets recognised in the statement of financial position.

The Company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk the Company compares the risk of a default occurring on the asset as at the reporting date with the risk of default at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following indicators are incorporated:

- Historical trend default in case of applicable financial asset
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the counter party's ability to meet its obligations
- Other applicable macroeconomic information such as regulatory changes

A default on a financial asset is when the counter party fails to make contractual payments within agreed credit terms from the date when they fall due. This definition of default is determined by considering the business environment in which entity operates and other macro-economic factors.

The maximum exposure to the credit risk at the reporting date is primarily from trade receivables amounting to Rs. 6,092.16 lakhs (March 31, 2021 – Rs. 5,425.02 lakhs) shown as current as at reporting date. Trade receivables are typically unsecured. Credit risk is managed through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business. The Company expects that estimate of expected credit loss for impairment is immaterial based on historical trend and the nature of business. No provision is considered necessary as at reporting date other than disclosed in Note 12 and Management continuously assesses the requirement for provision on ongoing basis. During the year, the Company has made no write-offs of trade receivables.

#### (ii) Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Management regularly monitors rolling forecasts of the Company's liquidity position on the basis of expected cash flows to ensure it has sufficient cash to meet ongoing operational fund requirements.

Rs. Lakhs

March 31, 2022	Carrying	Total	Contractual cash flows			
	Amount		Within 12 months	1-2 years	2-5 years	More than 5 years
Financial Liabilities						
Non-Current						
Other financial liabilities	5.81	5.81	-	0.00*	0.00*	5.81
Current						
Trade payables						
a) Total outstanding dues of Micro Enterprises and Small Enterprises	279.53	279.53	279.53		-	
b) Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	1,937.75	1,937.75	1,937.75	,	-	-
Other Financial Liabilities	802.31	802.31	802.31	-	-	_
Total	3,025.40	3,025.40	3,019.59	0.00	0.00	5.81

<sup>\*</sup> Figures indicates less than Rs. 1,000/-

Rs. Lakhs

March 31, 2021	Carrying	Total	Total Contractual ca			eash flows	
	Amount		Within 12 months	1-2 years	2-5 years	More than 5 years	
Financial Liabilities							
Non-Current							
Other financial liabilities	5.81	5.81	-	0.50	1.50	39.83	
Current							
Trade payables							
a) Total outstanding dues of Micro Enterprises and Small Enterprises	148.90	148.90	148.90		-		
b) Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	1,668.75	1,668.75	1,668.75				
Other Financial Liabilities	478.32	478.32	478.32	_	_	_	
Total	2,301.78	2,301.78	2,295.97	0.50	1.50	39.83	

#### (iii) Currency Risk

The Company operates internationally and is exposed to foreign exchange risk arising from foreign currency transactions, primarily with respect to the USD and GBP. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the Company's functional currency. The risk is measured through a forecast of highly probable foreign currency cash flows. The objective of the hedges is to minimize the volatility of the INR cash flows of highly probable forecast transactions.

The company's risk management policy is to hedge 100% of forecasted net exposures for period of 1 to 3 months of export sales and 70% of forecasted net exposures for 4 to 12 months of export sales.

In accordance with its risk management policies and procedures, the Company uses foreign currency forward contracts to hedge its risks associated with foreign currency fluctuations relating to highly probable forecasted transactions. When derivative is entered into for the purpose of being a hedge, the Company negotiates the terms of those derivatives to match the terms of the hedge exposure and assesses the effectiveness of the hedged item and hedging relationship based on economic relationship.

The carrying amount of the Company's exposure to foreign currency at the end of the reporting period expressed in INR, are as follows:

#### a) Trade and other receivables

Rs. Lakhs

				2007 2000000	
Foreign currency	As at 31st March, 2022		As at 31st March, 2021		
	Amount	<b>A</b>	Amount	A	
	(in original currency)	Amount	(in original currency)	Amount	
USD	69.70	5,282.51	58.08	4,245.63	
GBP	7.93	788.71	11.34	1,141.76	

#### b) Trade payable

Rs. Lakhs

Foreign currency	As at 31st Mar	rch, 2022	As at 31st March, 2021		
	Amount (in original currency)	Amount	Amount (in original currency)	Amount	
USD	0.50	38.27	0.91	66.35	
GBP	0.24	23.39	0.89	89.20	
CAD	0.19	11.23	0.16	9.31	
EURO	0.10	8.67		-	

#### c) EEFC balance

Rs. Lakhs

				A COT ASCENDED
Foreign currency	As at 31st March, 2022		As at 31st March, 2021	
	Amount (in original currency)	Amount	Amount (in original currency)	Amount
USD	11.77	892.32	17.01	1243.77
GBP	6.72	668.61	2.66	268.06

The following significant exchange rates have been applied during the year:

Particulars	Year- end spot rate as at	
	March 31, 2022	March 31, 2021
USD / INR	75.7875	73.1050
GBP / INR	99.4800	100.7100
CAD/ INR	60.5100	58.0200
EURO/INR	84.2000	

#### Sensitivity for above exposures

A fluctuation in the exchange rates of 5% with other conditions remaining unchanged would have the following effect on Company's profit or loss after taxes as at March 31, 2022 and March 31, 2021:

Particulars	Impact on p	profit after tax		
	For the year ended March 31, 2022	For the year ended March 31, 2021		
USD / INR increase by 5%	150.95	156.37		
USD / INR decrease by 5%	(150.95)	(156.37)		
GBP / INR increase by 5%	28.29	39.38		
GBP / INR decrease by 5%	(28.29)	(39.38)		
CAD / INR increase by 5%	(0.42)	(0.35)		
CAD / INR decrease by 5%	0.42	0.35		
EURO / INR increase by 5%	(0.33)	_		
EURO / INR decrease by 5%	0.33	_		

- 51. As per the requirements of Ind AS 108 on "Operating Segments", segment information has been provided under the Notes to Consolidated Financial Statements.
- 52. There are following past Charges which Bank are not able to identify and satisfy. There are no borrowings against these Charges. The Company is working with the Bank to identify and complete the paper work for release of these Charges.

Sr No	Charge ID	Charge Holder Name	Date of creation	Amount in Lakhs
1	90095878	State bank of Bikaner & Jaipur	12-04-1994	116.00
2	90094297	State Bank of Hyderabad	16-03-1993	520.00
3	90095784	State Bank of Hyderabad	03-11-1952	312.00
Total				948.00

53. The Company has availed the facility of Packing Credit and as on March 31, 2022, there is no overdrawn amount.

The borrowings obtained by the Company from Banks have been applied for which such Packing Credit Facility were taken.

The Quarterly returns filed by the Company with Banks are in agreement with Books of Accounts.

54. The Board has recommended final dividend @ 40% i.e Rs. 4/- per equity share of face value Rs. 10/- each for the financial year ended March 31, 2022. The record date for the final Dividend is fixed as August 05, 2022 to ascertain the number of Shareholders of the Company entitled for the payment of Dividend.



- 55. Information's required as per schedule III (amended by MCA notification dated March 23, 2021) and as per Ind-AS has been disclosed in the financial statements to the extent applicable.
- 56. The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the Company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 on November 13, 2020. However, the date on which the code will come into effect has not been notified. The Company will assess the impact and will record any related impact in the period once the code becomes effective.
- 57. Previous year's figures have been regrouped / restated wherever necessary to conform to current year's classification. All figures have been rounded off to the nearest lakhs.

For and on behalf of the Board of Directors

Bimal R. Thakkar Chairman, Managing Director & C.E.O. DIN: 00087404

Place: Chicago

Shardul A. Doshi Chief Financial Officer Place: Mumbai

Date: May 20, 2022

Shalaka Ovalekar Company Secretary Membership No: A15274

Place : Mumbai Date : May 20, 2022

## Independent Auditor's Report

To the Members of ADF Foods Limited

# Report on the Audit of the Consolidated Ind-AS Financial Statements

#### **Opinion**

We have audited the accompanying Consolidated Ind-AS Financial Statements of ADF Foods Limited (hereinafter referred to as the 'Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at March 31,2022, and the Consolidated Statement of Profit and Loss and the Consolidated Cash Flows Statement for the year then ended, and the Notes to the Consolidated Ind-AS Financial Statements, including a summary of significant accounting policies (hereinafter referred to as "the Consolidated Ind-AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Ind-AS Financial Statements give the information required by the Act in

the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Company as at March 31, 2022, of the consolidated profit, and its consolidated cash flows for the year then ended.

#### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Ind-AS financial statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by ICAI, and we have fulfilled our other ethical responsibilities in accordance with the provisions of the Companies Act, 2013. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Ind-AS Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Ind-AS Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

#### Key Audit Matter Description

#### 1. Impairment of Indefinite-lived intangible assets

Indefinite-lived intangible assets (Brands) as at March 31, 2022 amount to Rs. 2,132.84 lakhs.

The impairment assessment must be performed at least annually and involves the determination of the recoverable amount, being the higher of the value-in-use and the fair value less costs to dispose.

We consider this to be a key audit matter because the recoverability assessment of such assets involves complex and subjective estimates and judgements.

These estimates and judgements are entrenched with inherent uncertainty as they include assumptions in relation to forecasting revenue growth rates, direct costs, foreign exchange rates, discount rates and future cash flows.

#### Our Response

We have assessed the valuation methodology and challenged management's analysis and assumptions around the key drivers of cash flow forecasts including discount rate, terminal growth rate, royalty rate etc. by comparing them to relevant market data and with assistant from independent external experts.

We assessed the appropriateness and completeness of the related disclosures in the Financial Statements.



#### **Key Audit Matter Description**

#### Our Response

#### 2. Derivative Instruments and Hedge Accounting

The Holding Company enters into a high volume of derivative financial instrument contracts to manage its exposure to foreign currency risk. These contracts gave rise to Derivative Assets of Rs.143.38 lakhs as at March 31, 2022. These contracts are recorded at fair value and for the majority of them hedge accounting is applied, such that gains and losses arising from fair value changes are deferred in equity and recognised in the Statement of Profit or Loss when hedges mature. The high volume of contracts necessitates a sophisticated system to record and track each contract and calculate the related valuations at each financial reporting date. The valuation of hedging instruments and consideration of hedge effectiveness can involve a significant degree of both complexity and management judgement and are subject to an inherent risk of error.

Ensure that the entity's Hedging policy is documented, validated by adequate level of management and those charged with governance, and communicated to all stakeholders within the entity.

Assess the process and controls to validate hedging requests to ensure that all hedging requests were duly validated by adequate level of management, and are in line with the entity's documented hedging policy.

Verify that all derivatives documented in hedging relationships are allocated to a specific hedged risk from their inception.

Testing management's controls over derivative financial instruments and hedge accounting.

Inspecting, on a sample basis, appropriateness of hedging documentation and contracts.

Obtaining confirmation in respect of derivative financial instruments from counterparties.

Re-performing the year end valuations of derivative financial instruments and calculations of hedge effectiveness; and

We assessed the appropriateness and completeness of the related disclosures in the Financial Statements.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Ind-AS Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with the respect to preparation and presentation of these Consolidated Ind-AS Financial Statements in term of the requirements of the Companies Act, 2013 that give a true and fair view of the consolidated financial position, consolidated financial performance (including other comprehensive income), consolidated statements of changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Ind-AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Ind-AS Financial Statements by the Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Ind-AS Financial Statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of the Group.

# Auditor's Responsibilities for the Audit of the Consolidated Ind-AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind-AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Ind-AS Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Ind-AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates and jointly controlled entities to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and jointly controlled entities to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated Ind-AS Financial Statements, including the disclosures, and whether the Consolidated Ind-AS Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates and jointly controlled entities to express an opinion on the Consolidated Ind-AS financial statements. We are responsible for the direction, supervision and performance of the audit of the Ind-AS financial statements of such entities included in the Consolidated Ind-AS Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Ind-AS Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of the users of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Consolidated Ind-AS Financial Statements.

We communicate with those charged with governance of the Holding Company and such other entities included in the Consolidated Ind-AS Financial Statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Ind-AS Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

We did not audit the financial statements of 3 subsidiaries incorporated outside India, whose financial statements reflect total assets of Rs. 17,105.73 Lakhs as at March 31,2022, total revenues of Rs. 12,679.47 Lakhs and net cash inflows amounting to Rs. 381.24 Lakhs for the year ended on that date, as considered in the Consolidated Ind-AS Financial Statements. These financial statements have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the Consolidated Ind-AS Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, and our report in terms of sub-sections (3) and (11) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, is based solely on the reports of the other auditors.

These subsidiaries are located outside India whose interim financial results and other financial information has been prepared in accordance with accounting principles generally accepted in their respective country and which has been reviewed by other auditor under generally accepted auditing standards applicable in their respective country. The Company's management has converted the interim financial results of these subsidiaries located outside India from accounting principles generally accepted in its respective country to accounting principles generally accepted in India (Indian Accounting Standards "Ind AS"). We have reviewed these conversion adjustments made by the Company's management. Our conclusion in so far as it relates to amounts and disclosures included in respect of such subsidiaries located outside India is based on the reports of the other auditors.

Our opinion on the Consolidated Ind-AS Financial Statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements certified by the Management.

#### Report on Other Legal and Regulatory Requirements

- As required by section 143(3) of the Act based on our audit an
  on the consideration of the other auditors on separate financial
  statements and the other financial information of subsidiaries
  as noted in the 'Other Matters' paragraph, we report, to the
  extent applicable, that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Ind-AS Financial Statements.
  - b) In our opinion, proper books of account as required by law relating to the preparation of the aforesaid Consolidated Ind-AS Financial Statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
  - c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, the Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the Consolidated Ind-AS Financial Statements.
  - d) In our opinion, the aforesaid Consolidated Ind-AS Financial Statements comply with the Accounting Standards specified under Section 133 of the Act.
  - e) On the basis of the written representations received from the Directors of the Holding Company as on March 31, 2022, and taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies, incorporated in India, none of the Directors of the Group companies, incorporated in India are disqualified as on March 31, 2022, from being appointed as a Director in terms of section 164 (2) of the Act.
  - f) With respect to the adequacy of internal financial controls with reference to financial statements of the Group and the operating effectiveness of such controls, refer to our separate Report in Annexure "A".
  - g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended: In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - The Consolidated Ind-AS Financial Statements disclose the impact of pending litigations on the Consolidated financial position of the Group, Refer Note 38 to the Consolidated Ind-AS Financial Statements.
  - The Group did not have any material foreseeable losses on long-term contracts including derivative contracts.
  - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary company incorporated in India during the year ended March 31, 2022.
  - iv. (a) The respective Managements of the Company and its subsidiaries which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, no funds (which are material either individually or in aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
    - (b) The respective Managements of the Company and its subsidiaries which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of it's knowledge and belief, no funds (which are material either individually or in aggregate) have been received by the company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any

- guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- (c) Based on such audit procedures that the auditor has considered reasonable and appropriate in the circumstances, nothing has come to their notice that has caused them to believe that the representations under sub-clause (i) and (ii) contain any material mis-statement.
- i) The dividend declared and paid by the Company during the year is in accordance with Section 123 of the Act.
- 2) According to the information and explanations given to us, following company incorporated in India and included in the consolidated financial statements, have certain remarks included in their reports under Companies (Auditor's Report) Order, 2020 ("CARO"), which have been reproduced as per the requirements of the Guidance Note on CARO.

Name of Entity	CIN	Holding Company/ Subsidiary/	Clause number of the CARO
		Associate/ Joint Venture	Report
ADF Foods (India) Limited	U15132GJ2009PLC058782	Subsidiary Company	Clause xvii

For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla

Partner Membership. No. 107017 UDIN: 22107017AJIQBI9034

> Place: Mumbai Dated: May 20, 2022



## ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of ADF Foods Limited of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

In conjunction with our audit of the Ind-AS Consolidated Financial Statements of the Company as of and for the year ended March 31, 2022, we have audited the internal financial controls over financial reporting of ADF Foods Limited (hereinafter referred to as the "Company") and its subsidiary companies, which are companies incorporated in India, as of that date.

# Management's Responsibility for Internal Financial Controls

The respective Boards of Directors of the Company and its subsidiary companies, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company and its subsidiary companies, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI") and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and

maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company and its subsidiary companies, which are companies incorporated in India

# Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls

over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### **Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the Company and its subsidiary companies, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2022, based on the criteria for internal financial control over financial reporting established by the respective companies considering the essential

components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

#### For KALYANIWALLA & MISTRY LLP CHARTERED ACCOUNTANTS Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla
Partner
Membership. No. 107017
UDIN: 22107017AJIQBI9034

Place: Mumbai Dated: May 20, 2022

## Consolidated Balance Sheet as at 31st March, 2022

			Rs. Lakhs
Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
Assets		·	
Non-current assets			
Property, plant and equipment	4(a)	11,562.48	5,588.64
Capital work-in-progress	4(b)	13.63	34.68
Goodwill	4(c)	2,319.42	
Intangible assets		2,137.85	2,134.57
Financial assets			
Loans	5	6.34	26.28
Other financial assets	6	227.22	160.84
Deferred tax assets (net)	22	277.29	336.78
Income tax assets (net)	7	499.46	499.59
Other non-current assets	8	74.42	47.74
Total non-current assets		17,118.11	8,829.12
Current assets		,	-,
Inventories	9	7,621.19	7,294.19
Financial assets		,	,
Investments	10	3,927.08	1,662.65
Trade receivables	11	7,095.46	6,492.23
Cash and cash equivalents	12	5,423.74	3,983.97
Bank balance other than above	13	2,336.10	2,486.28
Loans	14	39.30	45.49
Other financial assets	15	2,065.46	1,032.38
Other current assets	16	1,435.44	874.94
Total current assets	- 10	29,943.77	23,872.13
Total assets		47,061.88	32,701.25
Equity and liabilities		11,002,000	52,102,025
Equity			
Equity share capital	17	2,134.45	2,040.10
Other equity	18	32,162.57	25,311.52
Non-Controlling Interest	10	261.73	25,511.52
Total equity		34,558.75	27,351.62
Liabilities		31,330113	21,002.02
Non-current liabilities			
Financial liabilities			
Borrowings	19	1,073.66	
Lease Liabilities	20	4,946.98	5.81
Provisions	21	92.39	79.30
Deferred tax liabilities (net)	22	808.79	755.29
Total non-current liabilities	LL	6,921.82	840.40
Current liabilities		0,921.02	040,40
Financial liabilities			
Borrowings	23	479.87	
Lease Liabilities	24	491.52	55.74
Trade payables	24	771.32	33.14
	25	279.53	148.90
a) Total outstanding dues of Micro Enterprises and Small Enterprises	25	2,880.59	3,335.87
b) Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises  Other financial liabilities	26	1,155.79	723.82
Other Current liabilities  Other Current liabilities	27	1,155.79	197.80
Other Current habilities Provisions			
	28	12.83	12.66
Income tax liabilities (net)	29	126.67	34.44
Total current liabilities Total liabilities		5,581.31	4,509.23
Total liabilities		12,503.13	5,349.63
Total equity and liabilities		47,061.88	32,701.25

The accompanying notes 1 to 55 form an integral part of the consolidated financial statements.

As per our report of even date
For KALYANIWALLA & MISTRY LLP
CHARTERED ACCOUNTANTS
Firm Registration Number 104607W/W100166

Signatures to the Consolidated Balance Sheet and Notes to the financial statements For and on behalf of the Board

Sai Venkata Ramana Damarla Partner Membership Number 107017 Place: Mumbai Date: May 20, 2022

Significant accounting policies

Bimal R. Thakkar Chairman, Managing Director & C.E.O. DIN: 00087404 Place: Chicago Shardul A. Doshi Chief Financial Officer Place: Mumbai Shalaka Ovalekar Company Secretary Membership No: A15274 Place: Mumbai Date: May 20, 2022

## Consolidated Statement of Profit and Loss for the year ended March 31, 2022

Rs. Lakhs

			IXS. Lakiis
Particulars	Note No.	For the year ended	For the year ended
		March 31, 2022	March 31, 2021
Income			
Revenue from operations	30	42,120.24	36,982.25
Other income	31	948.92	550.63
Total income		43,069.16	37,532.88
Expenses			
Cost of materials consumed	32(a)(b)	12,021.21	10,733.14
Purchase of stock-in-trade	32(c)	8,876.82	12,488.52
Changes in inventories of finished goods, stock-in-trade and work-in-progress	33	67.96	(1,709.26)
Employee benefits expenses	34	2,355.45	1,764.35
Finance cost	35	180.93	115.99
Depreciation and amortisation expenses	36	908.16	588.99
Other expenses	37	12,145.07	6,879.78
Total expenses		36,555.60	30,861.51
Profit before Tax		6,513.56	6,671.37
Tax expense			
Current tax		1,567.03	1,284.42
Deferred tax		94.27	380.04
Total tax expense		1,661.30	1,664.46
Profit for the year		4,852.26	5,006.91
Other comprehensive income			
A. Items that will not be reclassified subsequently to profit or loss			
Re-measurements of the defined benefit plans		5.09	(2.48)
Income tax on above item		(1.28)	0.62
		3.81	(1.86)
B. Items that will be reclassified subsequently to profit or loss			
Exchange differences on translating the financial statements of foreign operation		103.96	(6.29)
Net gain/(loss) on cash flow hedges		69.29	255.77
Income tax on above item		(17.44)	(64.38)
		155.81	185.10
Net other comprehensive income for the year (net of tax) (A + B)		159.62	183.24
Total comprehensive income for the year		5,011.88	5,190.15
Profit / (Loss) for the year attributable to:		·	
Owners of the Company		4,809.81	5,006.91
Non-Controlling Interests		42.45	
Total Other Comprehensive Income for the year attributable to:			
Owners of the Company		159.62	183.24
Non-Controlling Interests		,	
Total Comprehensive Income for the year attributable to:			
Owners of the Company		4,969.43	5,190.15
Non-Controlling Interests		42.45	3,170.13
Earning per equity share [Nominal value per share Rs. 10/- each]	44	12.13	
Basic (Rs.)		23.97	25.01
Diluted (Rs.)		23.33	23.96

The accompanying notes 1 to 55 form an integral part of the consolidated financial statements.

As per our report of even date

For KALYANIWALLA & MISTRY LLP

CHARTERED ACCOUNTANTS
Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla

Partner Membership Number 107017 Place: Mumbai

Date: May 20, 2022

Signatures to the Consolidated Statement of Profit and  $\,$ 

Loss and Notes to the financial statements

For and on behalf of the Board

Bimal R. Thakkar Chairman, Managing Director & C.E.O. DIN: 00087404

Place: Chicago

Shardul A. Doshi Chief Financial Officer Place: Mumbai Shalaka Ovalekar Company Secretary Membership No: A15274 Place: Mumbai Date: May 20, 2022



# Consolidated Cash Flow Statement for the year ended March 31, 2022

Particulars	For the ye	Ks. Lakhs
1 at ticulars	March 31, 2022	March 31, 2021
A. Cash Flow from Operating Activities	Widten 31, 2022	Waich 31, 2021
Profit before Taxation	6,513.56	6,671.37
Adjustment for:	0,923130	2,01.203.
Depreciation and amortisation expense	908.16	588.99
Loss on sale / write off of Fixed Assets	49.21	
Profit on sale of Fixed assets		(5.86)
Finance cost	180.93	115.99
Liabilites no longer required written back	(29.50)	(24.44)
Provision for doubtul debt and advances	8.91	0.62
Unrealised exchange (gain)/loss	(214.39)	(12.36)
Net (gain)/loss on sale of investments / fair valuation of investments	(88.33)	(65.16)
Unwinding of security deposit	(3.72)	(3.40)
Notional rent on security deposit	1.91	3.68
Rent Concession	(10.17)	(30.41)
Interest income	(133.00)	(123.00)
Operating Profit before working capital changes	7,183.58	7,116.02
Adjustment for:		
(Increase)/Decrease in Trade receivables	(598.61)	(1,171.70)
(Increase) / Decrease in Inventories	(327.00)	(1,829.20)
(Increase)/ Decrease in Non-Current Financial Assets	(39.94)	(33.21)
(Increase) / Decrease in Non-Current non Financial Assets	(0.71)	4.39
(Increase) / Decrease in Current Financial Assets	(923.95)	(298.31)
(Increase) / Decrease in Current Non - Financial Assets	(560.50)	(110.93)
Increase / (Decrease) in Trade Payable	(293.55)	1,383.48
Increase / (Decrease) in Non - Current Provisions	13.09	0.11
Increase / (Decrease) Current Financial Liabilities	437.42	(134.96)
Increase / (Decrease) Current Provisions	0.17	2.69
Increase / (Decrease) Current Non - Financial Liabilities	(43.33)	(53.89)
Cash generated from operating activities	4,846.66	4,874.49
Taxes Paid (Net of refunds)	(1,437.42)	(1,319.49)
Net Cash Flow from / (used in) Operating Activities (A)	3,409.25	3,555.00
B. Cash Flow from Investing Activities		
Purchase of Property, plant and equipments	(1,173.64)	(392.76)
Proceeds from sale of Property, plant and equipments	10.23	67.21
Proceeds from bank deposits	147.05	(841.26)
Investment in mutual funds	(15,651.37)	(7,059.58)
Proceeds from sale of mutual funds	13,475.27	7,265.03
Purchase of Goodwill	(2,285.44)	
Interest received	98.54	143.07
Net Cash Flow (used in) Investing Activities (B)	(5,379.36)	(818.29)

## Consolidated Cash Flow Statement for the year ended March 31, 2022

Rs. Lakhs

Particulars	For the ye	ar ended
	March 31, 2022	March 31, 2021
C. Cash Flow from Financing Activities		
(Repayment of) / proceeds from borrowings	1,553.53	(2,316.42)
Proceeds from Warrants	2,561.60	1,764.75
Liability towards Non-Controlling Interest	219.29	-
Finance cost	(93.41)	(108.73)
Payment of Lease rent	(340.81)	(78.35)
Dividend Paid	(600.68)	-
Dividend Tax paid		(1.19)
Net cash flow from / (used in) financing activities (C)	3,299.52	(739.94)
Net increase / (decrease) in Cash and Cash Equivalents (A+B+C)	1,329.40	1,996.77
CASH AND CASH EQUIVALENTS:		
AS AT THE BEGINNING OF THE YEAR	3,983.97	2,020.72
Unrealised Foreign Exchange Restatement in Cash and Cash Equivalents	110.37	(33.52)
Cash and Cash Equivalents - Closing Balance	5,423.74	3,983.97
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS	1,439.77	1,963.25
Notes:		
1. Cash and Cash Equivalents:		
(a) Cash on Hand	4.68	3.37
(b) Balance with banks	5,419.06	3,980.60
Cash and Cash Equivalents	5,423.74	3,983.97

<sup>1.</sup> The consolidated cash flow statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS) 7 on 'Cash Flow Statement' and presents cash flows by operating, investing and financing activities.

2. Movement of borrowings

Rs. Lakhs

Particulars	March 31, 2021	Cash flow	Non-cash changes	March 31, 2022
Long term borrowings		1,073.66	-	1,073.66
Short term borrowings		479.87		479.87
Total borrowings	_	1,553.53	-	1,553.53
Particulars			Non-cash	

Particulars	March 31, 2020	Cash flow	Non-cash changes	March 31, 2021
Long term borrowings		_	,	-
Short term borrowings	2,316.42	(2,316.42)	,	-
Total borrowings	2,316.42	(2,316.42)	,	-

3. Figures for the previous year have been regrouped/ restated wherever necessary to conform to current year's classification.

As per our report of even date

Signatures to the Consolidated Cash Flow Statement and Notes to the financial statements

For KALYANIWALLA & MISTRY LLP

CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

For and on behalf of the Board

Sai Venkata Ramana Damarla

Partner

Membership Number 107017

Place: Mumbai Date: May 20, 2022 Bimal R. Thakkar

Chairman, Managing Director & C.E.O.

DIN: 00087404 Place: Chicago Shardul A. Doshi

Chief Financial Officer Place: Mumbai Shalaka Ovalekar Company Secretary

Membership No: A15274 Place: Mumbai Date: May 20, 2022



Rs. Lakhs

# Consolidated Statement Of Changes In Equity for the year ended March 31, 2022

(a) Equity Share Capital				
Particulars	As at 31st March, 2022	arch, 2022	As at 31st March, 2021	larch, 2021
	No. of Shares	Rs. in lakhs	No. of Shares Rs. in lakhs	Rs. in lakhs
Balance at beginning of the year	2,00,22,719	2,002.27	2,00,22,719	2,002.27
Changes in Equity Share Capital during the year	9,43,500	94.35	,	,
Balance at end of the reporting period	2,09,66,219	2,096.62	2,096.62 2,00,22,719	2,002.27

(b) Other Equity

Particulars	Capital	Capital redemption reserve	Securities premium (Refer Note 18 (c))	General	Money received against share warrants (Refer Note 18 (e))	Foreign currency translation reserve	Cash flow hedge reserve	Retained	Equity attributable to Owners of the Company	Non Controlling Interest	Total
Balance as on April 1, 2020	105.00	197.73	2,166.86	763.97	,	128.82	(89.17)	15,129.11	18,402.31	١	18,402.31
Addition during the year	1	1	,	1	1,764.75	١	١	*	1,764.75	١	1,764.75
Profit for the year	1	1	,	1	1	١	١	5,006.91	5,006.91	١	5,006.91
Other Comprehensive Income	`	`	`	١	`	١	191.39	(1.86)	189.54	`	189.54
Tax on dividend	`	*	`	1	1	١	١	(1.19)	(1.19)	`	(1.19)
Exchange difference in translating the financial statements of foreign operations.	`	`	`	`	`	(50.80)	`	`	(50.80)	`	(50.80)
Balance as at March 31, 2021	105.00	197.73	2,166.86	763.97	1,764.75	78.02	102.22	20,132.97	25,311.52	`	25,311.52
Balance as at April 1, 2021	105.00	197.73	2,166.86	763.97	1,764.75	78.02	102.22	20,132.97	25,311.52	١	25,311.52
Addition during the year	,	,	,	,	2,561.60	١	,	,	2,561.60	219.28	2,780.88
Profit for the year	`	*	`	1	1	``	١	4,809.81	4,809.81	42.45	4,852.26
Other Comprehensive Income	*	1	*	*	1	1	51.86	3.83	55.69	1	55.69
Dividend paid	`	*	`	`	`	1	`	(89.009)	(89.009)	`	(89.009)
Issue of Equity Shares pursuant to conversion of preferential share warrants	`	`	3,321.12	`	(3,415.47)	`	1	`	(94.35)	`	(94.35)
Exchange difference in translating the	`	`	`	1	`	118.98	,	`	118.98	`	118.98
financial statements of foreign operations.											
Balance as at March 31, 2022	105.00	197.73	5,487.98	763.97	910.88	197.00	154.08	24,345.93	32,162.57	261.73	32,424.30
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The accompanying notes 1 to 55 form an integral part of the consolidated financial statements.

For KALYANIWALLA & MISTRY LLP As per our report of even date

CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla Membership Number 107017

Date: May 20, 2022 Place: Mumbai

Shardul A. Doshi

Signatures to the Consolidated Statement Of Changes In Equity and Notes to the financial statements For and on behalf of the Board

Chief Financial Officer Place: Mumbai

Chairman, Managing Director & C.E.O. DIN: 00087404

Bimal R. Thakkar

Membership No: A15274 Shalaka Ovalekar Company Secretary Place: Mumbai

Date: May 20, 2022

## Notes forming part of the consolidated financial statements

#### 1 Group Overview

#### Description of Business

ADF Foods Limited ("the Holding Company") including its subsidiaries collectively referred as ('the Group") is a public company incorporated under the provisions of the Companies Act, 1956 and domiciled in India having registered office at 83/86 G.I.D.C Industrial Estate, Nadiad, Gujarat. Its shares are listed on Bombay Stock Exchange and National Stock Exchange in India. The group is engaged in the manufacture and selling of food products like pickles, chutneys, ready to eat items, paste and sauces, frozen foods, spices etc. The group caters mainly to international markets and domestic market.

The consolidated financial statements are approved for issue by the Company's Board of Directors on May 20, 2022.

#### Basis of Preparation of Consolidated Financial Statements

The Consolidated Financial Statements of the group have been prepared in accordance with Indian Accounting Standards (Ind AS) as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 to be read with the Companies (Indian Accounting Standards) Rules as amended from time to time. The group's Financial Statements for the year ended March 31, 2022 comprises of the Balance Sheet, Statement of Profit and Loss, Cash Flow Statement, Statement of Changes in Equity and the Notes to Financial Statements.

These Consolidated Financial Statements are presented in Indian rupees, which is the functional currency of the parent company.

Current versus non-current classification of all assets and liabilities have been classified as current or non-current as per the group's normal operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013. Based on the nature of products and the time taken between acquisition of assets for processing and their realization in cash and cash equivalent, the group has ascertained its operating cycle as twelve months for the purpose of the classification of assets and liabilities into current and non-current.

#### Basis of Measurement

The Ind AS Consolidated Financial Statements have been prepared on a going concern basis using historical cost convention and on an accrual method of accounting, except for certain financial assets and liabilities, including derivative financial instruments which have been measured at fair value as described below and defined benefit plans which have been measured at actuarial valuation as required by relevant Ind ASs.

#### Key Accounting Estimates and Judgements:

The preparation of Consolidated Financial Statements requires management to make judgments, estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Continuous evaluation is done on the estimation and judgments based on historical experience and other factors, including expectations of future events that are believed to be reasonable. Revisions to accounting estimates are recognised prospectively. Information about critical judgments in applying accounting policies, as well as estimates and assumptions that have the most significant effect to the carrying amounts of assets and liabilities within the next financial year, are included in the following notes:

- (a) Measurement of defined benefit obligations Note 43
- (b) Measurement and likelihood of occurrence of provisions and contingencies Note 38
- (c) Recognition of deferred tax liabilities Note 22
- (d) Impairment of Intangible asset Note 36

#### Estimation of uncertainties relating to the global health pandemic from COVID-19:

The Group has considered the possible effects that may result from the pandemic relating to COVID 19 in the preparation of these Consolidated financial statements including the recoverability and carrying amount of its assets comprising Property, Plant and Equipment, Intangible assets, receivables and other financial assets. The Group has considered internal and external information upto the date of approval of these financial statements and expects that the carrying amount of these assets will be recovered. Further, the Group is debt free and would have adequate liquidity available to honour its liabilities and obligations, as and when due. The impact of COVID 19 on the Group's Financial Statements may differ from that estimated as at the date of approval of these Consolidated

## Notes forming part of the consolidated financial statements

Financial Statements. The management will continue to monitor any material changes to its COVIDI19 impact assessment, resulting from the future economic conditions and future uncertainty, if any.

#### Measurement of fair values

The Group's accounting policies and disclosures require financial instruments to be measured at fair values. The Group has an established control framework with respect to the measurement of fair values. The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. The management regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the management assesses the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which such valuations should be classified. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

#### Principles of consolidation:

Subsidiaries are all entities (including structured entities) over which the group has control.

The group controls an entity when the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group.

The group combines the financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intercompany transactions, balances and unrealized gains on transactions between group companies are eliminated.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

#### 2 Significant Accounting Policies

#### 2.1 Property, Plant and Equipment

#### 2.1.1 Initial Recognition

Property, Plant and Equipment are initially recognised at cost which comprises of purchase price including import duties, non-refundable taxes and any directly attributable cost of bringing the assets to its present condition and location for its intended use, including the cost of replacing parts only when future economic benefit associated to that cost will flow to the group and its cost can be reliably measured, borrowing costs for long term construction projects if the recognition criteria are met and present value of any expected cost for decommissioning, restoration and similar liability of an asset after its use is included in the cost of respective asset. On replacement of a component, its carrying amount is derecognised.

Further, in case the component was not depreciated separately, the cost of incoming component is used as an indication to determine the cost of the replaced part at the time of capitalising.

#### 2.1.2 Subsequent Recognition

Subsequent recognition is at cost less accumulated depreciation and accumulated impairment losses, if any. Impairment testing is undertaken at the balance sheet date if there are indicators.

#### 2.1.3 Disposal or Retirement

The carrying value is eliminated from the financial statements upon sale or retirement of the asset and the resultant gains or losses are recognized in the statement of profit and loss. Assets to be disposed off are reported at the lower of the carrying value or the fair value less cost to sell.

#### 2.1.4 Component Accounting

The group identifies and determines cost of each component of an asset separately, if the component has a materially different useful life as compared to entire asset and its cost is significant of the total cost.

#### 2.1.5 Depreciation

Depreciation is calculated on Straight Line Basis as per the useful lives specified in Schedule II to the Companies Act, 2013 on pro rata basis except for carboys and pallets where lower lives of 5 years is applied based on the technical advice obtained by the group.

Depreciation methods, useful lives and residual values are reviewed periodically, including at each financial year end.

Machinery and equipment	15 Years
Furniture and fixtures	10 Years
Automobiles	08 Years
Factory Building	30 Years
Office Building	60 Years
Computers	03 Years

Leasehold land under operating lease is depreciated over the leasehold period or its estimated useful life, whichever is shorter.

Freehold land is not depreciated.

The residual values, useful lives and method of depreciation of property, plant and equipment is reviewed at each financial year end and adjusted prospectively, if appropriate.

#### 2.2 Capital Work In Progress

Capital work in progress includes the acquisition/commissioning cost of assets under expansion/acquisition and pending commissioning. Expenditure of revenue nature related to such acquisition/expansion is also treated as capital work in progress and capitalized along with the asset on completion of the expansion project or otherwise on commencement of commercial use of the asset.

#### 2.3 Intangible Assets

#### **Intangible Assets**

#### 2.3.1 Initial Recognition

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition.

#### 2.3.2 Subsequent Recognition

Intangible assets are carried at cost less accumulated amortisation and impairment loss, if any.

#### 2.3.3 Amortisation

The useful lives of intangible assets are assessed as either finite or indefinite. Finite-life intangible assets are amortised on a straight-line basis over the period of their expected useful lives. Estimated useful lives by major class of finite-life intangible assets are as follows:

Goodwill - 5 years Software - 3 Years

The amortisation period and the amortisation method for finite-life intangible assets is reviewed at each financial year end and adjusted prospectively, if appropriate.

Indefinite life intangibles mainly consist of brands. Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not the change in useful life from indefinite to finite is made on a prospective basis.

#### 2.3.4 Derecognition

Gains or losses arising from derecognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit or loss when the asset is derecognized.

The group has assessed useful life of certain intangible assets (Brands) as indefinite and hence these assets are not amortised but tested for impairment annually.

#### 2.4 Inventories

Inventories are valued at lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. Costs are computed on the weighted average basis and are net of GST credits.

Raw materials, packing materials and stores: Costs includes cost of purchase net of discounts and other costs incurred in bringing each product to its present location and condition.

Finished goods and work in progress: In the case of manufactured inventories and work in progress, cost includes all costs of purchases, an appropriate share of production overheads based on normal operating capacity and other costs incurred in bringing each product to its present location and condition Finished goods valuation also includes applicable duty. Provision is made for cost of obsolescence and other anticipated losses, whenever considered necessary.

#### 2.5 Cash and Cash Equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and on hand and short term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flow, cash and cash equivalents consists of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the group's cash management.

#### 2.6 Impairment of Non-Financial Assets

Assessment for impairment is done at each Balance Sheet date as to whether there is any indication that a non-financial asset may be impaired. Indefinite life intangibles are subject to a review for impairment annually or more frequently if events or circumstances indicate that it is necessary. For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets is considered as a cash generating unit. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the group's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquire are assigned to those units. If any indication of impairment exists, an estimate of the recoverable amount of the individual asset/cash generating unit is made. Asset/cash generating unit whose carrying value exceeds their recoverable amount are written down to the recoverable amount by recognising the impairment. The impairment loss is allocated first to reduce the carrying amount of goodwill (if any) allocated to the cash generating unit and then to the other assets of the unit, pro rata based on the carrying amount of each asset in the unit.

#### 2.7 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments also include derivative contracts such as foreign currency foreign exchange forward contracts, futures and currency options.

#### 2.7.1 Financial Assets

Financial assets are recognised when the group becomes a party to the contractual provisions of the instrument.

#### 2.7.1.1 Initial recognition and measurement

All financial assets are recognized at fair value on initial recognition, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition of financial assets, which are not at fair value through profit or loss, are added to the fair value on initial recognition.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the group commits to purchase or sell the asset.

#### 2.7.1.2 Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

#### 2.7.1.2.1 Financial assets at amortised cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, debt instruments at amortised cost are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method, less impairment, if any. The amortisation of EIR and loss arising from impairment, if any is recognised in the Statement of Profit and Loss.

#### 2.7.1.22Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI).

Interest income measured using the EIR method and impairment losses, if any are recognised in the Statement of Profit and Loss. On derecognition, cumulative gain or loss previously recognised in OCI is reclassified from the equity to 'other income' in the Statement of Profit and Loss.

#### 2.7.1.2.3 Financial assets at fair value through profit or loss

Financial assets which are not classified in any of the above categories are subsequently fair valued through profit or loss. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

Such financial assets are measured at fair value with all changes in fair value, including interest income and dividend income if any, recognised as 'other income' in the Statement of Profit and Loss. Such financial assets are measured at fair value with all changes in fair value, including interest income and dividend income if any, recognised as 'other income' in the Statement of Profit and Loss.

#### 2.7.1.2.4Financial assets as Equity Investments

All investments in equity instruments classified under financial assets are initially measured at fair value, the group may, on initial recognition, irrevocably elect to measure the same either at FVOCI or FVTPL.

The Group makes such election on an instrument-by-instrument basis. A fair value change on an equity instrument is recognised as other income in the Statement of Profit and Loss unless the group has elected to measure such instrument at FVOCI. Fair value changes excluding dividends, on an equity instrument measured at FVOCI are recognised in OCI. Amounts recognised in OCI are not subsequently reclassified to the Statement of Profit and Loss.

Dividend income on the investments in equity instruments are recognised as 'other income' in the Statement of Profit and Loss.

#### 2.7.1.3 Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the group's balance sheet) when:

The rights to receive cash flows from the asset have expired, or

The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the group has transferred substantially all the risks and rewards of the asset, or (b) the group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

#### 2.7.1.4 Impairment

In accordance with Ind AS 109, the group applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits and trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115.

The group follows 'Simplified Approach' for recognition of impairment allowance. This approach doesn't require the group to track changes in credit risk. Rather, it recognises impairment allowances based on lifetime ECLs at each reporting date, right from its initial recognition.

ECL is the difference between all contractual cash flows that are due to the group in accordance with the contract and all the cash flows that the entity expects to receive, discounted at the original EIR. Lifetime ECL are expected credit losses resulting from all possible defaults over the expected life of a financial instrument. ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss. This amount is reflected under the head 'other expenses' in the statement of profit and loss.

#### 2.7.2 Financial Liabilities

#### (i) Classification

The group classifies all financial liabilities as subsequently measured at amortised cost.

#### (ii) Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

#### (iii) Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Gains and losses are recognised in Statement of Profit and Loss when the liabilities are derecognised.

Amortised cost is calculated by taking into account any discount or premium on acquisition and transactions costs. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

This category generally applies to loans and borrowings.

#### (iv) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

#### (v) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

#### 2.7.3 Share Capital

Ordinary equity shares

Incremental costs directly attributable to the issue of ordinary equity shares, are recognised as a deduction from equity.

#### 2.7.4 Derivative financial instruments and hedge accounting

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged and the type of hedge relationship designated.

The group designates their derivatives as hedges of foreign exchange risk associated with the cash flows of highly probable forecast transactions. (Cash flow hedges).

The group documents at the inception of the hedging transaction the economic relationship between hedging instruments and hedged items including whether the hedging instrument is expected to offset changes in cash flows of hedged items. The group documents its risk management objective and strategy for undertaking various hedge transactions at the inception of each hedge relationship.

The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than 12 months; it is classified as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

#### Cash flow hedges that qualify for hedge accounting

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in the other comprehensive income in cash flow hedging reserve within equity, limited to the cumulative change in fair value of the hedged item on a present value basis from the inception of the hedge. The gain or loss relating to the ineffective portion is recognised immediately in Statement of profit and loss.

When forward contracts are used to hedge forecast transactions, gains or losses relating to the effective portion of the change in the spot component of the forward contracts are recognised in other comprehensive income in cash flow hedging reserve within other equity.

The change in the forward element of the contract that relates to the hedged item ('aligned forward element') is recognised within other comprehensive income in the costs of hedging reserve within equity. In some cases, the entity may designate the full change in fair value of the forward contract (including forward points) as the hedging instrument. In such cases, the gains and losses relating to the effective portion of the change in fair value of the entire forward contract are recognised in the cash flow hedging reserve within equity.

Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss.

When a hedging instrument expires, or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative deferred gain or loss and deferred costs of hedging in equity at that time remains in equity until the forecast transaction occurs. When the forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred costs of hedging that were reported in equity are immediately reclassified to profit or loss within other gains/ (losses).

If the hedge ratio for risk management purposes is no longer optimal but the risk management objective remains unchanged and the hedge continues to qualify for hedge accounting, the hedge relationship will be rebalanced by adjusting either the volume of the hedging instrument or the volume of the hedged item so that the hedge ratio aligns with the ratio used for risk management purposes. Any hedge ineffectiveness is calculated and accounted for in profit or loss at the time of the hedge relationship rebalancing. Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss.

#### 2.8 Government Subsidy/Grants

Grants are recognized when there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an asset, the cost of the asset is shown at gross value and grant thereon is treated as a deferred grant which is recognized as income in the Statement of Profit and Loss over the period and in proportion in which depreciation is charged.

#### 2.9 Segment Reporting

The Chairman and Managing Director assesses performance of the Company as Chief Operating Decision Maker ("CODM"). The Company has identified reportable segments in a manner consistent with internal reporting provided to the Chief Operating Decision Maker.

#### 2.10 Provisions

Provisions are recognised when the group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of time value of money is material, provisions are discounted using a current pre tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### 2.10.1 Contingent Liabilities

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

#### 2.10.2 Contingent Assets

Contingent assets are not recognised in the financial statements. Contingent assets if any, are disclosed in the notes to the financial statements.

#### 2.11 Revenue from Operation

Revenue from contracts with customers is recognized on transfer of control of promised goods or services to a customer at an amount that reflects the consideration to which the Group is expected to be entitled to in exchange for those goods or services. Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the group as part of the contract. This variable consideration is estimated based on the expected value of outflow. Revenue (net of variable consideration) is recognized only to the extent that it is highly probable that the amount will not be subject to significant reversal when uncertainty relating to its recognition is resolved. Revenue from sale of products is recognized when the control on the goods have been transferred to the customer. The performance obligation in case of sale of product is satisfied at a point in time i.e., when the material is shipped to the customer or on delivery to the customer, as may be specified in the contract.

#### **Export incentives**

Revenue from export incentives are accounted for on export of goods if the entitlements can be estimated with reasonable assurance and conditions precedent to claim are fulfilled.

#### 2.12 Other Non-Operating Income

#### 2.12.1 Interest Income

Interest income is recognized using the Effective Interest Rate (EIR) method.

#### 2.12.2 Dividend Income

Dividend income on investments is recognised when the right to receive dividend is established.

#### 2.13 Employee Benefits

Liabilities in respect of employee benefits to employees are provided for as follows:

#### a) Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be incurred when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

#### b) Long Term Employee Benefit Plan

The group has a policy on compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method on the additional amount expected to be paid / availed as a result of the unused entitlement that has accumulated at the balance sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

#### c) Post Separation Employee Benefit Plan

#### i) Defined Benefit Plan

Gratuity Liability on the basis of actuarial valuation as per IND AS-19. Liability recognised in the balance sheet
in respect of gratuity is the present value of the defined benefit obligation at the end of each reporting period
less the fair value of plan assets.

The defined benefit obligation is calculated annually by actuaries using the projected unit credit method. The present value of defined benefit is determined by discounting the estimated future cash outflows by reference to market yield at the end of each reporting period on government bonds that have terms approximate to the terms of the related obligation. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Actuarial gain / loss pertaining to above and other components of re-measurement of net defined benefit
liability (asset) are accounted for as OCI. All remaining components of costs are accounted for in statement of
profit & loss.

#### ii) Defined Contribution Plans:

Defined contribution plans are Employee Provident Fund scheme and Employee State Insurance scheme for eligible employees. The group's contribution to defined contribution plans is recognised as an expense in the Statement of Profit and Loss as they fall due.

#### **2.14** Taxes

#### 2.14.1 Current Taxes

Current tax comprises the expected tax payable or recoverable on the taxable profit or loss for the year and any adjustment to the tax payable or recoverable in respect of previous years.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the group and its branch operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Income tax expense is recognized in the statement of profit and loss except to the extent that it relates to items recognized directly in equity/OCI, in which case it is recognized in other comprehensive income. The group offsets current tax assets and current tax liabilities, where it has a legally enforceable right to set off the recognized amounts and where it intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

#### 2.14.2 Deferred Taxes

Deferred income tax assets and liabilities are recognized for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary timing differences and the carry forward of unused tax credits and unused tax losses can be utilised. Such assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax assets are not recognised for temporary differences between the carrying amount and tax bases of investments in subsidiaries where it is not probable that the differences will reverse in the foreseeable future and taxable profit will not be available against which the temporary difference can be utilised.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and MAT credit entitlements only if it is probable that future taxable amounts will be available to utilise those temporary differences, losses and credit.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### 2.15 Foreign Currency Transaction and Translation

The Group's functional currency is Indian Rupee (INR) and it is also the presentation currency for the Group.

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. All other foreign exchange gains and losses are presented in the statement of profit and loss on a net basis within other gains/(losses).

On consolidation, the assets and liabilities of foreign operations are translated into INR at the rate of exchange prevailing at the reporting date and their statements of profit and loss are translated at average rate during the year. The exchange differences arising on translation for consolidation are recognized in other comprehensive income.

#### 2.16 Leases

The group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The group uses significant judgment in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the group is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the group is reasonably certain not to exercise that option. In assessing whether the group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The group revises the lease term if there is a change in the non-cancellable period of a lease

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics

The group's lease asset classes primarily consist of leases for Land and Buildings and Plant & Machinery. The group assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the group assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the group has substantially all of the economic benefits from use of the asset through the period of the lease and
- (iii) the group has the right to direct the use of the asset.

At the date of commencement of the lease, the group recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short term leases) and leases of low value assets. For these short term and leases of low value assets, the group recognises the lease payments as an operating expense on a straight line basis over the term of the lease. The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

A lease liability is remeasured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The remeasurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

#### 2.17 Borrowings costs

Interest and other borrowing costs attributable to qualifying assets are capitalized. Other interest and borrowing costs are charged to revenue.

#### 2.18 Dividend

The group recognises a liability for any dividend declared but not distributed at the end of the reporting period, when the distribution is authorised and the distribution is no longer at the discretion of the group on or before the end of the reporting period. As per Corporate laws in India, a distribution is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

#### 2.19 Earnings Per Share

Basic earnings per equity share are computed by dividing the net profit attributable to the equity holders of the group by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit for the period attributed to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

#### 3. Recent pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from April 1st, 2022, as below:

#### Ind AS 103 - Reference to Conceptual Framework:

The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103. The Company does not expect the amendment to have any significant impact in its financial statements.

#### Ind AS 16 - Proceeds before intended use:

The amendments mainly prohibit an entity from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, an entity will recognise such sales proceeds and related cost in profit or loss. The Company does not expect the amendments to have any impact in its recognition of its property, plant and equipment in its financial statements.

#### Ind AS 37 - Onerous Contracts - Costs of Fulfilling a Contract:

The amendments specify that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts. The amendment is essentially a clarification and the Company does not expect the amendment to have any significant impact in its financial statements.

#### Ind AS 109 - Annual Improvements to Ind AS (2021):

The amendment clarifies which fees an entity includes when it applies the '10 percent' test of Ind AS 109 in assessing whether to derecognise a financial liability. The Company does not expect the amendment to have any significant impact in its financial statements.

#### Ind AS 106 - Annual Improvements to Ind AS (2021):

The amendments remove the illustration of the reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives were described in that illustration. The Company does not expect the amendment to have any significant impact in its financial statements.

4(a) Property, Plant and Equipment

Particulars  Opening gross carrying amount as at April 1, 2020 Additions Deductions Other Adjustments Closing gross carrying amount as at April 1, 2021 Additions Additions	Land Freehold Le	pı	Right	Buildings	Losephold	Dlama C.	Furniture	Vehicles	Office	Office	Electrical	Laboratory	Computers	Total
	Freehold			Surama	reasemona	right	A STATE OF THE PARTY OF THE PAR							
	1	Leasehold	-to- nse		improvement	machinery	& fixtures		equipment	premises	installation	equipment		
	4.18	94.39	253.27	2,761.77	93.14	3,614.68	89.00	197.63	27.94	97.77	86.99	8.65	37.96	7,367.37
	,	*	•	209.32	*	317.70	,	98.15	10.24	`	12.40	1.12	4.84	653.77
	`	,	`	`	,	(4.44)	,	(75.10)	`	`	`	,	,	(79.54)
		,	`	*	,	(16.71)	(0.12)	,		,	,	*	(0.27)	(17.10)
	4.18	94.39	253.27	2,971.09	93.14	3,911.23	88.88	220.68	38.18	97.77	99.39	9.77	42.53	7,924.50
Additions	4.18	94.39	253.27	2,971.09	93.14	3,911.23	88.88	220.68	38.18	77.77	66.39	77.6	42.53	7,924.50
Deductions		`	5,644.77	157.43	61.94	837.70	8.32	`	30.35	`	10.60	1.79	50.28	6,803.18
	`	*	`	,	*	(114.52)	(0.20)	`	(2.79)	`	`	(0.01)	(4.47)	(121.99)
Other Adjustments	*	*	*	*	*	*	0.14	*	*	*	•	*	0.31	0.45
Closing gross carrying amount as at March 31, 2022	4.18	94.39	5,898.04	3,128.52	155.08	4,634.41	97.14	220.68	65.74	97.77	109.99	11.55	88.65	14,606.14
Opening accumulated depreciation as at April 1, 2020	*	4.04	99.31	418.48	26.89	1,013.37	47.56	85.35	16.04	6.74	36.04	3.92	25.16	1,782.90
Charge for the year		1.01	99.31	117.69	17.70	302.38	8.21	20.13	4.09	1.68	9.75	0.81	5.49	588.25
Deductions	`	*	`	,	*	(3.80)	`	(14.39)	*	`	`	*	`	(18.19)
Other Adjustments	*	*	*	*	*	(16.71)	(0.12)	,		`	,	1	(0.26)	(17.10)
Closing accumulated depreciation as at March 31, 2021	•	5.05	198.62	536.17	44.59	1,295.24	55.65	60.16	20.13	8.42	45.79	4.73	30.39	2,335.86
Opening accumulated depreciation as at April 1, 2021	`	5.05	198.62	536.17	44.59	1,295.24	55.65	60'16	20.13	8.42	45.79	4.73	30.39	2,335.86
Charge for the year		1.01	258.53	119.89	20.87	303.43	6.91	21.24	69.2	1.69	10.51	0.80	13.71	766.28
Deductions	`	`	`	`	*	(56.48)	(0.06)	`	(2.06)	`	*	,	(3.94)	(62.54)
Other Adjustments	*	,	3.36	1	0.06	`	0.14	*	0.03	*	,	,	0.47	4.06
Closing accumulated depreciation as at March 31, 2022	`	90.9	460.51	90.959	65.52	1,542.18	62.64	112.33	25.79	10.11	56.30	5.53	40.63	3,043.66
Net carrying amount as at March 31, 2021	4.18	89.34	54.64	2,434.92	48.55	2,615.99	33.23	129.59	18.05	89.35	53.60	5.04	12.15	5,588.64
Net carrying amount as at March 31, 2022	4.18	88.33	5,437.53	2,472.46	89.56	3,092.23	34.50	108.35	39.95	87.66	53.69	6.02	48.02	11,562.48

1. Of the above the title deeds of immovable properties are held in the name of the Company.

2. Charge has been created over the part of Property, Plant and Equipment of the Company towards Working Capital facilities from banks.

## 4(b) Capital Work - in - Progress

Rs. Lakhs

Particulars	Total
Opening as at April 1, 2020	237.70
Additions during the year	391.27
Capitalised during te year	(594.29)
Closing as at March 31, 2021	34.68
Opening as at April 1, 2021	34.68
Additions during the year	950.90
Capitalised during te year	(971.95)
Closing as at March 31, 2022	13.63

#### (i) CWIP ageing schedule

Rs. Lakhs

CWIP as on March 2022	A	mount in CWI	P for a period o	of	Total
	Less than 1	1-2 years	2-3 years	More than 3	
	year years years				
Projects in progress	13.63	-	-	-	13.63
Total	13.63	-			13.63

Rs. Lakhs

CWIP as on March 2021	A	amount in CWI	P for a period o	of	Total
	Less than 1	1-2 years	2-3 years	More than 3	
	year			years	
Projects in progress	34.68	-	-	-	34.68
Total	34.68	,			34.68

## 4(c) Intangible assets

Particulars	Period	Brands	Computer Software	Goodwill	Total
Opening gross carrying amount as at	April 1, 2020	3,516.08	16.55	-	3,532.63
Additions		,	-	-	_
Closing gross carrying amount as at	March 31, 2021	3,516.08	16.55	-	3,532.63
Opening gross carrying amount as at	April 1, 2021	3,516.08	16.55	-	3,532.63
Additions		-	4.56	2,375.59	2,380.15
Deductions		-	(0.75)	-	(0.75)
Other adjustments		-	-	87.51	87.51
Closing gross carrying amount as at	March 31, 2022	3,516.08	20.36	2,463.10	5,999.54
Opening accumulated amortisation and impairment as at	April 1, 2020	1,383.24	14.08	-	1,397.32
Amortisation during the year		-	0.74	_	0.74
Impairment Loss	-	-	-	-	
Closing accumulated amortisation and impairment as at	March 31, 2021	1,383.24	14.82	_	1,398.06
Opening accumulated amortisation and impairment as at	April 1, 2021	1,383.24	14.82	-	1,398.06
Amortisation during the year		-	0.85	141.04	141.89
Deduction		-	(0.32)	_	(0.32)
Other adjustments		-	-	2.64	2.64
Closing accumulated amortisation as at	March 31, 2022	1,383.24	15.35	143.68	1,542.27
Net carrying amount as at	March 31, 2021	2,132.84	1.73		2,134.57
Net carrying amount as at	March 31, 2022	2,132.84	5.01	2,319.42	4,457.27

5 Non-current loans Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured, considered good		
Loans and advances to Employees	6.34	2.16
Loans and advances to others		24.12
Total	6.34	26.28

#### 6 Other non-current financial assets

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Security deposits	221.57	147.93
Export incentives receivables	-	10.04
Deposits held as margin more than 12 months*	5.65	2.87
Total	227.22	160.84

<sup>\*</sup> Above bank deposits are hypothecated as margin money.

#### 7 Income tax assets (net)

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Advance payment of income tax (net of Provision for Tax)	499.46	499.59
Total	499.46	499.59

#### 8 Other non-current non-financial assets

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured Considered good		
Capital Advances (Refer note: 38(b))	71.14	34.86
Provison for doubtful advances	(4.20)	-
Total Capital Advances	66.94	34.86
Prepayments	5.88	6.66
Deferred lease expenses	1.57	5.09
Other Assets	0.03	1.13
Total	74.42	47.74

9 Inventories Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
(Valued at lower of cost and net realizable value)		
Raw materials	718.79	322.17
Packing materials	781.85	804.63
Work-in-progress	1,463.98	948.10
Finished goods	1,266.50	857.72
Traded goods	3,390.07	4,361.57
Total	7,621.19	7,294.19

<sup>(</sup>i) Inventories hypothecated as collateral towards Working Capital facilities from banks.

10 Current Investments Rs. Lakhs

Particulars	As at	As at
raruculars	March 31, 2022	March 31, 2021
Investments in Mutual Funds (Quoted) (Measured at FVTPL)		
IDFC Low Duration Regular Plan Growth	,	428.88
Hdfc Corporate Bond -Growth		303.78
IDFC Corporate Bond Regular -Growth		303.57
Nippon India Money Market -Growth		323.02
Nppon India Banking & Psu Debt Growth		303.40
Kotak Equity Arbitrage Reg -DM	309.69	-
HDFC Liquid - Growth	530.96	-
Aditya Birla Sl Arbitrage-Growth	102.13	-
Mirae Asset Cash Management-G	150.38	-
SBI Liquid-G	552.40	-
Nippon India Liquid-G	578.41	-
Aditya Birla Sl Liquid-G	227.89	-
Kotak Luquid Fund-Growth	614.15	-
ICICI Pru Liquid Fund-Growth	551.16	-
Nippon India Arbitrage -G	309.91	-
Total	3,927.08	1,662.65
Aggregate amount of quoted investments at Cost	3,905.93	1,640.66
Aggregate amount of quoted investments at market value	3,927.08	1,662.65
Aggregate amount of impairment in value of investments		-

#### 11 Current trade receivables

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured Considered good		
Others	7,095.46	6,487.72
	7,095.46	6,487.72
Trade receivable which have significant increase in credit risk	9.82	9.02
Less: Allowance for credit impaired	(9.82)	(4.51)
Total	7,095.46	6,492.23

Trade Receivable hypothecated as collateral towards Working Capital facilities from banks.

#### (i) Trade Receivables Ageing Schedule

Rs. Lakhs

Particulars (As at March 31, 2022)	Outstanding for following periods from due date of payment		Total			
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	7,016.92	78.54	-	-	-	7,095.46
(ii) Undisputed Trade Receivables which have significant increase in credit risk	-	-	-	-	-	
(iii) Undisputed Trade Receivables credit impaired	_	_	_	_	-	
(iv) Disputed Trade Receivables Considered Good	_	_	_	_	-	
(v) Disputed Trade Receivables which have significant increase in credit risk	-	-	-	-	9.02	9.02
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	(9.02)	(9.02)
Total	7,016.92	78.54	-	-	-	7,095.46

Particulars (As at March 31, 2021)	Outstanding for following periods from due date of payment			Total		
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	6,487.32	0.40	_	-	-	6,487.72
(ii) Undisputed Trade Receivables which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables credit impaired	_	-	_	_	_	
(iv) Disputed Trade Receivables Considered Good	_	-	_	-	-	
(v) Disputed Trade Receivables which have significant increase in credit risk	-	-	-	-	9.02	9.02
(vi) Disputed Trade Receivables - credit impaired	_	_	_	_	(4.51)	(4.51)
Total	6,487.32	0.40		_	4.51	6,492.23

#### 12 Cash and cash equivalents

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Cash on hand	4.68	3.37
Balances with banks		
in Current account	3,858.31	2,468.77
in EEFC account	1,560.75	1,511.83
Total	5,423.74	3,983.97

#### 13 Bank balances other than above

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Balance with banks		
in Current account *	69.49	69.84
in Fixed deposit account **	2,033.84	2,072.49
in Margin deposit account***	232.77	343.95
Total	2,336.10	2,486.28

<sup>\*</sup> Balance with bank in current account is on account of earmark balance for unclaimed dividend.

14 Current loans Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured, considered good		
Loans to employees	15.17	7.80
Loans and advances to others	24.13	37.69
Total	39.30	45.49

#### 15 Other current financial assets

Particulars	As at March 31, 2022	As at March 31, 2021
Derivative foreign exchange forward contracts (Refer note : 42)	143.38	74.90
Security Deposit	140.69	61.91
Interest accrued on fixed deposits and others	76.07	41.61
Export incentive receivable	1,604.56	853.52
Other receivables	100.76	0.44
Total	2,065.46	1,032.38

<sup>\*\*</sup>Deposit with maturity of less than 12 months.

<sup>\*\*\*</sup> Margin deposits with maturity of less than 12 months.

#### 16 Other current non-financial assets

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Unsecured, considered good		
Advance to suppliers for services	20.57	26.05
Advance to suppliers for goods	14.50	16.80
Balances with Government authority	546.65	697.28
Prepayments	849.06	129.59
Deferred lease expenses	3.53	3.53
Other assets	1.13	1.69
Total	1,435.44	874.94

#### 17 Equity share capital

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Authorized shares		
2,50,00,000 (March 31, 2021: 2,50,00,000) equity shares of Rs. 10/- each	2,500.00	2,500.00
Issued, subscribed and fully paid share capital		
2,09,66,219 (March 31, 2021: 2,00,22,719) equity shares of Rs. 10/- each	2,096.62	2,002.27
	2,096.62	2,002.27
Shares forfeited		
7,56,600 (March 31, 2021: 7,56,600) equity shares of Rs. 10/- each; amount originally paid up thereon @ Rs. 5 per share (Refer Note: 17(a)(i))	37.83	37.83
Total	2,134.45	2,040.10

#### (a) Reconciliation of the shares outstanding at the beginning and at the end of the year

Particulars	No. of shares	Rs. Lakhs
Equity shares		
As at April 1, 2020	2,07,79,319	2,040.10
Issued during the year	-	-
As at March 31,2021	2,07,79,319	2,040.10
Issued during the year	9,43,500	94.35
As at March 31, 2022	2,17,22,819	2,134.45

- (i) Of the above 7,56,600 equity shares (Rs. 37.83 lakhs) forfeited in earlier years are not cancelled by the Company.
- (ii) During the year the Company has issued 9,43,500 Equity Shares (2020-2021: Nil Equity Shares) pursuant to conversion of equivalent number of preferential share warrants

#### (b) Terms / rights attached to equity shares

The Hoilding Company has one class of equity shares having a par value of Rs. 10 per share. Each shareholders is eligible for one vote per share held. The dividend proposed by the board of directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

#### (c) Details of equity shares held by Shareholders holding more than 5% of the aggregate shares in the Company

Particulars	As at March 31, 2022	As at March 31, 2021
Mr. Bimal R. Thakkar		
No. of Shares	22,78,924	22,78,924
%	10.87	11.38
Mrs. Mahalaxmi R. Thakkar		
No. of Shares	19,53,000	19,53,000
%	9.31	9.75
Authum Investment and Infrastructure Limited		
No. of Shares	36,61,682	38,94,940
<u>%</u>	17.46	19.45
Infinity Holdings		
No. of Shares	20,00,000	20,00,000
%	9.54	9.99
Total · Number of shares	98,93,606	1,01,26,864
Total - %	47.18	50.57

#### (d) Shares reserved for issue under options outstanding as at the end of the year on un-issued share capital:

The Holding Company has 1,006,500 (March 31, 2021: 1,950,000) Equity Shares reserved for issue on subscription of Preferential Share Warrants (Refer Note 18 (e) for terms of Preferential Share Warrants)

#### (e) Equity shares movement during the five years preceding March 31, 2022

Financial Year	Aggregate no. of equity shares bought back
2016-17	7,98,539
2017-18	
2018-19	11,78,742
2019-20	
2020-21	

There are no shares reserved for issue under option and contracts/commitments for the sale of shares / disinvestment, including the terms and amounts.

#### (f) Disclosure of shareholding of promoters as at March 31, 2022 is as follows:

Promoter name	As at 31st M	1arch, 2022	As at 31st M	larch, 2021	% Change	
	No. of Shares		No. of Shares	% of total shares	during the year	
Mr. Bimal R. Thakkar*	22,78,924	10.87%	22,78,924	11.38%	-0.51%	
Mrs. Mahalaxmi R. Thakkar	19,53,000	9.31%	19,53,000	9.75%	-0.44%	
Bimal Thakkar HUF	5,95,246	2.84%	5,95,246	2.97%	-0.13%	
Parul Bimal Thakkar	7,10,827	3.39%	4,10,827	2.05%	1.34%	
Krish Bhavesh Thakkar	3,51,000	1.67%	3,51,000	1.75%	-0.08%	
Shivaan Bimal Thakkar	2,66,501	1.27%	41,501	0.21%	1.06%	
Sumer Bimal Thakkar	2,66,300	1.27%	41,300	0.21%	1.06%	
H J Thakkar Property Investment Limited	6,18,915	2.95%	6,18,915	3.09%	-0.14%	
	70,40,713.00	33.58%	62,90,713	31.42%	2.16%	

<sup>\* 8,00,000</sup> shares are pledged as on March 31, 2022



Disclosure of shareholding of promoters as at March 31, 2021 is as follows:

Promoter name	As at Marc	h 31, 2021	As at Marc	% Change during the year	
	No. of Shares	of Shares % of total shares No. of Shares			
Mr. Bimal R. Thakkar	22,78,924	11.38%	22,78,924	11.38%	0.00%
Mrs. Mahalaxmi R. Thakkar	19,53,000	9.75%	19,58,022	9.78%	-0.03%
Bimal Thakkar HUF	5,95,246	2.97%	5,95,246	2.97%	0.00%
Parul Bimal Thakkar	4,10,827	2.05%	3,80,806	1.90%	0.15%
Krish Bhavesh Thakkar	3,51,000	1.75%	5,01,000	2.50%	-0.75%
Shivaan Bimal Thakkar	41,501	0.21%	11,500	0.06%	0.15%
Sumer Bimal Thakkar	41,300	0.21%	11,300	0.06%	0.15%
H J Thakkar Property Investment Limited	6,18,915	3.09%	6,18,915	3.09%	0.00%
Priyanka Bhavesh Thakkar	-	0.00%	3,01,000	1.50%	-1.50%
Bhavesh Ramesh Thakkar	-	0.00%	2,50,450	1.25%	-1.25%
	62,90,713.00	31.42%	1,38,14,326	34.50%	-3.08%

18 Other equity Rs. Lakhs

Particulars	As at	As at
Capital reserve (Refer Note: 18 (a))	March 31, 2022	March 31, 2021
Capital redemption reserve (Refer Note: 18 (b))	197.73	197.73
Securities premium (Refer Note: 18 (c))	191.13	191.13
As per Last Balance Sheet	2 166 96	2 166 96
	2,166.86	2,166.86
Issue of Equity Shares pursuant to conversion of preferential share warrants (Refer Note: 18 (e))	3,321.12	2166.06
Closing balance	5,487.98	2,166.86
General reserve	763.97	763.97
Money received against share warrants (Refer Note: 18 (e))		
As per Last Balance Sheet	1,764.75	
Addition during the year	2,561.60	1,764.75
Issue of Equity Shares pursuant to conversion of preferential share warrants	(3,415.47)	
Closing balance	910.88	1,764.75
Retained earning		
As per Last Balance Sheet	20,132.97	15,129.11
Add: profit for the year	4,809.81	5,006.91
Re-measurement of defined benefit plans	3.83	(1.86)
Less: Dividend paid	(600.68)	
Less: Tax on dividend (Rs. 1.19 Lakhs pertaining to FY 2019-20)	-	(1.19)
Movement during the year	4,212.96	5,003.87
Closing balance	24,345.93	20,132.97
Foreign currency translation reserve		
As per last balance sheet	78.02	128.82
For the year	118.98	(6.28)
Add   Less Adjustments	-	(44.52)
Closing balance	197.00	78.02

#### 18 Other equity (Contd)

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Cash flow hedge reserve (Refer Note: 18 (d))		· · · · · · · · · · · · · · · · · · ·
As per Last Balance sheet	102.22	(89.17)
Add: Change in fair value of hedging instrument	69.30	255.77
Less: Deferred tax	(17.44)	(64.38)
Closing balance	154.08	102.22
Total	32,162.57	25,311.52
Non Controlling Interest		
As per Last Balance Sheet		
Add: Addition during the year	219.29	-
Add: profit for the year	42.45	-
Closing balance	261.74	-

#### Nature of Reserves

#### (a) Capital reserve

The Group recognises profit and loss on purchase, sale, issue or cancellation of the Company's own equity instruments to capital reserve.

#### (b) Capital redemption reserve

As per Companies Act, 2013, capital redemption reserve is created when company purchases its own shares out of free reserves or securities premium. A sum equal to the nominal value of the shares so purchased is transferred to capital redemption reserve.

#### (c) Securities Premium

Securities premium reserve is used to record the premium on issue of shares. The reserve is utilised in accordance with the provision of the Companies Act, 2013.

#### (d) Cash flow hedge reserve

The Group uses hedging instruments as part of its management of foreign currency risk associated with its highly probable forecast sale. For hedging foreign currency risk, the Company uses foreign currency forward contracts which are designated as cash flow hedges. To the extent these hedges are effective; the change in fair value of the hedging instrument is recognised in the cash flow hedging reserve. Amounts recognised in the cash flow hedging reserve is reclassified to profit or loss when the hedged item affects profit or loss.

#### (e) Money received against Preferential Share Warrants

"The Holding Company has obtained approval of shareholders by way of a special resolution dated 05th October, 2020 for issuance of 19,50,000 warrants at a price of INR.362/- each on preferential basis to certain promoters and non-promoters. Further, the Holding Company has obtained in-principle approval from National Stock Exchange and Bombay Stock Exchange on 09th October, 2020 and 23rd October, 2020 respectively for the allotment of the said warrants. As all the allottees have paid the advance Subscription Price of Rs. 90.50/- per warrant which is equivalent to 25% of subscription Price aggregating to Rs. 1,765 Lakhs, the said warrants have been allotted vide Board resolution dated 01st November, 2020.

On 16th March, 2022, the first tranche of 943,500 warrants was converted into equivalent number of equity shares (FV of Rs.10 each and Premium of Rs.352 each) on receipt of the balance 75% subscription money amounting to Rs.2,561.60 Lakhs. The remaining 10,06,500 warrants have been convertible on 29th April, 2022. (Refer note: 17 (a)(ii))"

#### (f) Foreign currency translation reserve

The exchange differences arising from the translation of financial statements of foreign operations with functional currency other than Indian rupees is recognised in other comprehensive income, net of taxes and is presented within equity in the foreign currency translation reserve.



#### 19 Non-current borrowings

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Term Loans		
From Banks - Unsecured (in Foreign Currency)	1,073.66	
Total	1,073.66	

INR 1,073.66 lakhs (March 31, 2021 Nil) pertains to a step down subsidiary in USA. The term loan repayable in 48 Equal Installments. The interest rate is at a Floating - Prime Minus 75 bps, floor of 2.50%

#### 20 Non - Current Lease Liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Non - Current Lease Liabilities	4,946.98	5.81
Total	4,946.98	5.81

#### 21 Non-current provisions

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for employee benefits (Refer Note: 43)		
For Compensated Absences	78.54	67.06
For Compensated Sick Leaves	13.73	12.16
For Gratuity	0.12	0.08
Total	92.39	79.30

#### 22 Income taxes

\	ar.		. 1		C+.	1 1	1
a)	Tax exp	ense rec	ognised	1n 1	profit	and	OSS

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Current tax expense for the year	1,567.03	1,284.42
Deferred Income tax liability / (asset), (net)		
Origination and reversal of temporary differences	94.27	380.04
Total	1,661.30	1,664.46

#### b) Tax expense recognised in other comprehensive income

Particulars	As at March 31, 2022	As at March 31, 2021
Items that will not be reclassified subsequently to profit or loss		
Re-measurements of the defined benefit plans	(1.28)	0.62
Items that will be reclassified subsequently to profit or loss		
Net gain / (loss) on cash flow hedges	(17.44)	(64.38)
Total	(18.72)	(63.76)

#### c) Reconciliation of effective tax rate

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Profit before tax	6,513.56	6,671.37
Tax using the company's domestic tax rate	1,639.33	1,679.05
Tax rate %	25.17%	25.17%
Tax effect of:		
Expenses not deductible for tax purposes	27.84	24.20
Allowances under Income Tax Act	10.28	(8.89)
Differences in tax rate	(29.00)	(27.43)
Others	12.85	(2.47)
Total	1,661.30	1,664.46

# c) Movement in deferred tax balances March 31, 2022

Rs. Lakhs

Particulars	Net Balance April 01, 2021	Recognised in profit or loss	Recognised in OCI	Recognised in Other equity	Net Balance Mar 31,2022	Deferred tax assets	Deferred tax liabilities
Deferred tax assets / (liabilities)							
Property, plant and equipment	(933.62)	(69.00)	_		(1,002.62)	(83.06)	(919.56)
Cash flow hedge reserve	28.14	25.39	(17.44)	_	36.09	-	36.09
Employee benefits	102.04	(51.76)	(1.28)	,	49.00	(0.05)	49.05
Provision for doubtful advances	1.13	2.19	_	_	3.32	-	3.32
Unused tax credit	12.72	-	-	,	12.72	12.72	-
Intangibles	(50.58)	10.06	_	_	(40.52)	(40.52)	-
Net operating loss	396.96	(33.82)	-	,	363.14	363.14	-
Lease Liability	(7.10)	7.35	_	_	0.25	-	0.25
Other	31.80	15.32	,	,	47.12	25.06	22.07
Net Deferred tax assets / (liabilities)	(418.51)	(94.27)	(18.72)		(531.50)	277.29	(808.78)

March 31, 2021 Rs. Lakhs

Particulars	Net Balance April 01, 2020	Recognised in profit or loss	Recognised in OCI	Recognised in Other equity	Net Balance Mar 31,2021	Deferred tax assets	Deferred tax liabilities
Deferred tax assets / (liabilities)							
Property, plant and equipment	(856.22)	(77.40)			(933.62)	(40.34)	(893.28)
Cash flow hedge reserve	92.52	_	(64.38)		28.14	_	28.14
Employee benefits	81.19	20.23	0.62	_	102.04	(0.09)	102.13
Provision for doubtful advances	1.13	_	-	_	1.13	-	1.13
Unused tax credit	12.72	_	_	_	12.72	12.72	-
Intangibles	(50.58)	_			(50.58)	(50.58)	_
Net operating loss	718.62	(321.66)	-	-	396.96	396.96	-
Foreign currency translation reserves	26.06	,	,	(26.06)	-	-	-
Lease liability	2.29	(9.39)	-	-	(7.10)	-	(7.10)
Other	23.41	8.18	_	0.21	31.80	18.11	13.69
Net Deferred tax assets / (liabilities)	51.14	(380.04)	(63.76)	(25.85)	(418.51)	336.78	(755.29)

23 Current borrowings Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Term Loans		
From Banks - Unsecured (in Foreign Currency)	479.87	,
Total	479.87	

INR 479.87 lakhs (March 31, 2021 Nil) pertains to a step down subsidiary in USA. The term loan repayable in 48 Equal Installments. The interest rate is at a Floating - Prime Minus 75 bps, floor of 2.50%

#### 24 Current Lease Liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Current Lease Liability	491.52	55.74
Total	491.52	55.74

## 25 Current trade payables

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Dues to micro and small enterprises	279.53	148.90
Others		
Other than Related party	2,880.59	3,335.87
Total	3,160.12	3,484.77

#### (i) Current Trade Payables Ageing

Rs. Lakhs

Particulars (As at March 31, 2022)	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	279.53				279.53
(ii) Others	2,832.39	2.90	1.20	44.10	2,880.59
(iii) Disputed dues - MSME	-				
(iv) Disputed dues - Others	-		_	_	-
Total	3,111.92	2.90	1.20	44.10	3,160.12

Particulars (As at March 31, 2021)	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	148.90	-	-	-	148.90
(ii) Others	3,283.52	5.81	2.18	44.36	3,335.87
(iii) Disputed dues - MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	
Total	3,432.42	5.81	2.18	44.36	3,484.77

#### 26 Other Current Financial Liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Employees related payables	130.30	98.99
Unclaimed dividend	69.49	69.84
Payable for capital goods	126.55	46.87
Gratuity Payable (Refer note: 43)	40.81	69.12
Other liabilities	788.64	439.00
Total	1,155.79	723.82

#### 27 Other current non-financial liabilities

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Advances from customers	47.52	112.49
Statutory dues and other dues payable	102.68	79.32
Other liabilities	4.31	5.99
Total	154.51	197.80

#### 28 Current provisions

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for employee benefits (Refer note: 43)		
For Compensated Absences	10.76	10.74
For Compensated Sick Leaves	2.07	1.92
Total	12.83	12.66

#### 29 Income tax liabilities (net)

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Provision for taxation (net of Advance Tax CY Rs. 1,358.03 Lakhs (PY Rs. 1,262.86 Lakhs))	126.68	34.44
Total	126.68	34.44

#### 30 Revenue from operations

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Sale of products	40,480.90	36,144.14
Other Operating Revenue	98.71	49.83
Export Incentive	1,540.63	788.28
Total	42,120.24	36,982.25

The Chief Operating Decision Maker (CODM) evaluates the performance of the Company based on revenue and operating income in one segment i.e. "Processed food". Accordingly, as per Ind AS-108, the Company has only one business segment and hence disaggregation information has not been separately disclosed.



31 Other income Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Interest income from		
Bank deposits	126.92	111.90
Others	6.08	11.10
Unwinding of discount on security deposit	3.72	3.40
Foreign exchange gain (net)	491.02	51.62
Liabilities no longer required written back	29.50	24.44
Bad Debts Recovered	-	110.85
Profit on sale of fixed assets		5.86
Profit on Sale & Fair value of mutual funds	88.33	65.16
Miscellaneous income	203.36	166.30
Total	948.92	550.63

#### 32 Cost of materials consumed

#### (a) Raw material consumed

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Inventories at the beginning of the year	322.17	356.18
Add: Purchases (net)	9,291.23	7,808.65
	9,613.40	8,164.83
Less: Inventories at the end of the year	718.79	322.17
Total	8,894.61	7,842.66

#### (b) Packing material consumed

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Inventories at the beginning of the year	804.63	650.68
Add: Purchases (net)	3,103.82	3,044.43
	3,908.45	3,695.11
Less: Inventories at the end of the year	781.85	804.63
Total	3,126.60	2,890.48
Total cost of materials consumed	12,021.21	10,733.14

#### (c) Purchase of stock-in-trade

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Purchases	8,876.82	12,488.52
Total	8,876.82	12,488.52

## 33 Changes in inventories of finished goods, stock in trade and work-in-progress

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Inventories at the beginning of the year		
Work-in progress	948.10	1,303.59
Finished goods	857.72	400.68
Stock in trade	4,361.57	2,753.86
	6,167.39	4,458.13
Less: Inventories at the end of the year		
Work-in progress	1,463.98	948.10
Finished goods	1,266.50	857.72
Stock in trade	3,368.95	4,361.57
	6,099.43	6,167.39
Total	67.96	(1,709.26)

## 34 Employee benefits expenses

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Salaries and wages	2,139.84	1,625.29
Contribution to provident fund and other funds	154.22	80.69
Staff welfare expenses	61.39	58.37
Total	2,355.45	1,764.35

#### 35 Finance costs

Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Interest expense on		
Borrowing from banks	51.16	33.27
Lease	87.52	7.25
Others	42.25	75.47
Total	180.93	115.99

## 36 Depreciation and amortisation expenses

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Tangible assets	766.28	588.25
Intangible assets	141.89	0.74
Total	908.16	588.99



37 Other expenses Rs. Lakhs

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Freezing and preservation charges	97.42	81.76
Power & fuel	675.50	570.94
Electricity	39.19	5.40
Water charges	25.88	18.38
Rent including lease rent	384.92	91.56
Repairs and maintenance to building	40.43	16.33
Repairs and maintenance to machinery	148.87	122.95
Repairs and maintenance to others	75.85	36.06
Insurance	157.15	117.47
Rates and taxes	60.40	23.83
Communication expenses	43.03	30.56
Travelling and conveyance expenses	334.57	213.19
Motor car expenses	34.42	26.52
Printing and stationery expenses	12.65	9.36
Freight and forwarding expenses	6,238.21	2,295.82
Advertisement	1,179.52	916.35
Sales Promotion/Commission/Claims and marketing expenses	1,278.38	1,190.71
Donations		0.67
Legal and professional fees	627.01	657.11
Payment to auditor	33.92	31.35
CSR expenses	89.45	81.70
Registration and filling fees	7.93	8.93
Directors' sitting fees	37.42	29.39
Foreign exchange Gain/loss	2.78	0.46
Loss on sale of fixed assets / assets scrapped	49.21	_
Provision for Doubtful Advances	4.20	_
Research & Development Expenses	0.72	8.26
Written back / provision for doubtful trade receivables	4.71	0.62
Subscription	16.72	13.32
Warehouse Expenses	36.22	0.73
Miscellaneous expenses	408.39	280.05
Total	12,145.06	6,879.78

#### 38 Contingent Liabilities and Commitments

#### a. Contingent Liabilities

Rs. Lakhs

Sr. No	Particulars	As at March 31, 2022	As at March 31, 2021
1.	Claims against the group not acknowledged as debts:		
	a. Income Tax Matters	289.04	289.04
	b. Service Tax Matters	463.54	463.54
	c. Legal Cases	18.24	18.24
2.	Guarantees:		
	a. Guarantees given on behalf of subsidiaries (net of margin money)	124.31	125.31

On March 31, 2022, Ascot Valley Foods, Ltd. ("Complainant") filed a civil complaint against subsidiary, ADF Foods (USA) Ltd., in the Southern District Court of New York claiming compensatory, direct, and consequential and punitive damages plus pre-judgement and post-judgement interest. The Complainant alleges that the ADF Foods (USA) Ltd. failed to purchase minimum quantities as set forth in the co-packing agreement and is also required to pay the Complainant for repurchase of custom materials and packaging and past due invoices. ADF Foods USA Ltd. shall file its defence once the notice of litigation—is served by the complainant. The estimate of the amount or range of potential loss cannot be provided at this stage.

#### Notes

- a. It is not practicable for the group to estimate the timing of cash outflows, if any, in respect of above pending resolution of the respective proceedings as it is determinable only on receipt of judgments/decisions pending with various forums/authorities.
- b. The group does not expect any reimbursements in respect of the above contingent liabilities.

#### b. Capital commitments

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Capital commitments (net of advances) - for purchase of property, plant and equipment	1,108.89	87.83

# 39. Disclosures made in terms of Schedule V of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015

#### Deposits paid to related parties

Interest free security deposit of Rs. 8.50 lakhs (2020-21: Rs. 9.00 lakhs), paid for guest house taken on lease from a Related party.

#### 40. Disclosures in respect of lease

The group has applied a single discount rate to a portfolio of leases with reasonably similar characteristics

The group has treated the leases with remaining lease term of less than 12 months as if they were "short term leases"

The group has not applied the requirements of Ind AS 116 for leases of low value assets.

Movement of right-of-use assets and depreciation is given in Note no. 4(a) and Interest on account of Ind AS 116 is given in Note no. 35

The group has entered into operating leases on its office building, warehouse, plant & machinery and guest house. These leases have terms of between 3 and 99 years. All leases include a clause to enable upward revision of the rental charge on an annual basis according to prevailing market conditions. Future minimum contractual rentals payable under non-cancellable operating leases as at March 31, 2022 are, as follows:

Rs. Lakhs

Particulars		As at March 31, 2022	As at March 31, 2021
i)	Not later than one year	647.18	57.65
ii)	Later than one year and not later than five years	2,830.44	5.89
iii)	Later than five years	2,775.26	39.83

Total cash outflow is Rs. 751.74 Lakhs, which includes short term lease payment recognised in the Statement of Profit and Loss of Rs. 384.92 lakhs and Rs. 366.82 Lakhs related to lease premises on which IND AS 116 is applied.

The Company has applied the practical expedient to rent concession for office premises. Rs. 10.17 lakhs recognized in profit and loss for the year ended March 31, 2022 to reflect changes in lease payments that arises from rent concessions to which the Company has applied the practical expedient.

The Company has discounted lease payments using the applicable incremental borrowing rate which are between 3% to 8.95% for measuring the lease liability.

#### 41. Related party disclosures

List of related parties as required by Ind AS - 24, "Related Party Disclosure" are given below:

Sr. No:	Related party relationship	Name of the Related Parties
1	Key managerial personnel	Mr. Bimal R. Thakkar - Chairman, Managing Director and Chief Executive Officer
		Mr. Devang Gandhi - Chief Operating Officer
		Mr. Anish S. Jhaveri - Chief Financial Officer (Up to 15.07.2020)
		Mr. Shardul Doshi - Chief Financial Officer (w.e.f. 14.08.2020)
2	Relative of key managerial personnel	Mrs. Mahalaxmi R. Thakkar (Relative of Director)
		Mrs. Parul Bimal Thakkar (Relative of Director)
		Mr. Shivaan B. Thakkar (Relative of Director) Sr. Manager Business & Strategy
		Mr. Sumer B. Thakkar (Relative of Director) (w.e.f. 14.08.2020)
		Manager Business & Strategy
3	Key managerial personnel – Non Executive	Ms. Deepa Harris
		Mr. Jay M. Mehta
		Mr. Ravindra Kumar Jain
		Mr. Viren A. Merchant
		Mr. Chandir Gidwani
		Mr. Naresh L. Kothari (Up to 21.12.2020)

The following transactions were carried out with the related parties in the ordinary course of business:

Rs. Lakhs

Particulars	Financial Year	Key Managerial Personnel	Key Managerial Personnel - Non Executive	Relatives of Key Managerial Personnel	Total
Managerial Remuneration	2021-22	338.14		-	338.14
	2020-21	281.56		-	281.56
Salary	2021-22	192.11		42.61	234.72
	2020-21	148.32		24.04	172.36
Independent Director's Sitting fees	2021-22	27.00		-	27.00
	2020-21	26.80		-	26.80
Rent	2021-22	-		0.50	0.50
	2020-21	-		0.50	0.50
Investments in Equity Shares	2021-22	152.04	338.47	2,715.00	3,205.51
	2020-21	_	-	_	-

Balances outstanding at the end of the year:

Rs. Lakhs

Particulars	Financial Year	Key Managerial Personnel	Relatives of Key Managerial Personnel	Total
Non-Current loans (Security Deposit)	2021-22	-	8.50	8.50
	2020-21	_	9.00	9.00

Material related party transactions as under:

Particulars	Name of the related parties	As at March 31, 2022	As at March 31, 2021
Managerial Remuneration	Mr. Bimal R. Thakkar	338.14	281.56
Salary	Mr. Shivaan B. Thakkar	23.26	15.52
	Mr. Sumer B. Thakkar	19.35	8.52
	Mr.Devang Gandhi	99.82	78.74
	Mr. Anish S. Jhaveri	-	20.00
	Mr. Shardul Doshi	92.29	49.57
Investments in Equity Shares	Mr.Devang Gandhi	86.88	
	Mr. Shardul Doshi	65.16	
	Mr. Shivaan B. Thakkar	814.50	
	Mr. Sumer B. Thakkar	814.50	-
	Mrs. Parul Bimal Thakkar	1,086.00	
	Ms. Deepa Harris	90.50	-
	Mr. Jay M. Mehta	66.97	
	Mr. Ravindra Kumar Jain	90.50	
	Mr. Chandir Gidwani	90.50	
Non-Executive Directors Sitting Fees	Ms. Deepa Harris	4.50	3.20
	Mr. Jay M. Mehta	3.00	4.20
	Mr. Naresh L. Kothari		2.60
	Mr. Ravindra Kumar Jain	6.50	6.50
	Mr. Viren A. Merchant	6.50	6.30
	Mr. Chandir Gidwani	6.50	4.00
Rent	Mrs. Mahalaxmi R. Thakkar	0.50	0.50



Balances outstanding at the end of the year:

Rs. Lakhs

Particulars	Name of the related parties	As at March 31, 2022	As at March 31, 2021
Non-Current loans (Security Deposit)	Mrs. Mahalaxmi R. Thakkar	8.50	9.00

Compensation to Key Managerial Personnel is as follows:

Rs. Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Short term employee benefits	5.71	1.43
Post-retirement benefits	3.26	1.31
Share based payment transactions		-

#### 42. Financial and derivative instruments - Hedge Accounting

- i) Impact of hedging activities
- a. Disclosure of effects of hedge accounting on financial position:

March 31, 2022 Rs. Lakhs

Types of hedge and risks	Nomina	al value	Carrying a hedging in		Maturity date	Hedge ratio*	Changes in fair value	Change in the value of hedged item
	Assets	Liabilities	Assets	Liabilities			of hedging instrument	used as the basis for recognising hedge effectiveness
Cash flow hedge foreign exchange risk foreign exchange forward contracts	11,709.50	~	143.38		April 2022 to March 2023	1: 1	69.29	(69.29)

March 31, 2021 Rs. Lakhs

Types of hedge and risks	Nomina	al value	Carrying a hedging in		Maturity date	Hedge ratio*	Changes in fair value	Change in the value of hedged item
	Assets	Liabilities	Assets	Liabilities			of hedging instrument	used as the basis for recognising hedge effectiveness
Cash flow hedge foreign exchange risk foreign exchange forward contracts	9,975.48	~	74.90		April 2021 to March 2022	1: 1	255.77	(255.77)

<sup>\*</sup> The foreign exchange forward contracts are denominated in the same currency as the highly probable sale therefore the hedge ratio is 1:1

#### b. Disclosure of effects of hedge accounting on financial performance

March 31, 2022 Rs. Lakhs

Type of Hedge	Change in the value of hedging instrument recognised in other comprehensive income	Hedge ineffectiveness recognised in profit or (loss)	Amount reclassified from cash flow hedge reserve to profit or loss	Line item affected in statement of profit and loss because of the reclassification
Cash flow hedge foreign exchange risk	69.29	-		

March 31, 2021 Rs. Lakhs

Type of Hedge	Change in the value of hedging instrument recognised in other comprehensive income	Hedge ineffectiveness recognised in profit or (loss)	Amount reclassified from cash flow hedge reserve to profit or loss	Line item affected in statement of profit and loss because of the reclassification
Cash flow hedge foreign exchange risk	255.77	-	17.43	Other Income

The group's hedging policy only allows for effective hedge relationships to be established. Hedge effectiveness is determined at the inception of the hedge relationship and through periodic prospective effectiveness assessments to ensure that an economic relationship exists between the hedged item and hedging instrument. The group enters into hedge relationships where the critical terms of the hedging instrument match exactly with the terms of the hedged item, and so a qualitative assessment of effectiveness is performed. If changes in circumstances affect the terms of the hedged item such that the critical terms no longer match exactly with the critical terms of the hedging instrument, the group uses the hypothetical derivative method to assess effectiveness.

Ineffectiveness is recognised on a cash flow hedge where the cumulative change in the designated component value of the hedging instrument exceeds on an absolute basis the change in value of the hedged item attributable to the hedged risk. In hedges of foreign currency forecast sale may arise if:

- The critical terms of the hedging instrument and the hedged item differ (i.e. nominal amounts, timing of the forecast transaction, interest resets changes from what was originally estimated), or
- Differences arise between the credit risk inherent within the hedged item and the hedge instrument.

Refer Note -18 for the details related to movement in cash flow hedge reserve.

#### 43. Employee Benefits

#### a. Defined contribution plans

Amount of Rs. 82.95 lakhs (2020-21: Rs. 66.23 lakhs) representing contribution to provident fund is recognised as an expense and is included in "Employee benefits expenses" in the Statement of Profit and Loss.

Amount of Rs. 7.69 lakhs (2020-21: Rs. 7.67 lakhs) representing contribution to Employee State Insurance scheme is recognised as an expense and is included in "Employee benefits expenses" in the Statement of Profit and Loss.

#### b. Defined benefit plan

#### Compensated absence

Provision for compensated absences is made for outstanding leave balance at the year end at basic salary cost which can be utilized in future and are en-cashable. Amount of Rs 89.31 lakhs (2020-21: Rs. 77.80 lakhs) has been recognised in balance sheet of which Rs 78.54 lakhs (2020-21: Rs. 67.06 lakhs) shown under long term provision and balance Rs. 10.76 lakhs (2020-21: Rs. 10.74 lakhs) is shown under short term provision as given in the Actuarial report as on March 31, 2022.

Expenses of Rs.29.08 lakhs (2020-21: Rs. 17.79 lakhs) are recognised in the Statement of Profit and Loss.

#### Compensated sick leave

Provision for compensated absences is made for outstanding sick leave balance at the year end at gross salary which can be utilized in future and are non en-cashable. Amount of Rs. 15.81 lakhs (2020-21: Rs. .14.08 lakhs) has been recognised in balance sheet of which Rs. 13.73 lakhs (202~21: Rs. 12.16 lakhs) shown under long term provision and balance Rs. 2.07 lakhs (2020-21: Rs. 1.92 lakhs) is shown under short term provision as given in the Actuarial report as on March 31, 2022.

Expenses of Rs. 1.73 lakhs (2020-21: Rs. 0.07 lakhs) are recognised in the Statement of Profit and Loss.

#### Gratuity

#### Funded

The group has offered its employees defined benefit plan in the form of Group Gratuity Scheme. Gratuity Scheme covers all qualifying employees as statutorily required under the Payment of Gratuity Act, 1972. The group has made irrevocable contribution of funds to LIC of India.

The present value of the defined benefit obligation and the related current service cost is measured using the Projected Unit Credit method, with actuarial valuations being carried out at each Balance Sheet date.

#### Unfunded

Amount of Rs. 0.12 Lakhs (2020-21: Rs. 0.08 Lakhs) has been recognised in balance sheet of which Rs. 0.12 Lakhs (2020-21: Rs. 0.08 Lakhs) shown under long term provision and balance Rs.0.00 lakhs\* (2020-21: Rs. 0.00 Lakhs) is shown under short term provision as given in the Actuarial report as on March 31, 2022.

The present value of the defined benefit obligation and the related current service cost is measured using the Projected Unit Credit method, with actuarial valuations being carried out at each Balance Sheet date.

Rs. Lakhs

	Particulars	Gratuity (funded	l & unfunded)
		2021-22	2020-21
I	Present value of obligation		
	Liability at the beginning of the year	234.53	216.73
	Interest cost	15.95	14.79
	Current service cost	24.05	21.18
	Liabilities Transferred in/Acquisition	-	0.04
	(Liability Transferred Out/ Divestments)		(0.04)
	Benefit paid	(20.11)	(22.45)
	Benefit payable by the Company	-	
	Actuarial (gain) / loss on obligations - Due to change in Demographic assumptions	(0.06)	1.54
	Actuarial (gain) / loss on obligations - Due to change in financial assumptions	(8.68)	0.71
	Actuarial (gain) / loss on obligations - Due to experience adjustment	3.11	2.03
	Liability at the end of the year	248.81	234.53
II	Change in Plan Assets		
	Fair value of plan assets at the beginning of the year	165.33	152.53
	Interest Income	11.24	10.43
	Actual return on plan assets	-	
	Employer's Contributions	51.91	22.46
	Benefit paid	(20.11)	(21.87)
	Re-measurement – return on assets	(0.50)	1.78
	Fair value of plan assets at the end of the year	207.88	165.33
III	Amount recognised in the balance sheet		
	Liability at the end of the year	248.81	234.53
	Fair value of plan assets at the end of the year	207.88	165.33
	Net (Liability)/Asset Recognized in the Balance Sheet	40.93	69.20
IV	Expenses recognised in the Statement of Profit and Loss		
	Current service cost	24.05	21.18
	Interest cost	4.71	4.35
	Actual return on plan assets	-	
	Net actuarial (gain) / loss to be recognized		-
	Expense recognised in Statement of Profit and Loss	28.76	25.53

<sup>\*</sup> Figures indicates less than Rs. 1000/-

Rs. Lakhs

	Particulars	Gratuity (funded	& unfunded)
		2021-22	2020-21
V	Amount recognized in Other Comprehensive Income		
	Actuarial (Gains)/Losses on Obligation For the Period	(5.62)	4.28
	Return on Plan Assets, Excluding Interest Income	0.50	(1.78)
	Net (Income)/Expense For the Period Recognized in OCI	(5.12)	2.50
VI	Actuarial assumptions:		
	Discount rate	7.23%	6.80%
	Rate of return on plan assets	7.23%	6.80%
	Salary escalation	6.00%	6.00%
	Mortality	Indian Assured lives M Ultimate	ortality(2006-08)

Maturity Analysis of the Benefit Payments: From the Fund

#### Rs. Lakhs

Projected Benefits Payable in Future Years From the Date of Reporting	2021-22	2020-21
1st Following Year	19.20	22.61
2nd Following Year	9.01	23.70
3rd Following Year	16.27	9.93
4th Following Year	16.34	13.90
5th Following Year	25.90	16.42
Sum of Years 6 to 10	144.39	114.17
Sum of Years 11 and above	267.16	239.68

Sensitivity Analysis

#### Rs. Lakhs

Particulars	2021-22	2020-21
Projected Benefit Obligation on Current Assumptions	248.61	234.53
Delta effect on + 1% Change in Rate of Discounting	(18.41)	(16.75)
Delta effect on - 1% Change in Rate of Discounting	20.96	19.09
Delta effect on + 1% Change in Rate of Salary Increase	21.01	19.05
Delta effect on - 1% Change in Rate of Salary Increase	(18.78)	(17.02)
Delta effect on + 1% Change in Rate of Employee Turnover	1.06	0.56
Delta effect on - 1% Change in Rate of Employee Turnover	(1.23)	(0.66)

## 44 Computation of earnings per share

Particulars	2021-22	2020-21
Profit after tax	4,809.81	5,006.91
Weighted average number of equity shares for basic EPS	2,00,64,078	2,00,22,719
Weighted average number of equity shares for diluted EPS	2,06,17,299	2,08,94,661
Earnings per share		
Basic	23.97	25.01
Diluted	23.33	23.96
Nominal value of shares	10.00	10.00

### 45. Segment Reporting

#### Operating segments:

The Operating Segment is the level at which discrete financial information is available. Business segments are identified considering:

- a) the nature of products and services
- b) the differing risks and returns
- c) the internal organisation and management structure, and
- d) the internal financial reporting systems.

Revenue and expenses directly attributable to segments are reported under each reportable segment.

Exceptional items and other expenses which are not attributable or allocable to segments are separately disclosed. Assets and liabilities that are directly attributable or allocable to segments are disclosed under each reportable segment. All other assets and liabilities are disclosed as unallocable assets and liabilities. The Company has identified following 2 reportable segments, in a manner consistent with internal reporting provided to the Chief Operating Decision Maker:

- 1. Process and Preserved food
- 2. Agency Distribution Business

Primary Segment Disclosure - Business segment for the year ended March 31, 2022

	Particulars	Financial Year	Process and Preserved foods	Agency Distribution Business	Total
A	Segment Revenue from operations				
	External Revenue	2021-22	33,527.41	8,592.83	42,120.24
		2020-21	29,315.65	7,616.77	36,932.42
	Less: Intersegment Revenue	2021-22	-	-	
		2020-21	-	-	,
	Total segment revenue	2021-22	33,527.41	8,592.83	42,120.24
		2020-21	29,315.65	7,616.77	36,932.42
В	Segment results	2021-22	6,796.64	1,002.35	7,798.99
		2020-21	6,404.04	965.10	7,369.14
	Add/(Less):				
	Finance Cost	2021-22			(180.93)
		2020-21	-	-	(115.99)
	Other Unallocable income /(expenditure)	2021-22			(1,104.50)
		2020-21	-	-	(581.78)
	Profit before Exceptional Items and Tax	2021-22			6,513.56
		2020-21	-	-	6,671.37
	Exceptional Items	2021-22	-	-	-
		2020-21	-	-	,
C	Profit before tax for the year	2021-22	-	-	6,513.56
		2020-21	-	-	6,671.37
D	Segment Assets	2021-22	24,164.35	15,404.04	39,568.39
		2020-21	20,677.52	5,326.37	26,003.89
	Add: Unallocable corporate assets	2021-22			7,493.49
		2020-21	-	-	6,697.36

	Particulars	Financial Year	Process and Preserved foods	Agency Distribution Business	Total
	Total Assets	2021-22	_	-	47,061.88
		2020-21	-	-	32,701.25
Е	Segment Liabilities	2021-22	2,269.87	8,940.17	11,210.04
		2020-21	2,393.11	1,539.00	3,932.11
Add: Una	Add: Unallocable corporate liabilities	2021-22	_	-	1,293.09
		2020-21	-	-	1,417.52
	Total Liabilities	2021-22			12,503.13
		2020-21	-	-	5,349.63
F	Capital Employed (Assets - Liabilities)	2021-22	21,894.48	6,463.87	28,358.35
		2020-21	18,284.41	3,787.37	22,071.78
	Add: Unallocable Capital Employed	2021-22	-	-	6,200.40
		2020-21	-	-	5,279.84
	Total Capital Employed	2021-22			34,558.75
		2020-21	-	-	27,351.62

**46**. The Holding Company held majority shareholding in Power Brands (Foods) Private Limited ('PBFPL'). It presently holds 2,08,85,992 fully paid Equity Shares of Rs. 10/- each (including 20,75,992 Equity shares acquired at Rs. 330.08 lakhs in Financial Year 2012-13). PBFPL is presently under voluntary liquidation process.

Pursuant to a special resolution passed on November 5, 2012 by its members, PBFPL went into the members' voluntary liquidation. In the course of liquidation process, the voluntary liquidator, with the prior approval of the members vide their special resolution dated March 8, 2013, distributed PBFPL's intangible asset - Ashoka brand and part of cash and bank balance to its Shareholders in proportion to their respective shareholding in PBFPL while retaining certain other fixed and current assets to meet its contingent and other liabilities.

By virtue of the above distribution, the group received Ashoka brand in the financial year 2012-13 (valued at Rs. 2,935.99 lakhs by an independent valuer) in lieu of its investment in PBFPL's equity shares of Rs. 2,211.08 lakhs. Accordingly, the group capitalised the said brand in its books at Rs. 2,935.99 lakhs in the said financial year after adjusting the same against the investment value of Rs. 2,211.08 lakhs and carried the balance of Rs. 724.91 lakhs to the credit of the Statement of Profit and Loss as an exceptional item in that year.

During the Financial Year 2012-13, the voluntary liquidator, with the prior approval of the members vide their special resolution dated 10th November 2014, distributed PBFPL's immovable property situated at Sewree, Mumbai and part of cash and bank balance to its Shareholders in proportion to their respective shareholding in PBFPL while retaining certain other current assets to meet with its contingent and other liabilities. The excess value of assets so received over the investment value in Equity Shares of PBFPL was accounted for in the group's Statement of Profit & Loss under the head exceptional item.

Consequently, the investment in Equity Shares of PBFPL stand fully realised. However, pending completion of liquidation process, the group has not surrendered the said shares to the Voluntary liquidator and they have been shown under the head "Investment" at nil value.

#### 47. Financial instruments - Fair values and risk management

#### Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

March 31, 2022	Carrying amount					Fair v	alue	
	Fair value through profit and loss	Fair value through other comprehensive income	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial Assets								
Non-Current								
Loans	-	_	6.34	6.34	-	_	-	
Other financial assets	157.35	-	69.87	227.22	-	157.35	-	157.35
Current								
Investments	3,927.08	,		3,927.08	3,927.08	-	-	3,927.08
Trade Receivables	-	-	7,095.46	7,095.46	-	-	-	-
Cash and cash equivalents	-	_	5,423.74	5,423.74		-	_	-
Bank balances other than above	-		2,336.10	2,336.10	-	-	-	,
Loans	24.13	-	15.17	39.30	-	-	24.13	24.13
Other financial assets	30.69	143.38	1,891.39	2,065.46		174.07	-	174.07
Total	4,139.25	143.38	16,838.07	21,120.70	3,927.08	331.42	24.13	4,282.63
Financial Liabilities								
Non-Current								
Other financial liabilities	-	-	4,946.98	4,946.98	-	-	-	-
Current								
Trade Payables	-	-	3,160.12	3,160.12	-	-	-	-
Other Current Financial Liabilities	-		1,647.31	1,647.31			-	
Total			9,754.41	9,754.41				

Rs. Lakhs

March 31, 2021	Carrying amount				Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial Assets								
Non-Current								
Loans	68.64	_	105.57	174.21	-	68.64	-	68.64
Other financial assets	-	_	12.91	12.91	-	-	-	-
Current								
Investments	1,662.65	-		1,662.65	1,662.65	-	-	1,662.65
Trade Receivables	-	-	6,492.23	6,492.23	-	-	-	-
Cash and cash equivalents	-	-	3,983.97	3,983.97		-	-	-
Bank balances other than above		-	2,486.28	2,486.28			-	
Loans	37.69	-	69.71	107.40	-	37.69	_	37.69
Other financial assets		74.90	895.57	970.47	-	74.90	-	74.90
Total	1,768.98	74.90	14,046.24	15,890.12	1,662.65	181.23	-	1,843.88
Financial Liabilities								
Non-Current								
Other financial liabilities	_	-	5.81	5.81	-	-	_	-
Current								
Trade Payables	-	-	3,484.76	3,484.76	-	-		
Other Current Financial Liabilities	-		779.56	779.56	-	-		-
Total	-	-	4,270.13	4,270.13		-	-	-

#### Fair Value Hierarchy

The fair value of financial instruments as referred to in note above have been classified into three categories depending on the inputs used in the valuation technique. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to unobservable inputs (Level 3 measurements).

The categories used are as follows:

- Level 1: Quoted prices for identical instruments in an active market;
- Level 2: Directly or indirectly observable market inputs, other than Level 1 inputs; and
- Level 3: Inputs which are not based on observable market data.

#### Calculation of Fair Values

The fair values of the financial assets and liabilities are defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Methods and assumptions used to estimate the fair values are consistent with prior years.

#### Financial assets and liabilities measured at fair value as at Balance Sheet date:

- 1. The fair values of investments in mutual fund units is based on the net asset value ('NAV') as stated by the issuers of these mutual fund units in the published statements as at Balance Sheet date. NAV represents the price at which the issuer will issue further units of mutual fund and the price at which issuers will redeem such units from the investors.
- 2. The fair values of the derivative financial instruments have been determined using valuation techniques with market observable inputs. The models incorporate various inputs including the credit quality of counter-parties and foreign exchange forward rates.
- 3. Loans Security Deposits have fair values that approximate to their carrying amounts as it is based on the net present value of the anticipated future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities.

#### 48. Financial Risk Management

The group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The group's primary focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The primary market risk to the group is foreign exchange risk. The group uses derivative financial instruments - foreign currency forward contracts to mitigate foreign exchange related risk exposures. The group's exposure to credit risk, excluding receivables from related parties, is influenced mainly by the individual characteristic of each customer

#### (i) Credit Risk

Credit risk arises from trade receivables, cash and cash equivalents and deposits with banks and financial institutions.

Credit risk refers to the risk of default on its obligation by the counter party resulting in a financial loss. Credit risk is managed on a financial asset basis. For banks and financial institutions, only high rated banks/institutions are accepted.

Group's maximum exposure to credit risk for each class of financial asset is the carrying amount of the financial assets recognised in the statement of financial position.

The group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk the group compares the risk of a default occurring on the asset as at the reporting date with the risk of default at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following indicators are incorporated:

- a. Historical trend default in case of applicable financial asset
- b. actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the counter party's ability to meet its obligations
- c. Other applicable macroeconomic information such as regulatory changes

A default on a financial asset is when the counter party fails to make contractual payments within agreed credit terms from the date when they fall due. This definition of default is determined by considering the business environment in which entity operates and other macro-economic factors.

The maximum exposure to the credit risk at the reporting date is primarily from trade receivables amounting to Rs. 6,492.23 lakhs (March 31, 2020 – Rs. 5,318.85 lakhs) shown as current as at reporting date. Trade receivables are typically unsecured. Credit risk is managed through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the group grants credit terms in the normal course of business. The group expects that estimate of expected credit loss for impairment is immaterial based on historical trend and the nature of business. No provision is considered necessary as at reporting date other than disclosed in Note 11 and Management continuously assesses the requirement for provision on ongoing basis. During the period, the group made no write-offs of trade receivables except for those disclosed in Note 37.

#### (ii) Liquidity Risk

Liquidity risk is the risk that the group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the group's reputation.

The Management regularly monitors rolling forecasts of the group's liquidity position on the basis of expected cash flows to ensure it has sufficient cash to meet ongoing operational fund requirements

Rs. Lakhs

March 31, 2022	Carrying	Total	Contractual cash flows				
	Amount		Within 12 months	1-2 years	2-5 years	More than 5 years	
Financial Liabilities							
Non-Current							
Borrowings	1,073.66	1,073.66				1,073.66	
Other financial liabilities	4,946.98	4,946.98	647.18	1,416.30	1,416.31	2,775.26	
Current							
Borrowings	479.87	479.87	479.87	-	,	_	
Trade payables							
a) Total outstanding dues of Micro Enterprises and Small Enterprises	279.53	279.53	279.53		-		
b) Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	2,880.59	2,880.59	2,880.59	,	-	,	
Other Financial Liabilities	1,647.31	1,647.31	1,647.31	-	-	-	
Total	11,307.94	11,307.94	5,934.48	1,416.30	1,416.31	3,848.92	

Rs. Lakhs

March 31, 2021	Carrying	Total	Contractual cash flows				
	Amount		Within 12 months	1-2 years	2-5 years	More than 5 years	
Financial Liabilities							
Non-Current							
Other financial liabilities	5.81	5.81	-	0.50	1.50	39.83	
Current							
Borrowings	-	-	-	-	-	-	
Trade payables							
a) Total outstanding dues of Micro Enterprises and Small Enterprises	148.90	148.90	148.90		-	-	
b) Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	3,335.87	3,335.87	3,335.87		-	-	
Other Financial Liabilities	779.56	779.56	779.56	-	-	-	
Total	4,270.14	4,270.14	4,264.33	0.50	1.50	39.83	

#### (iii) Currency Risk

The group operates internationally and is exposed to foreign exchange risk arising from foreign currency transactions, primarily with respect to the USD & GBP. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the group's functional currency. The risk is measured through a forecast of highly probable foreign currency cash flows. The objective of the hedges is to minimize the volatility of the INR cash flows of highly probable forecast transactions.

The group's risk management policy is to hedge 100% of forecasted net exposures for period of 1 to 3 months of export sales and 70% of forecasted net exposures for 4 to 12 months of export sales.

In accordance with its risk management policies and procedures, the group uses foreign currency forward contracts to hedge its risks associated with foreign currency fluctuations relating to highly probable forecasted transactions. When derivative is entered into for the purpose of being a hedge, the group negotiates the terms of those derivatives to match the terms of the hedge exposure and assesses the effectiveness of the hedged item and hedging relationship based on economic relationship.

The carrying amount of the group's exposure to foreign currency at the end of the reporting period expressed in INR, are as follows:

#### a) Trade and other receivables

Rs. Lakhs

Foreign currency	As at 31st Mar	rch, 2022	As at 31st March, 2021		
	Amount (in original currency)	Amount	Amount (in original currency)	Amount	
USD	91.04	6,899.42	72.10	5,270.59	
GBP	9.81	975.87	11.90	1,198.08	

#### b) Trade payable

Rs. Lakhs

Foreign currency	As at 31st Mar	rch, 2022	As at 31st March, 2021		
	Amount (in original currency)	Amount	Amount (in original currency)	Amount	
USD	33.46	2,525.13	23.67	1,730.31	
GBP	1.44	143.67	0.89	89.26	
CAD	0.19	11.23	0.16	9.31	
EURO	0.10	8.67	-	_	

#### c) EEFC balance

Rs. Lakhs

Foreign currency	As at 31st Mar	ch, 2022	As at 31st March, 2021		
	Amount (in original currency)	Amount	Amount (in original currency)	Amount	
USD	11.77	892.32	17.01	1,243.77	
GBP	6.72	668.61	2.66	268.06	

The following significant exchange rates have been applied during the year:

Particulars	Year- end spot rate as at	
	March 31, 2022	March 31, 2021
USD / INR	75.7875	73.1050
GBP / INR	99.4800	100.7100
CAD/ INR	60.5100	58.0200
EURO/INR	84.2000	

#### Sensitivity for above exposures

A fluctuation in the exchange rates of 5% with other conditions remaining unchanged would have the following effect on group's profit or loss after taxes as at March 31, 2022 and March 31, 2021:

Particulars	Impact on profit after tax			
	For the year ended March 31, 2022	For the year ended March 31, 2021		
USD / INR increase by 5%	219.08	132.46		
USD / INR decrease by 5%	(219.08)	(132.46)		
GBP / INR increase by 5%	31.14	41.49		
GBP / INR decrease by 5%	(31.14)	(41.49)		
CAD / INR increase by 5%	(0.42)	(0.35)		
CAD / INR decrease by 5%	0.42	0.35		
EURO / INR increase by 5%	(0.32)	_		
EURO / INR decrease by 5%	0.32	_		



49. Disclosures of additional information pertaining to the parent company and subsidiaries, as required under schedule III to the Companies Act, 2013

March 31, 2022 Rs. Lakhs

Name of the Company	Net Assets (Total assets minus Total liabilities)  Share in Profit / (Loss) account			Share in Other Comprehensive Income (OCI)		Share in Total Comprehensive Income (TCI)		
	As % of Consolidated net assets	Net Assets	As % of Consolidated profits	Profit (Loss)	As % of Consolidated OCI	OCI	As % of Consolidated TCI	TCI
Parent Company								
ADF Foods Limited	101.05	34,921.11	85.51	4,149.47	34.88	55.67	83.95	4,205.14
Indian Subsidiary								
ADF Foods (India) Limited	0.08	28.78	(0.01)	(0.35)	(0.01)	(0.01)	(0.01)	(0.34)
Foreign Subsidiaries								
Direct Subsidiary								
ADF Foods UK Limited	25.85	8,934.43	2.65	128.48	(1.18)	(1.89)	2.52	126.59
Step down Subsidiary								
ADF Holdings (USA) Limited	23.43	8,097.89	12.67	614.59	66.31	105.85	14.33	720.86
Elimination	(50.42)	(17,423.46)	(0.82)	(39.93)	-	-	(0.79)	(40.37)
Total	100.00	34,558.75	100.00	4,852.68	100.00	159.62	100.00	5,011.88

March 31, 2021 Rs. Lakhs

Name of the Company		Assets (Total assets us Total liabilities)  Share in Profit / (Loss)  account  Share in Other Comprehensive Income (OCI)			Share in Total Comprehensive Income (TCI)			
	As % of Consolidated net assets	Net Assets	As % of Consolidated profits	Profit (Loss)	As % of Consolidated OCI	OCI	As % of Consolidated TCI	TCI
Parent Company								
ADF Foods Limited	105.13	28,755.05	73.27	3,668.56	103.43	189.53	74.33	3,858.09
Indian Subsidiary								
ADF Foods (India) Limited	0.02	4.12	(0.08)	(4.23)	0.01	0.01	(0.08)	(4.24)
Foreign Subsidiaries								
Direct Subsidiary								
ADF Foods UK Limited	26.13	7,146.95	1.07	53.78	1.76	3.23	1.10	57.01
Step down Subsidiary								
ADF Holdings (USA) Limited	20.10	5,496.83	25.73	1,288.40	(5.20)	(9.53)	24.64	1,278.89
Elimination	(51.38)	(14,051.33)	0.01	0.40	-	-	0.01	0.40
Total	100.00	27,351.62	100.00	5,006.91	100.00	183.24	100.00	5,190.15

#### 50. Details of subsidiaries

The companies considered in the consolidated financial statements are:

Name of the Company	Country of incorporation	% of holding held by the group  As at		% of holding Non-controlling Interest (NCI) As at		
		March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	
ADF Foods (India) Limited	India	100%	100%	0%	0%	
ADF Foods UK Limited	UK	100%	100%	0%	0%	
ADF Holdings (USA) Limited	USA	100%	100%	0%	0%	
Power Brands (Foods) Private Limited *	India	99.99%	99.99%	0.01%	0.01%	

<sup>\*</sup> Under member's voluntary liquidation vide special resolution passed by the members on November 5, 2012.

- 51. The Board has recommended final dividend @40% i.e Rs. 4/- per equity share of face value Rs. 10/- each for the financial year ended March 31, 2022. The record date for the final Dividend is fixed as August 05, 2022 to ascertain the number of Shareholders of the Company entitled for the payment of Dividend.
- 52. The Company has availed the facility of Packing Credit and as on March 31, 2022, there is no overdrawn amount. The borrowings obtained by the Company from Banks have been applied for which such Packing Credit Facility were taken. The Quarterly returns filed by the Company with Banks are in agreement with Books of Accounts.
- 53. Information's required as per schedule III (amended by MCA notification dated March 23, 2021) and as per Ind-AS has been disclosed in the financial statements to the extent applicable.
- 54. The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the Company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 on November 13, 2020. However, the date on which the code will come into effect has not been notified. The Company will assess the impact and will record any related impact in the period once the code becomes effective.
- 55. Previous year's figures have been regrouped / restated wherever necessary to conform to current year's classification. All figures have been rounded off to the nearest lakhs.

For and on behalf of the Board of Directors

Bimal R. Thakkar Chairman, Managing Director & C.E.O.

DIN: 00087404 Place: Chicago Shardul A. Doshi Chief Financial Officer

Place: Mumbai

Shalaka Ovalekar Company Secretary Membership No: A15274

Place : Mumbai Date : May 20, 2022



## FORM AOC - 1

(Pursuant to first proviso to sub-section (3) of section 129 read with Rule 5 of the Companies (Accounts) Rules, 2014)
Statement containing salient features of the financial statement of subsidiaries

Sr. No.	Name of subsidiary	ADF Foods (India) Limited - Wholly owned subsidiary	ADF Foods UK Limited - Wholly owned subsidiary		ADF Holdings (USA) Limited and its' subsidiary - step down subsidiary	
1	The date since when subsidiary was acquired	7th December 2009	6th Septer	mber 2002	22nd September 2010	
2	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	1st April 2021 to 31st March 2022	1st April 2021 to 31st March 2022		1st April 2021 to 31st March 2022	
3	Reporting currency and exchange rate as on the last date of the relevant financial year in the case of foreign subsidiary	Rupees	£ = INR	99.48	\$ = INR	75.7875
		Rs. / lakhs	£	Rs. / lakhs	\$	Rs. / lakhs
4	Share Capital	55.00	92,23,022	8,628.08	1,34,15,133	8,729.11
_ 5	Reserves & Surplus	(26.22)	1,92,937	306.35	(24,87,920)	(631.22)
6	Total assets	56.29	95,82,154	9,099.77	2,28,12,483	17,105.44
7	Total liabilities	27.51	1,66,195	165.34	1,18,85,270	9,007.55
8	Investments	-	-	-	-	_
9	Turnover	90.73	10,38,649	1,054.10	1,69,16,884	12,585.03
10	Profit before taxation	(0.32)	1,58,164	158.37	8,64,026	791.14
11	Provision for tax	0.03	30,041	29.89	2,32,402	176.13
12	Profit after tax	(0.35)	1,28,122	128.48	6,31,624	615.01
13	Proposed dividend		(57)	(0.06)	-	-
14	% of share holding	100%	100% 100%		100%	100%

Power Brands (Foods) Pvt. Ltd. (PBFPL), 99.99% subsidiary of Company, has gone for voluntary liquidation vide Special Resolution passed by its' Members' on 5th November, 2012

For KALYANIWALLA & MISTRY LLP

CHARTERED ACCOUNTANTS

Firm Registration Number 104607W/W100166

Sai Venkata Ramana Damarla

Partner

Membership Number 107017

Place: Mumbai Date: May 20, 2022 For and on behalf of the Board

Bimal R. Thakkar

Chairman, Managing Director & C.E.O.

DIN: 00087404 Place: Chicago

Shalaka Ovalekar Company Secretary Membership No. A15274

Place: Mumbai Date: May 20, 2022 Shardul A. Doshi Chief Financial Officer

Place: Mumbai

